

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND FIFTH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 9, 2004

The Board of Trustees met at its regular monthly meeting on Friday, July 9, 2004, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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## **July 9, 2004 meeting, Board of Trustees**

The Chairperson, Ms. Longaberger, called the meeting of the Board of Trustees to order on July 9, 2004, at 1:00 p.m. She requested the Secretary to call the roll.

Present: Tami Longaberger, Chairperson, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Douglas G. Borrer, Wally W. O'Dell, Brian K. Hicks, Emily M. Quick, and Chad A. Endsley.

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Ms. Longaberger:

We have a full agenda today and, in addition to the committee reports, we will be hearing a report on revisions to the recruitment and application process for admissions, a report on the current funds budget, and important changes in our benefits program, that I know the President will address in her report.

At this time, the Board and I, as an alumna as well, would like to take this opportunity to recognize the 125<sup>th</sup> Anniversary of The Ohio State University Alumni Association. I'd like to call on Dan Slane to read and present the resolution to Sherry Chapman, vice president of Finance for the Alumni Association.

Mr. Slane:

### **EXPRESSION OF APPRECIATION TO THE OHIO STATE UNIVERSITY ALUMNI ASSOCIATION**

WHEREAS The Ohio State University Alumni Association has been commemorating 125 years of alumni service to Ohio State with celebrations this past month; and

WHEREAS the Alumni Association, is the second-largest dues supported association in the world; and

WHEREAS the Alumni Association has had a record of extraordinary impact upon the University, having spearheaded the drive to build Ohio Stadium, begun the Student Loan Foundation, the Ohio State Research Foundation, and The Ohio State University Development Fund; and

WHEREAS the Alumni Association continues its many contributions to the University through programs that: support student recruitment and scholarships, recognize academic excellence, counsel to the University administration, service and leadership to undergraduate students, and legislative advocacy for Ohio State:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University offers its heartiest congratulations and heartfelt gratitude to The Ohio State University Alumni Association as it celebrates its 125 years of exemplary service to the institution.

Ms. Sherry Chapman:

Thank you very much for recognizing us this afternoon. We very much appreciate the honor and privilege that you have extended to us to be a part of this great University and to further the research, education, and the fact

## **July 9, 2004 meeting, Board of Trustees**

that we change lives every day. Thank you for letting us assist you in reaching your goals and our alumni and friends. Thank you.

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### **PRESIDENT'S REPORT**

President Karen A. Holbrook:

As you know, excellence is what drives us at Ohio State...excellence in the education we provide our students, excellence in the caliber of faculty and staff we bring to campus, and excellence in the environment we create and maintain for every member of the University community. Part of this commitment to excellence is recruitment and retention of the best faculty, staff, and students. Competition for the best has become more intense in recent years, as every university seeks to enhance the academic reputation of the organization.

Our competitiveness depends on a number of factors. At the April Board meeting, I discussed the importance of excellent facilities such as classrooms, libraries, laboratories, athletic facilities, and studios in attracting and retaining the best faculty, staff, and students.

Compensation is also critical to our competitive position. We recently reported to you our progress on the compensation initiative for faculty and staff, noting that our average faculty salary is now just 1.7 percent below the average of our benchmark peers. A little later in today's meeting you will learn about our plans to attract the very best students to The Ohio State University.

My remarks today will focus on another factor important to our competitiveness as a university: the health care benefits that we provide to our faculty, staff, and students. Later in the meeting, I will be asking for your support for important improvements we will make to our faculty/staff and student health plans. Beginning this year we will offer health care benefits to broad categories of eligible sponsored dependents.

Over the last several years, the number of leading universities in this nation have offered benefits of this nature in an increasing number. Among the top 60 American research universities belonging to the AAU, 45 provide health care benefits for domestic partners. In the Big Ten, nine of 11 universities provide such benefits. A few weeks ago, Miami University, Ohio University, and Cleveland State University announced that they would begin offering health care benefits to same-sex domestic partners of their faculty and staff.

Ohio State competes for talent not only among other universities but also with the private sector. Over 40 percent of Fortune 500 companies offer domestic partner benefits. Bank One, Cardinal Health, Huntington Bancshares, Limited Brands, The Longaberger Company, Nationwide, OCLC, and SARCOM are among the Central Ohio employers offering such benefits.

In addition, this issue is very important to our campus community. Many campus groups have passed resolutions asking that Ohio State provide health care benefits for domestic partners. These groups include the University Senate, the Undergraduate Student Government, the Council of Graduate Students, the Inter-Professional Council, and the University Staff Advisory Committee. As you know, offering these benefits has been a high priority of mine as it has been of my predecessors.

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The changes in our health care benefits plans I will describe are the result of a great deal of study over the last several years. Implementation will be phased in during the coming months. On October 1, we will offer health care benefits to same-sex domestic partners of our faculty and staff. Faculty and staff will be able to enroll same-sex domestic partners and their children in the faculty/staff medical, dental, and vision plans with the same subsidy provided for spouses and children. I want to emphasize that state appropriated funds will not be used for this subsidy.

On September 15, the beginning of the plan year for our student health plans, students will be able to enroll same-sex domestic partners and their children. Our student health plans are and will remain unsubsidized.

Graduate students who work as graduate teaching, research, and administrative associates receive a compensation package that includes stipends and subsidy of their student health plan premiums. Graduate associates who enroll same-sex domestic partners and their children in the student health plans will receive the same subsidy provided for spouses and children.

We also recognize the difficult challenges faced by those who care for aging, ill, or disabled family members, and on January 1, 2005, we will provide access to the faculty/staff medical, dental, and vision plans to eligible sponsored dependents of our faculty and staff. These health care benefits for sponsored dependents will be unsubsidized but available at a group premium rate. The eligible group of sponsored dependents will include opposite-sex domestic partners and relatives who share a residence with and are financially dependent upon the faculty or staff member. Also in January, students will be able to enroll opposite-sex domestic partners in the student health plans.

More details about the program elements are set forth in the attachment to the resolution that you will consider later in this meeting. In addition, Provost Barbara Snyder and Associate Vice President Larry Lewellen will be available after the meeting to answer questions from members of the audience who are with us today.

Our campus community cares deeply about this issue. I want to commend the diligence and patience of the many individuals, groups, and committees who have discussed this issue and made compelling recommendations over the last few years. I am very proud today to be able to mark the culmination of their efforts with my announcement of these improvements to our health care plans. In addition to enhancing our ability to compete for the best faculty, staff, and students, this benefits program also serves our commitment to diversity and allows us to provide a supportive environment for everyone on the Ohio State campus. I am enormously grateful to all of you and to our Trustees for supporting The Ohio State University in fulfilling its commitment to excellence and diversity in such a meaningful way. Thank you very much.

Ms. Longaberger:

Thank you, President Holbrook.

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**STUDENT RECOGNITION AWARD**

Mr. Endsley:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of that student's achievement in his or her area of study, service to the University and/or the community, and/or research achievements that have been a credit to the college and the University. This month's recipient is Amanda Hord, who was nominated by Dean Robert Brueggemeier in the College of Pharmacy.

Amanda is entering her fourth and final year in the Doctor of Pharmacy (PharmD) program. Prior to her doctoral training, she received a Bachelor of Science in Pharmaceutical Sciences (B.S.P.S.) degree at Ohio State.

Amanda has been an excellent student, maintaining a 3.7 GPA in her doctoral program. She has conducted research relating to health behavior theory-based strategies for improving patient medication adherence with Professors Coyle and Brackett in the College of Pharmacy and Professor Love in the School of Public Health. Additionally, she has presented a poster at a national meeting and has served as a student teaching assistant in several professional and undergraduate courses in the College of Pharmacy.

Beyond her many academic accomplishments, Amanda has been a very strong student leader in her college. She has served as a student representative on the PharmD Program Committee, as president of the OSU chapter of the Student Society of Health-System Pharmacists, and on the Ohio Society of Health-System Pharmacists Educational Affairs Committee. She currently serves as the chair of the American Society of Health-System Pharmacists Student Forum Executive Committee, where she provides leadership to that group's initiatives at a national level.

Amanda is accompanied today by Assistant Dean Dr. Ken Hale, Associate Dean Dr. Sylvan Frank, her advisor Dr. James Coyle, and Dr. Phil Schneider, as well as her parents and fiancé.

The assistant dean of her college, Dr. Ken Hale, remarked that, "On a personal note, Amanda is a delightful student. She is positive, bright, hard working, articulate, and fun. She is a student of whom we are all very proud, and we appreciate the opportunity to introduce her to the Board of Trustees."

Amanda, I am very pleased to present this award to you today on behalf of the Board of Trustees. Congratulations.

Ms. Amanda J. Hord:

I'd like to express my thanks for this award and to recognize the people who are here with me today. First of all, I want to thank Deans Hale and Brueggemeier for recommending me for this award. I feel very honored to be recommended among my peers because I go to school with some very amazing individuals who are doing wonderful things for their patients, the college, and the profession of pharmacy.

I also want to thank the faculty members who are here today, especially Dr. Coyle, my advisor, and with whom I have had the opportunity to work over the last year on his research product and am hoping to continue that opportunity next year; and then my other advisor Phil Schneider, who guided me this year with my organization.

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I would also like to recognize my parents who are here with me today and my fiancé Nicholas, and thank them for being very understanding throughout these seven years of college when I could not always make it home when I wanted to.

Lastly, I would like to thank you, the Board of Trustees, for this award and the opportunity today to come here and meet you. I am very proud to be a part of this wonderful institution and proud to represent the College of Pharmacy today. Thank you.

Ms. Longaberger:

Thank you, Amanda. It is students like you who make us very proud to be a part of Ohio State. Congratulations.

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### **REVISIONS IN THE RECRUITMENT/APPLICATION PROCESS**

Provost Barbara R. Snyder:

At this time, we would like to follow-up on a report that we did a few months ago and talk about the changes that we will be making in the recruitment and admissions process for students entering in the fall of 2005.

I would like to ask Dr. Kay Meyer, faculty fellow in the Office of Academic Affairs, Stephanie Sanders, and Allen Kraus to come forward at this time.

Dr. Katherine Meyer: [PowerPoint Presentation]

Thank you, Provost Snyder. Madame Chair, ladies and gentleman, we are going to talk about revisions to the applications and recruitment process. As preamble, I would like to say that our goals remain the same -- garnering a student body that is better prepared and more diverse. That is the central mission of the University and the people we have here today focus on those goals.

Last year presented the Office of Admissions and First Year Experience with a challenge when the rules changed because of the Michigan Court decision. The changes required in the admissions process were complex. Today, we are updating you on what was done, how it worked, and what changes are in store for the application and recruitment process for the incoming class of 2005.

This coming fall the Office of Admissions will present to you particulars about the new freshmen on campus. While we do not have the final count on that right now, today we are going to focus on enhanced efforts as we go forward to attract a diverse student body.

Let me just say in general that we regard issues about access and diversity not only important in recruitment, but also important in society from preschool through grade 16. We embrace Ohio's choice of education as an important part of the economic development of this state.

This University addresses itself to general college preparedness for all Ohio students through initiatives that improve middle school education, prepare teachers for enhancing curricula for kindergarten through high school, and tutor youngsters for verbal and computer literacy. Outreach and engagement are critical components of OSU's aim to present you and future

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trustees with ever better-prepared and more diverse freshman classes that come here and graduate from here.

With that said, let me introduce Stephanie Sanders, associate director of Competitive Admissions Administration, and Allen Kraus, associate director of Marketing Communications, from the Office of Admissions and First Year Experience who will present a review of the individualized review process introduced last year, success from that process, as well as needed improvements, and an overview of changes for the coming years.

Ms. Stephanie R. Sanders:

Good afternoon. I would like to start by just reviewing the changes we had to make to our process last year.

The first change in the application for freshman admission was that we added space for applicants to tell us a little bit about the educational background in their family. We asked for the highest education level completed for parents, grandparents, and siblings. We increased the amount of space available in the application for students to tell us about the activities they were involved in in school and in the community. And we had four short answer questions of 150 words each.

For the application process we moved from a more mechanical process to an individualized review process. That process required that each application be reviewed individually by two application readers. To accomplish that, we had a team of 45 well-trained application readers who read those applications throughout the months from October to June.

We had heard from our colleagues at other institutions that any time required writing is added to an admissions application, a drop in the number of applications should be expected. We did experience that, but in spite of that we are pleased to say that we expect the freshman class of Autumn 2004 to be the most well-prepared freshman class in the history of the University. As well-prepared students are retained to graduation better than unprepared students, we also anticipate an increase in retention from first year to second year with this class that will be starting in the fall. We were disappointed that we had a higher-than-expected drop in the number of African-American applicants this year, but even with that drop the profile of our minority students will be the highest that it has ever been.

In an effort to always refine our process and to make sure our application process is user-friendly, we are making some changes for the 2005 application. Instead of four short answer questions of 150 words each, we are reducing that to two required questions and those questions will require responses that are 200 words each.

We are further expanding the space that we provide for students to tell us about their activities. In particular, we want students to tell us about their contributions to the activities or groups they were involved in. We are going to increase the visibility for the Morrill Scholarship program -- a scholarship program designed to enhance access -- across our print publications.

Finally, in our continued efforts to increase awareness about the regional campuses, in the past few years we have asked students to indicate what their second-choice campus would be if they are not found to be eligible for admission to the Columbus campus. This year we are removing the "optional" from that and we are going to require that of all applicants.

Allen will now talk about planned changes for minority recruitment.

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Mr. Allen D. Kraus:

Thanks, Stephanie. It goes without saying first and foremost in our recruitment efforts, whether it is efforts to recruit minority students or majority students, that everything we do is collaborative. In the case of minority recruitment some of our key partners are the Office of Minority Affairs and our colleagues in Student Financial Aid, the academic units, and the colleges. So a lot of what I am going to talk about here are things that we are going to do in collaboration with those and other areas.

A huge partner also in our recruitment efforts is our enrolled students. We try to put our current students up front in all of our recruitment efforts. That is why every night throughout the fall, winter, and spring we will have current student telecounselors on the phone with prospective students describing their experiences here and telling them why Ohio State may be a good choice. We will have student-hosted online chat rooms throughout the year and our students respond to email inquiries individually. Many of the publications that we do are based on a student-testimonial model. Enrolled students have a lot more credibility than recruitment professionals when it comes to attracting other students, so we definitely try to put students in the forefront in our recruitment efforts.

Many of our efforts and, particularly, communications are geared at trying to attract visitors to campus, because when students and families visit they report a much higher opinion of the University after leaving than before they came. They enroll in much higher numbers than they do if they do not visit. So most of what we do is aimed at attracting visitors. Once we attract them, we hope to offer them a lot of different visiting opportunities.

Our office and the Office of Minority Affairs are working together this year to offer a great variety of daily visits. We are going to offer some overnight visits and a number of special visit days focusing on particular interests. Our office also offers a limited number of travel grants to non-Ohio students – minority students who would like to visit campus.

Also, we will do a lot of traveling this year. The Offices of Undergraduate Admissions and First Year Experience and Minority Affairs spend a lot of time on the road and we will visit hundreds of high schools this fall. We will staff dozens of college fairs, many in areas that are predominantly minority communities. We have four community-based receptions planned for this year: one in Columbus, and others in Cleveland, Cincinnati, and Akron. Our territory managers will host a number of families in small groups at informal dinners throughout the recruitment season.

Obviously Ohio is a primary recruitment area, but our recruitment of all students and minority students is not an exception. It is very much national. We work with a number of organizations, including testing agencies, to track college-bound minority students and to try and attract them to the University. Our national pool of minority students is roughly 40,000 and so we hope to attract some of those students to campus this fall.

Our office is partnering on a new venture with the Offices of Minority Affairs and University Marketing Communications to introduce an urban radio campaign. We are going to target Central Ohio with that and possibly also Cleveland, Cincinnati, and Akron, depending on how far our funds go. Next week our offices are going to be hosting representatives from stations who responded to a request for a proposal, so we hope to get the ball rolling on that soon.



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We are increasing our emphasis on parents. Each year we spend more time trying to communicate with the parents of prospective students. Parents play a very big role in a student's college search process and so we write directly to parents. We have a series of newsletters aimed at parents, email campaigns for parents, and a website specifically for parents. The invitations to our events, rather than being addressed just to students, are addressed to families, because we recognized the importance that the whole family plays in this process.

Finally, we have a very rich flow of targeted communications that we roll out as early as a student's sophomore year of high school. We continue to send them through the student's enrollment and first year as part of our First Year Experience program. Many of those communication pieces speak directly to minority students. We distributed some of them to you today. One piece was "Making Our Voices Heard," targeted at African-American students.

These publications were introduced late in the spring this year and they were a big hit and we are going to reintroduce them in the fall. These are made up entirely of testimonials from enrolled students who were asked, "Why is Ohio State a good place for minority students?" I think the people responded well to them because of the very candid responses. It does not read like marketing, but rather it is the opinions of our students.

We will be sending publications like these in the fall. *¿Qué Pasa, OSU?* is a quarterly publication by and for the Latino community on the campus, and we send that to Hispanic students considering Ohio State. The Office of Minority Affairs produces an excellent view book that includes the Morrill Scholarship application that we will be sending also in the fall.

These are just a few of the pieces that we produce. There are dozens and dozens of different publications that we do, and when we meet with you again in the fall we hope to have an opportunity to share a lot of these new pieces with you. We just wanted to give you a look at some of these for now and hopefully will have an opportunity to give you the actual pieces when they are printed in the forthcoming fall.

This was just the briefest look at the admissions and recruitment processes. At this point, we would like to take any questions.

Judge Duncan:

Thank you for the report. I certainly appreciate your efforts, generally and perhaps more specifically, regarding minority applications. I suppose since the Court's decision in the Michigan case, folks interested in higher education all over the country have been trying to figure out a reasonable explanation for the diminution of minority applicants. I suppose my question to you is, is there any recent intelligence that you may have as to what caused that or what sort of factors produced this result?

Dr. Meyer:

We are tackling that same question. We intend to ask the students who are currently here and who are coming what it was that got them to apply and what interested them in coming to Ohio State. Other than that, I think we are sharing information with other universities that have also experienced a decline in the application process.

While that is the case, and these folks are more versed in the specifics, my understanding is that, although we are admitting fewer, our number remains

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high and steady because we retain more minority applicants. We have more minority enrolled students than we have in the past, so we have more juniors and seniors who are staying here on campus. We are tackling that. Is that correct?

Mr. Kraus:

Yes. I guess the one thing that I would add to that is that Ohio State and the University of Michigan were among the most forthcoming institutions about the ways that we admitted students before. As Stephanie mentioned, we have gone to a more individualized review from a more systemized process. The kind of feedback that we have gotten from the high school guidance community is that a lot of students just were fearful that, because of the changes mandated by the Court, they would not be admitted, so they self-selected out. We are hopeful that, even though the numbers were down this year, when the students see that we did in fact admit a strong minority class this year that they will come back and apply in greater numbers in the forthcoming year.

Ms. Longaberger:

Thank you very much for a fine report. We appreciate your work on behalf of the University and all students we are trying to reach. Thank you very much.

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### **COMMITTEE REPORTS**

Ms. Longaberger:

At this time I would like to call on two of the committee chairs for their reports. We will start with Doug Borrer for the Academic and Student Affairs Committee report. Mr. Borrer --

Mr. Borrer:

Thank you, Madame Chairperson. We had a relatively short Academic and Student Affairs Committee meeting today. We started our meeting with a report on a new faculty track in the Moritz College of Law by Dr. Carole Anderson and Dean Nancy Rogers, and I would like to ask Dr. Anderson to give a brief presentation on this new and exciting program.

Dr. Carole A. Anderson:

Thank you. The clinical track in the Moritz College of Law is the first proposal from a college outside of the Health Sciences Colleges to have a clinical track. That track will allow the Moritz College of Law to appoint practicing attorneys to regular clinical faculty positions to staff, for example, their clinical programs like the Legislation Clinic and the Justice for Children project. This was the first proposal outside of the Health Sciences Colleges, but there will be more.

Mr. Borrer:

Does anyone have any questions? I believe this means we will have five or six clinicians that will actually become --

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Dr. Anderson:

Right. Dean Rogers is anticipating five or six practicing attorneys being immediately appointed as clinical faculty.

Mr. Borrer:

It should be a very good program. Thank you very much, Dr. Anderson. I would now like to call on Provost Barbara Snyder to explain the additional resolutions that will be on the consent agenda today. Barbara --

Provost Snyder:

We presented to the Academic and Student Affairs Committee: the establishment of a new degree, a Master of Business Logistics Engineering; the renaming of the Department of Consumer and Textile Sciences to the Department of Consumer Sciences; the renaming of the School of Journalism and Communication to the School of Communication; and the naming of Sphinx Grove located adjacent to this building in honor of Dan Heinlen for his long service as president and CEO of the Alumni Association; as well as the monthly Personnel Actions.

Mr. Borrer:

That concludes our committee report. Thank you.

Ms. Longaberger:

Thank you very much. At this time, I would like to have Karen Hendricks give the Fiscal Affairs Committee report. Karen --

Ms. Hendricks:

Thank you, Madame Chairperson. We met this morning and reviewed the following: a request for one design contract and 12 construction contracts. One that I would particularly like to mention, which is the largest, was a construction contract for an administration and classroom building which would be the focus of and part of the master plan for OSU-Mansfield.

The second thing that we did was give interim authorization to enter into design, construction management, and construction contracts for the interim period between now and the time that we would meet next, since there is quite a bit of time. This would allow Bill Shkurti or his people to go to the chairperson of Fiscal Affairs in case anything came up during that time. We also received a gift of real property, which is a personal residence adjacent to Harding Hospital.

We established a one-time separation incentive program for the Office of Student Affairs. This is quite similar to the separation incentive program that we agreed to for the College of Food, Agricultural, and Environmental Sciences a month ago. This one focuses on the campus dining services.

As we have seen, students are looking for food service that is less cafeteria-style and more like chef stations. As a result, it reduces the number of people we need but also changes the nature of the work that they do, so it includes some retraining to minimize layoffs.

We agreed to the second step for Regional Campus Tuition – an increase of 3.9 percent. This increase is in addition to the six percent that was agreed to last time for the Regional Campuses and will go to financial aid and

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technology as required by the state. We also went into detail of the current funds budget, which will be reviewed later on in the meeting.

Finally, we accepted the report of University Development for eight new endowed funds and the revisions to two renamed endowed funds. That concludes my report.

Ms. Longaberger:

Thank you very much.

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### AMENDED CONSENT AGENDA

President Karen A. Holbrook:

We currently have nineteen resolutions on the Consent Agenda and would like to amend the consent agenda to add one additional resolution – Sponsored Dependent Healthcare Benefits Program. We would also like to ask that resolution #19 regarding the budget be considered separately. We are seeking your approval for:

### AMENDED COMMITTEE APPOINTMENTS 2004-2005

Resolution No. 2005-1

BE IT RESOLVED, That the appointments to Committees and representatives to various Boards for 2004-2005 be amended as follows:

#### **Academic & Student**

##### **Affairs Committee:\***

Douglas G. Borrer, Chair  
Daniel M. Slane, Vice Chair  
Robert M. Duncan  
~~Karen L. Hendricks~~  
Emily M. Quick  
Chad A. Endsley

##### **Fiscal Affairs Committee:\***

Jo Ann Davidson, Chair  
Karen L. Hendricks, Vice Chair  
Dimon R. McFerson  
Walden W. O'Dell  
Brian K. Hicks

##### **Facility Planning (AdHoc)\***

(Subcommittee of Fiscal Affairs)  
Robert M. Duncan, Chair  
Douglas G. Borrer  
Walden W. O'Dell  
Chad A. Endsley

##### **Investments Committee:\***

Dimon R. McFerson, Chair  
Jo Ann Davidson, Vice Chair  
Daniel M. Slane  
Walden W. O'Dell  
Ex Officio:  
John Gerlach, Jr. (Foundation Bd)

##### **Audit Committee:\***

Karen L. Hendricks, Chair  
Dimon R. McFerson, Vice Chair  
Daniel M. Slane  
Brian K. Hicks

##### **Agricultural Affairs Committee:\***

Daniel M. Slane, Chair  
Fred L. Dailey, Vice Chair, Ex Officio  
Walden W. O'Dell  
Brian K. Hicks  
Emily M. Quick  
Chad A. Endsley

##### **Governance Committee:**

Tami Longaberger, Chair  
Daniel M. Slane, Vice Chair  
Robert M. Duncan

##### **Government Relations**

##### **Advisory Council:\***

Daniel M. Slane, Chair  
Jo Ann Davidson, Vice Chair  
Douglas G. Borrer  
Brian K. Hicks  
Emily M. Quick  
David L. Brennan  
Thomas Hoaglin

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**The Arthur G. James  
Cancer Hospital & Richard J.  
Solove Research Inst. Bd:**  
Robert M. Duncan, Chair  
Jo Ann Davidson

**University Hospitals Board:**  
Robert M. Duncan  
Jo Ann Davidson

**Campus Partners Board:**  
Douglas G. Borrer

**Research Foundation  
Board of Directors:**  
Karen L. Hendricks

**University Foundation Board Ex  
Officio: Class of Directors:**  
Dimon R. McFerson (2005)  
Douglas G. Borrer (2006)  
Karen L. Hendricks (2007)

**Ohio State University  
Affiliates, Inc.:  
Affiliated Entities**  
Tami Longaberger  
Daniel M. Slane  
Robert M. Duncan

**Wexner Center Foundation  
Board:**  
Leslie H. Wexner (6/30/2005)  
Brian K. Hicks+

**Science and Technology  
Campus Board:**  
Walden W. O'Dell

**Regional Campus Trustee  
Liaison:**  
Jo Ann Davidson

**UNIVERSITY MANAGED  
HEALTH CARE SYSTEM,  
BOARD OF DIRECTORS  
KAREN L. HENDRICKS**

**Self-Insurance Trust Board:**  
Dimon R. McFerson

**Richard M. Ross Heart Hospital:**  
Dimon R. McFerson

***\*Board Chair, Ex Officio member  
of all committees  
+President's appointee***

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**APPOINTMENTS TO THE RICHARD M. ROSS HEART HOSPITAL BOARD**  
Resolution No. 2005-2

Synopsis: Approval of appointments to the Richard M. Ross Heart Hospital Board is proposed.

WHEREAS the Board of Trustees on October 3, 2003, approved the establishment of the Richard M. Ross Heart Hospital Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended to include membership on specialized boards; and

WHEREAS all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the vice president for Health Services, the senior vice president for Health Sciences, and the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individual be appointed as a citizen member of the Richard M. Ross Heart Hospital Board effective immediately:

William D. Wells (3-year term, ending June 30, 2007)

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BE IT FURTHER RESOLVED, That the following individuals be appointed as ex officio members of the Richard M. Ross Heart Hospital Board effectively immediately:

Robert E. Michler, M.D.  
Chief, Division of Cardiothoracic Surgery  
and Transplantation; Department of Surgery

William T. Abraham, M.D.  
Director, Division of Cardiology,  
Department of Internal Medicine

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**REGIONAL CAMPUS BOARD APPOINTMENT**

Resolution No. 2005-3

Synopsis: Approval of appointment to The Ohio State University Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (nine members shall be private citizens and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to the following Regional Campus Board for the term as specified:

Lima Board

Joanna L. Schmursal (student), July 1, 2004 – June 30, 2005

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a member of The Ohio State University-Lima Board.

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**ESTABLISHMENT OF A MASTER OF BUSINESS LOGISTICS  
ENGINEERING DEGREE PROGRAM**

Resolution No. 2005-4

Synopsis: Approval of the establishment of a Master of Business Logistics Engineering degree program in the Fisher College of Business and the College of Engineering is proposed.

WHEREAS students enrolled in Industrial and Systems Engineering have demonstrated a substantial and growing demand for logistics management courses offered by the Fisher College of Business; and

WHEREAS a growing number of engineering schools is adding programs for logistics; and

## **July 9, 2004 meeting, Board of Trustees**

WHEREAS The Ohio State University has highly-ranked programs in logistics and industrial and systems engineering, and this interdisciplinary program will combine those strengths to provide new opportunities for students; and

WHEREAS this proposal is supported strongly by the students and faculty of both the Fisher College of Business and the College of Engineering; and

WHEREAS this proposal was approved by the Council on Research and Graduate Studies, the reviewing subcommittee, the Council on Academic Affairs, and by the University Senate at its June 10, 2004 meeting; and

NOW THEREFORE

BE IT RESOLVED, That the establishment of a Master of Business Logistics Engineering degree program is hereby approved, effective upon the approval of the Ohio Board of Regents.

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## **RENAMING OF THE DEPARTMENT OF CONSUMER AND TEXTILE SCIENCES**

Resolution No. 2005-5

Synopsis: Renaming of the Department of Consumer and Textile Sciences to the Department of Consumer Sciences is proposed.

WHEREAS the department's undergraduate curriculum at all levels addresses choices made by the consumer; and

WHEREAS faculty research focuses overwhelmingly on consumer-related topics; and

WHEREAS a majority of the faculty in the Department of Consumer and Textile Sciences voted to support this name-change, and the College of Human Ecology supports this change; and

WHEREAS the proposal was approved by a reviewing subcommittee, the Council on Academic Affairs, and the University Senate at its June 10, 2004 meeting;

NOW THEREFORE

BE IT RESOLVED, That the Department of Consumer and Textile Sciences be renamed the Department of Consumer Sciences, effective immediately.

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## **RENAMING OF THE SCHOOL OF JOURNALISM AND COMMUNICATION**

Resolution No. 2005-6

Synopsis: Renaming of the School of Journalism and Communication to the School of Communication is proposed.

WHEREAS the school focuses on teaching and research about the broad aspects of communication; and

WHEREAS journalism is one field within the discipline of communication; and

**July 9, 2004 meeting, Board of Trustees**

WHEREAS the national associations with which the school associates are the National Communication Association and the International Communication Association; and

WHEREAS the disjunction between the current name of the school and its actual programs is misleading to potential graduate and undergraduate students, faculty, and donors; and

WHEREAS the school has solicited appropriate comment and advice concerning this change; and

WHEREAS the faculty of the school and the College of Social and Behavioral Sciences support this change; and

WHEREAS the proposal was approved by a reviewing subcommittee, the Council on Academic Affairs, and the University Senate at its June 10, 2004 meeting;

NOW THEREFORE

BE IT RESOLVED, That the School of Journalism and Communication be renamed the School of Communication, effective immediately.

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**ESTABLISHMENT OF REGULAR CLINICAL-TRACK FACULTY IN THE  
MORITZ COLLEGE OF LAW**

Resolution No. 2005-7

Synopsis: Approval to establish regular clinical-track faculty in the Moritz College of Law is proposed.

WHEREAS clinical-track faculty are needed to teach clinical and practice-skills courses that are an integral part of legal education at the Moritz College of Law and virtually all other American law schools; and

WHEREAS such courses are a necessary part of the preparation of law students for the practice of law after graduation and admission to the bar; and

WHEREAS the proposal has the unanimous support of the faculty and of the dean of the Moritz College of Law; and

WHEREAS the proposal adheres to University rule 3335-7-04 and the Council on Academic Affairs' Guidelines for the Establishment or Amendment of Clinical Faculty Tracks; and

WHEREAS the proposal was discussed with, and endorsed by, the University Senate's Faculty Council, approved by the Council on Academic Affairs, and the University Senate at its June 10, 2004 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of regular clinical-track faculty in the Moritz College of Law is hereby approved, effective immediately.

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**NAMING OF SPHINX GROVE**

Resolution No. 2005-8

Synopsis: Approval of naming what is known as "Sphinx Grove" located adjacent to the Longaberger Alumni House, 2200 Olentangy River Road, for Dan L. Heinlen is proposed.

WHEREAS the Board of Trustees has authority in naming all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS the Sphinx Council for the Sphinx Senior Honorary has unanimously voted to rename Sphinx Grove in honor of Dan L. Heinlen, who served as the president/chief executive officer of The Ohio State University Alumni Association, Inc., from 1973 through 2003; and

WHEREAS Sphinx Senior Honorary created what is known as Sphinx Grove in 1991 to honor all past, present, and future members; and

WHEREAS the Sphinx Grove is located in a close proximity to Longaberger Alumni House; and

WHEREAS Dan L. Heinlen was a student member of Sphinx; and

WHEREAS he served as secretary of the Sphinx Council, the governing board for all Sphinx Senior Honorary affairs, providing counsel and guidance for 22 years; and

WHEREAS he oversaw all Sphinx reunions from 1977 through 2003 and played an integral part of all student and alumni matters for Sphinx:

NOW THEREFORE

BE IT RESOLVED, That what is known as Sphinx Grove, a grove of trees located just south of Longaberger Alumni House, be named the "Dan L. Heinlen Sphinx Grove" effective immediately.

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**DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT**

Resolution No. 2005-9

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 29, 2004, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and

## July 9, 2004 meeting, Board of Trustees

that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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### PERSONNEL ACTIONS

Resolution No. 2005-10

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 4, 2004 meeting of the Board, including the following Appointments/Reappointments, Appointments/Reappointments of Chairpersons/Directors, Reappointment of Principal Administrative Official, Leaves of Absence Without Salary, Professional Improvement Leave, and Emeritus Titles, and salary rolls with promotion and tenure, as detailed in the University Budget, be approved.

BE IT FURTHER RESOLVED, That the Medical Staff Appointments approved May 25, 2004, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

#### Appointments

Name: DEBORAH A. BALLAM  
Title: Interim Assistant Vice Provost for Women's  
Policy Initiatives and Interim Director of The  
Women's Place  
Office: Academic Affairs  
Term: July 1, 2004, through December 31, 2004  
Concurrent  
Appointment: Professor, Department of Finance

Name: CARLO M. CROCE  
Titles: Chairperson and Professor  
Department: Molecular Virology, Immunology, and Medical  
Genetics  
Term: October 1, 2004, through September 30, 2008  
Concurrent  
Appointment: Director, Human Cancer Genetics Program,  
Comprehensive Cancer Center/James Cancer  
Hospital and Solove Research Institute  
Present Positions: Chairman and Professor, Department of  
Microbiology and Immunology, and Director,  
Kimmel Cancer Center, Thomas Jefferson  
University, Jefferson Medical College

Name: WILLIAM L. MACDONALD  
Title: Dean and Director  
Regional  
Campus: The Ohio State University - Newark  
Term: July 9, 2004, through June 30, 2009  
Present Position: Interim Dean and Director, The Ohio State  
University - Newark

Name: THAD M. MATTA  
Title: Men's Head Basketball Coach  
Department: Athletics  
Term: July 8, 2004, through June 30, 2011  
Present Position: Men's Head Basketball Coach, Xavier  
University, Cincinnati, OH

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Name: JOEL H. SALTZ  
Title: Chair/Professor (The Dorothy M. Davis Chair  
in Cancer Research)

Department/  
College: Biomedical Informatics/Medicine and Public  
Health

Term: July 1, 2004, through June 30, 2008

Name: ANTHONY D. STEAD  
Title: Adjunct Associate Professor (The D. C.  
Kiplinger Chair in Floriculture)

College: Food, Agricultural, and Environmental  
Sciences

Term: July 1, 2004, through June 30, 2005

Present Position: Senior Lecturer, Plant Physiology and  
Development, School of Biological Sciences,  
Royal Holloway & Bedford New College,  
University of London

Name: WILLIAM CURTIS STEINER  
Title: Senior Vice President for External Relations  
Office: University Relations  
Effective: On or before September 1, 2004  
Present Position: Chairman and CEO, Steiner/Lesic  
Communications

### Reappointments

Name: MICHAEL R. GREVER  
Title: Chair/Professor (The Charles Austin Doan  
Chair of Medicine)

Department/  
College: Internal Medicine/Medicine and Public Health  
Term: July 1, 2004, through June 30, 2008

Name: W. JAMES HARPER  
Title: Professor (The J. T. "Stubby" Parker Chair in  
Dairy Foods)

College: Food, Agricultural, and Environmental  
Sciences

Term: October 1, 2004, through September 30, 2005

Name: DAVID A. HIRSHLEIFER  
Title: Professor (The Ralph W. Kurtz Chair in  
Finance)

College: The Max M. Fisher College of Business  
Term: July 1, 2004, through June 30, 2009

Name: JERRY R. MENDELL  
Title: Professor (The Helen C. Kurtz Chair in  
Neurology)

College: Medicine and Public Health  
Term: July 1, 2004, through June 30, 2005

Name: MAC A. STEWART  
Title: Vice Provost for Minority Affairs  
Office: Academic Affairs  
Effective: July 1, 2004

## **July 9, 2004 meeting, Board of Trustees**

Name: BENJAMIN R. STINNER  
Title: Professor (W. K. Kellogg Foundation-endowed  
chair in ecological management)  
College: Food, Agricultural, and Environmental  
Sciences  
Term: July 1, 2004, through June 30, 2009

### Appointment of Chairpersons

JOHN T. KISSEL\*, Neurology, effective July 1, 2004, through June 30, 2005

MICHAEL KNOPP, Radiology, effective July 1, 2004, through June 30, 2006

\*Interim

### Reappointment of Chairpersons/Directors

MICHAEL R. GREVER, Internal Medicine, effective April 1, 2004, through June 30, 2008

KENT H. HOBLET, Veterinary Preventive Medicine, effective July 1, 2004, through June 30, 2008

MICHAEL B. HOWIE, Anesthesiology, effective July 1, 2004, through June 30, 2008

RICHARD A. MILLER, Industrial, Welding, and Systems Engineering, effective July 1, 2004, through September 30, 2004

W. MICHAEL SHERMAN, School of Physical Activity and Educational Services, effective July 1, 2004, through June 30, 2008

KEITH L. SMITH, Ohio State University Extension, effective July 1, 2004, through June 30, 2008

KRISHNASWAMY SRINIVASAN, Mechanical Engineering, effective July 1, 2004, through June 30, 2008

RICHARD P. SWENSON, Biochemistry, effective July 1, 2004, through June 30, 2008

NAWAL K. TANEJA, Aerospace Engineering and Aviation, effective July 1, 2004, through September 30, 2005

YUAN F. ZHENG, Electrical and Computer Engineering, effective July 1, 2004, through September 30, 2004

STUART H. ZWEBEN, Computer Science and Engineering, effective July 1, 2004, through September 30, 2004

### Reappointment of Principal Administrative Official

JOSEPH A. ALUTTO, Executive Dean, Professional Colleges, effective July 1, 2004, through June 30, 2007, pursuant to rule 3335-1-03 (R) of the Administrative Code.

### Leaves of Absence Without Salary

BERYL A. MILLER, Professor, Department of Dance, effective Autumn Quarter 2004, to work as Artistic Director of Bebe Miller Company.

## **July 9, 2004 meeting, Board of Trustees**

PRIYADARSHI BANERJEE, Assistant Professor, Department of Agricultural, Environmental, and Developmental Economics, effective Autumn Quarter 2004, Winter Quarter and Spring Quarter 2005, to accept a visiting Assistant Professorship, Department of Economics, Faculty of Arts and Sciences, Rutgers University-Newark, Newark, New Jersey.

REANNE FRANK, Assistant Professor, Department of Sociology, effective Autumn Quarter 2004, Winter Quarter and Spring Quarter 2005, to accept a post-doctoral appointment as a Robert Wood Johnson Health and Society Scholar at the Harvard University site, Princeton, New Jersey.

JULIA MEYER, Assistant Professor, Department of Physics, effective Autumn Quarter 2004, Winter Quarter and Spring Quarter 2005, to accept a post-doctoral position at Argonne National Laboratory.

### Leave of Absence Without Salary--Cancellation

ALICE C. YEW, Assistant Professor, Department of Mathematics, effective Autumn Quarter 2004, Winter Quarter and Spring Quarter 2005.

### Professional Improvement Leave

RICHARD D. KASS, Professor, Department of Physics, effective Autumn Quarter 2004, Winter Quarter and Spring Quarter 2005.

### Emeritus Titles

LAWRENCE A. BROWN, Department of Geography, with the title Distinguished University Professor Emeritus, effective July 1, 2004.

SURINDER K. SEHGAL, Department of Mathematics, with the title Professor Emeritus, effective July 1, 2004.

ELSON L. CRAIG, Department of Ophthalmology, with the title Associate Professor Emeritus, effective July 1, 2004.

JAMES W. DOWNS, Department of Geological Sciences, with the title Associate Professor Emeritus, effective July 1, 2004.

WILLIAM W. HUNTER, JR., Department of Radiology, with the title Associate Professor Emeritus, effective July 1, 2004.

JANET F. LASTER, Department of Consumer Sciences, with the title Associate Professor Emeritus, effective July 1, 2004.

RONALD L. OVERMYER, Ohio State University Extension, with the title Associate Professor Emeritus, effective July 1, 2004.

MARY BETH WISE, Department of Internal Medicine, with the title Associate Professor Emeritus, effective July 1, 2004.

ROBERT C. VESSELS, College of Dentistry (Primary Care), with the title Associate Professor-Clinical Emeritus, effective July 1, 2004.

ROBERT P. CRIPE, Ohio State University Extension, with the title Assistant Professor Emeritus, effective October 1, 2004.

RICHARD A. GROVE, Ohio State University Extension, with the title Assistant Professor Emeritus, effective October 1, 2004.

## **July 9, 2004 meeting, Board of Trustees**

BILL R. HAYNES, Ohio State University Extension, with the title Assistant Professor Emeritus, effective July 1, 2004.

SARAH A. TJIOE, Department of Pharmacology, with the title Assistant Professor Emeritus, effective August 1, 2004.

ROBERT L. VERTREES, School of Natural Resources, with the title Assistant Professor Emeritus, effective July 1, 2004.

### Promotions, Tenure, and Reappointments

#### COLLEGE OF THE ARTS

##### PROMOTION TO PROFESSOR

Constantinidis, Stratos E., Theatre - effective 10/1/04

Mudrak, Myroslava M., History of Art - effective 10/1/04

Sanders, Paul D., School of Music, Newark - effective 10/1/04

Uris, Victoria E., Dance - effective 10/1/04

##### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Rinaldo, Kenneth E., Art - effective 10/1/04

Stone, Reppard B., Industrial, Interior and Visual Communication Design - effective 10/1/04

Williams, David, Theatre, Newark - effective 10/1/04

Williams, Kenneth T., School of Music - effective 10/1/04

##### TENURE

Will, Udo, School of Music - effective 10/1/04

#### COLLEGE OF BIOLOGICAL SCIENCES

##### PROMOTION TO PROFESSOR

Vaessin, Harald Emil F., Molecular Genetics - effective 10/1/04

#### THE MAX M. FISHER COLLEGE OF BUSINESS

##### PROMOTION TO PROFESSOR

Unnava, Hanumantha R., Marketing and Logistics – effective 10/1/04

Ward, Peter T., Management Sciences - effective 10/1/04

##### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Leiblein, Michael J., Management and Human Resources - effective 10/1/04

Peng, Mike W., Management and Human Resources - effective 10/1/04

#### COLLEGE OF DENTISTRY

##### PROMOTION TO PROFESSOR

Reiser, Peter J. - effective 7/1/04

##### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Carr, Michele P. - effective 7/1/04

Quan, Ning - effective 7/1/04

Wee, Alvin G. - effective 7/1/04

#### COLLEGE OF DENTISTRY REGULAR CLINICAL

##### PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Golden, William G. - effective 7/1/04

## **July 9, 2004 meeting, Board of Trustees**

Hall, David L. - effective 7/1/04  
Reed, Daniel N. - effective 7/1/04

### **REAPPOINTMENT**

Bauchmoyer, Susan M. - effective 7/1/05

## **COLLEGE OF EDUCATION**

### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Demerath, Peter, School of Educational Policy and Leadership - effective 10/1/04  
Erchick, Diana B., School of Teaching and Learning, Newark - effective 10/1/04  
Fink, Janet S., School of Physical Activity and Educational Services - effective 10/1/04  
Goodway-Shiebler, Jacqueline D., School of Physical Activity and Educational Services – effective 10/1/04  
Jones, Susan R., School of Educational Policy and Leadership - effective 10/1/04  
Pape, Stephen J., School of Teaching and Learning - effective 10/1/04  
Peterson, Stephanie M., School of Physical Activity and Educational Services - effective 10/1/04

## **COLLEGE OF ENGINEERING**

### **PROMOTION TO PROFESSOR**

Anderson, Betty L., Electrical and Computer Engineering - effective 10/1/04  
Dey, Tamal, Computer Science and Engineering - effective 10/1/04  
Lempert, Walter R., Mechanical Engineering - effective 10/1/04  
Rathman, James F., Chemical and Biomolecular Engineering - effective 10/1/04  
Washington, Gregory N., Mechanical Engineering - effective 10/1/04

### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Allen, Theodore T., Industrial, Welding and Systems Engineering - effective 10/1/04  
Elgamal, Hesham M., Electrical and Computer Engineering - effective 10/1/04  
Grejner-Brzezinska, Dorota A., Civil and Environmental Engineering and Geodetic Science – effective 10/1/04  
Lilly, Blaine W., Industrial, Welding and Systems Engineering - effective 10/1/04  
Sivilotti, Paolo A., Computer Science and Engineering - effective 10/1/04  
Tilder, Lisa M., Knowlton School of Architecture - effective 10/1/04  
Turk, Stephen L., Knowlton School of Architecture - effective 10/1/04

## **COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES**

### **PROMOTION TO PROFESSOR**

Barringer, Sheryl A., Food Science and Technology - effective 7/1/04  
Harrison, Steven K., Horticulture and Crop Science - effective 7/1/04  
St-Pierre, Normand R., Animal Sciences - effective 7/1/04

### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Kaletunc, Gonul, Food, Agricultural and Biological Engineering - effective 10/1/04  
Kleinhenz, Matthew D., Horticulture and Crop Science - effective 7/1/04  
Koontz, Tomas M., School of Natural Resources - effective 7/1/04  
Ling, Peter P., Food, Agricultural and Biological Engineering - effective 7/1/04  
Michel Jr., Frederick C., Food, Agricultural and Biological Engineering - effective 7/1/04  
Quigley, Martin F., Horticulture and Crop Science - effective 7/1/04  
Sharp, Jeff S., Human and Community Resource Development - effective 7/1/04  
Tucker, Mark A., Human and Community Resource Development - effective 7/1/04  
Wang, Guo-Liang, Plant Pathology - effective 10/1/04  
Wick, Macdonald P., Animal Sciences - effective 7/1/04

**July 9, 2004 meeting, Board of Trustees**

Williams, Roger A., School of Natural Resources - effective 7/1/04

**AGRICULTURAL TECHNICAL INSTITUTE**

**PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Amstutz, Michael D. - effective 7/1/04

Elder, D. Rose - effective 7/1/04

Steward, Larry G. - effective 7/1/04

**OHIO STATE UNIVERSITY EXTENSION**

**PROMOTION TO ASSOCIATE PROFESSOR**

Clark, Lois A. - effective 7/1/04

Recker, Nancy K. - effective 7/1/04

**COLLEGE OF HUMANITIES**

**PROMOTION TO PROFESSOR**

Gutierrez-Rexach, Javier, Spanish and Portuguese - effective 10/1/04

Hahn, Peter L., History - effective 10/1/04

Holland, Eugene W., French and Italian - effective 10/1/04

Horn, David G., Comparative Studies - effective 10/1/04

Martin, Lee, English - effective 10/1/04

Rosenstein, Nathan S., History - effective 10/1/04

Shuman, Amy E., English - effective 10/1/04

**PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Brew, Christopher H., Linguistics - effective 10/1/04

Breyfogle, Nicholas, History - effective 10/1/04

Frank, Daniel, Near Eastern Languages and Cultures - effective 10/1/04

Fredal, James A., English - effective 10/1/04

Hammermeister, Kai, Germanic Languages and Literatures - effective 10/1/04

Lerner, Mitchell B., History, Newark - effective 10/1/04

Sutton-Ramspeck, Beth, English, Lima - effective 7/1/04

Tanenbaum, Adena V., Near Eastern Languages and Cultures - effective 10/1/04

Wang, Jianqi, East Asian Languages and Literatures - effective 10/1/04

Wu, Judy T., History - effective 10/1/04

**THE MICHAEL E. MORITZ COLLEGE OF LAW**

**PROMOTION TO PROFESSOR**

Berman, Douglas A. - effective 8/16/04

**PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Fairman, Christopher M. - effective 8/16/04

Huefner, Steven F. - effective 8/16/04

**TENURE**

Beazley, Mary B. - effective 8/16/04

**UNIVERSITY LIBRARIES**

**PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Moeller, Sherry E. - effective 7/1/04

**PROMOTION TO ASSOCIATE PROFESSOR**

Diaz, Jose O. - effective 7/1/04

Schnell, Eric H. - effective 7/1/04



**COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES**

**PROMOTION TO PROFESSOR**

Casian, Luis G., Mathematics - effective 10/1/04  
Joshua, Roy, Mathematics - effective 10/1/04  
Lin, Shili, Statistics - effective 10/1/04  
McCoy, Anne B., Chemistry - effective 10/1/04  
Pei, Dehua, Chemistry - effective 10/1/04  
Sandstede, Bjorn, Mathematics - effective 10/1/04

**PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Woodward, Patrick M., Chemistry - effective 10/1/04

**COLLEGE OF MEDICINE AND PUBLIC HEALTH**

**PROMOTION TO PROFESSOR**

Marsh, Clay B., Internal Medicine - effective 7/1/04  
Newton, Herbert B., Neurology - effective 7/1/04  
Sanders, Virginia M., Molecular Virology, Immunology, and Medical Genetics - effective 7/1/04

**PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Beattie, Christine E., Neuroscience - effective 10/1/04  
Heiss, Deborah G., School of Allied Medical Professions - effective 7/1/04  
Marcucci, Guido, Internal Medicine - effective 7/1/04  
Popovich, Phillip G., Molecular Virology, Immunology, and Medical Genetics - effective 7/1/04  
Robinson, Michael L., Pediatrics - effective 7/1/04  
Yoon, Sung O., Molecular and Cellular Biochemistry - effective 10/1/04

**TENURE**

Brown, Anthony, Neuroscience - effective 10/1/04  
Otterson, Gregory A., Internal Medicine - effective 7/1/04

**COLLEGE OF MEDICINE AND PUBLIC HEALTH  
REGULAR CLINICAL**

**PROMOTION TO PROFESSOR-CLINICAL**

Kreger, Cynthia G., Internal Medicine - effective 7/1/04

**PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT**

Love, Charles J., Internal Medicine - effective 7/1/04 and 7/1/05

**PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL**

Agarwal, Anil K., Internal Medicine - effective 7/1/04  
Hewitt, Geri D., Obstetrics and Gynecology - effective 7/1/04  
Kloos, Richard T., Internal Medicine - effective 7/1/04

**PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND  
REAPPOINTMENT**

Keder, Lisa M., Obstetrics and Gynecology - effective 7/1/04 and 7/1/05

**REAPPOINTMENT**

Allen, Elizabeth D., Pediatrics - effective 7/1/05  
Bauer, Constance J., Radiology - effective 7/1/05  
Benedetti, Costantino, Anesthesiology - effective 7/1/05  
Brown, Robert T., Pediatrics - effective 7/1/05  
Buchele, Brentley A., Surgery - effective 7/1/05  
Clairmont, Albert C., Physical Medicine and Rehabilitation - effective 7/1/05  
Dardani, Marcella, Radiology - effective 7/1/05

## **July 9, 2004 meeting, Board of Trustees**

Dull, Pamela A., Family Medicine - effective 7/1/05  
Erdman, Steven H., Pediatrics - effective 7/1/05  
Freeland, Richard A., Psychiatry - effective 7/1/05  
Germak, John, Pediatrics - effective 7/1/05  
Halim-Armanios, Mona Y., Anesthesiology - effective 7/1/05  
Holland-Hall, Cynthia M., Pediatrics - effective 7/1/05  
Kantor, Seth M., Internal Medicine - effective 7/1/05  
Kennard, Elizabeth A., Obstetrics and Gynecology - effective 7/1/05  
Lamb, James F., Internal Medicine - effective 7/1/05  
Ledford, Cynthia H., Internal Medicine - effective 7/1/05  
Lucas, Joel G., Pathology - effective 7/1/05  
Mangino, Julie E., Internal Medicine - effective 7/1/05  
Mihalov, Leslie K., Pediatrics - effective 7/1/05  
Nash, Steven M., Neurology - effective 7/1/05  
Penza, Sam L., Internal Medicine - effective 7/1/05  
Pintz, Evelyn E., Internal Medicine - effective 7/1/05  
Ryan, James M., Internal Medicine - effective 7/1/05  
Stanek, Michael J., Internal Medicine - effective 7/1/05  
Tsao, Chang-Yong, Pediatrics - effective 7/1/05  
Wininger, David A., Internal Medicine - effective 7/1/05

### **COLLEGE OF NURSING REGULAR CLINICAL**

#### **REAPPOINTMENT**

Warren, Barbara J. - effective 10/1/05

### **COLLEGE OF OPTOMETRY REGULAR CLINICAL**

#### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT**

Nichols, Kelly K. – effective 7/1/04 and 7/1/05

#### **REAPPOINTMENT**

Earley, Michael J. – effective 7/1/05

### **COLLEGE OF PHARMACY**

#### **PROMOTION TO PROFESSOR**

Dalton, James T. - effective 10/1/04

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Carnes, Cynthia A. - effective 10/1/04

### **COLLEGE OF PHARMACY REGULAR CLINICAL**

#### **REAPPOINTMENT**

Mehta, Bella H. - effective 7/1/05

### **COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES**

#### **PROMOTION TO PROFESSOR**

Kwan, Mei Po, Geography - effective 10/1/04  
McKee, Jeffrey K., Anthropology - effective 10/1/04  
Myung, In Jae, Psychology - effective 10/1/04

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Devries, Anne C., Psychology - effective 10/1/04

## **July 9, 2004 meeting, Board of Trustees**

Eveland, William P., School of Communication - effective 10/1/04  
Moody, James W., Sociology - effective 10/1/04  
Morelli, Massimo, Economics - effective 10/1/04  
Nathanson, Amy I., School of Communication - effective 10/1/04  
Paxton, Pamela M., Sociology - effective 10/1/04  
Sanbonmatsu, Kira, Political Science - effective 10/1/04

### TENURE

Van Zandt, Patricia, Psychology - effective 10/1/04

## **COLLEGE OF SOCIAL WORK**

### PROMOTION TO PROFESSOR

Lee, Mo Yee - effective 10/1/04

### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Balaswamy, Shantha - effective 10/1/04

## **COLLEGE OF VETERINARY MEDICINE**

### PROMOTION TO PROFESSOR

Kusewitt, Donna F., Veterinary Biociences - effective 10/1/04  
Radin, M. Judith, Veterinary Biociences - effective 7/1/04

### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

March, Philip A., Veterinary Clinical Sciences - effective 7/1/04  
Mattoon, John S., Veterinary Clinical Sciences - effective 7/1/04

## **COLLEGE OF VETERINARY MEDICINE**

### **REGULAR CLINICAL**

### PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Beard, Laurie A., Veterinary Clinical Sciences - effective 7/1/04 and 7/1/05

Medical Staff—Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Julio C. Cruz, M.D., James Pathology, James Associate Attending, 4/9/2004 - 6/30/2005  
Mohan Das, M.B.B.S., James Surgery, Vascular, James Associate Attending, 4/9/2004- 6/30/2005  
Maria Kataki, M.D., Ph.D., James Neurology, James Associate Attending, 5/25/2004 - 6/30/2005  
Raheela A. Khawaja, M.D., James Internal Medicine, Endocrinology, James Associate Attending, 4/9/2004 - 6/30/2005  
Margaret S. Lucas, P.A.-C, James Internal Medicine, Hematology/Oncology, James Allied Health, 4/9/2004 - 6/30/2005  
Sumit K. Seth, M.D., James Radiology, James Associate Attending, 5/5/2004 - 6/30/2004  
Rajul Shah, M.D., James Radiology, James Associate Attending, 5/25/2004 - 6/30/2004  
Merrill J. Shidler, M.D., James Family Medicine, James Community Associate, 5/25/2004 - 6/30/2004  
Neeraj H. Tayal, M.D., James Internal Medicine, General Medicine, James Associate Attending, 4/9/2004 - 6/30/2004  
Sandra J. Victor, M.D., James Radiology, Radiation Oncology, James Community Associate, 4/9/2004 - 6/30/2004

## **July 9, 2004 meeting, Board of Trustees**

Dr. Das received temporary privileges effective 3/1/2004  
Dr. Khawaja received temporary privileges effective 2/20/2004  
Dr. Seth received temporary privileges effective 5/5/2004  
Dr. Tayal received temporary privileges effective 3/5/2004

### Medical Staff—Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Abbas E. Abbas, M.D., James Surgery, Thoracic/Cardio Surgery, James  
Attending, 4/9/2004 - 6/30/2005  
Kristie A. Blum, M.D., James Internal Medicine, Hematology/Oncology, James  
Attending, 4/9/2004 - 6/30/2005  
Salim O. Dahdah, M.D., James Internal Medicine, Cardiovascular Medicine,  
James Community Associate, 5/25/2004 - 6/30/2005  
Renata B. Fabia, M.D., Ph.D., James Surgery, Pediatric Surgery, James Clinical  
Attending, 5/25/2004 - 6/30/2005  
Jennifer L. Glatz, C.N.P., James Internal Medicine, Hematology/Oncology, James  
Allied Health, 5/25/2004 - 6/30/2005  
Garrie J. Haas, M.D., James Internal Medicine, Cardiovascular Medicine, James  
Associate Attending, 5/25/2004 - 6/30/2005  
Jeffrey Hazey, M.D., James Surgery, General Surgery, James Associate  
Attending, 4/9/2004 - 6/30/2005  
Quazi M.A. Hossain, M.D., James Internal Medicine, General Medicine, James  
Community Associate, 4/9/2004 - 6/30/2005  
Robert W. Jensen, M.D., James Neurology, James Associate Attending,  
5/25/2004 - 6/30/2005  
Brian D. Kenney, M.D., James Surgery, Pediatric Surgery, James Clinical  
Attending, 5/25/2004 - 6/30/2005  
Rami N. Khayat, M.D., James Internal Medicine, Pulmonary, critical care and  
sleep medicine, James Associate Attending, 5/25/2004 - 6/30/2005  
Matharbootham Mani, M.D., James Anesthesiology, James Associate Attending,  
4/9/2004 - 6/30/2004  
Gulam J. Mukhdomi, M.D., James Anesthesiology, James Associate Attending,  
4/9/2004 - 6/30/2004  
Benedict C. Nwomeh, M.D., James Surgery, Pediatric Surgery, James Associate  
Attending, 5/25/2004 - 6/30/2004  
Sreelatha Pulakhandam, M.D., James Psychiatry, James Associate Attending,  
4/9/2004 - 6/30/2004  
Matthew W. Rosenberg, M.D., James Surgery, Plastic Surgery, James Associate  
Attending, 5/25/2004 - 6/30/2004  
Nancy L. Stasik, P.A.-C, James Surgery, Thoracic/Cardio Surgery, James Allied  
Health, 4/9/2004 - 6/30/2004  
Latha Venkatesh, M.D., James Internal Medicine, General Medicine, James  
Community Associate, 5/25/2004 - 6/30/2004  
John J. Zulliger, M.D., James Otolaryngology, James Clinical Attending,  
5/25/2004 - 6/30/2004

### Medical Staff—Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

#### July 1, 2004 – June 30, 2006

Cynthia M. Magro, M.D., James Pathology, James Associate Attending  
Julie E. Mangino, M.D., James Internal Medicine, Infectious Disease, James  
Associate Attending  
Guido Marcucci, M.D., James Internal Medicine, Hematology/Oncology, James  
Attending  
Clay B. Marsh, M.D., James Internal Medicine, Pulmonary, critical care and sleep  
medicine, James Associate Attending  
Richard A. Marsh, M.D., James Pathology, James Community Associate

## July 9, 2004 meeting, Board of Trustees

Edward W. Martin, Jr., M.D., James Surgery, Surgical Oncology, James Attending

Douglas D. Massick, M.D., James Otolaryngology, James Associate Attending

John G. Mastronarde, M.D., James Internal Medicine, Pulmonary, critical care and sleep medicine, James Associate Attending

Joel L. Mayerson, M.D., James Orthopaedics Surgery, James Attending

Mary J. McCafferty, M.D., James Psychiatry, James Associate Attending

B. Michele McCorvey, M.D., James Radiology, James Associate Attending

Jerry R. Mendell, M.D., James Neurology, James Associate Attending

James L. Moore, M.D., James Neurology, James Associate Attending

Carl D. Morrison, M.D., James Pathology, James Associate Attending

Marvin M. Narcelles, M.D., James Internal Medicine, General Medicine, James Community Associate

Richard N. Nelson, M.D., James Emergency Medicine, James Associate Attending

Herbert B. Newton, M.D., James Neurology, James Attending

Julie A. Niedermier, M.D., James Psychiatry, James Associate Attending

Gerard J. Nuovo, M.D., James Pathology, James Associate Attending

Crystl C. Osborn, M.D., James Psychiatry, James Community Associate

Gregory A. Otterson, M.D., James Internal Medicine, Hematology/Oncology, James Attending

William S. Pease, M.D., James Phys Med/Rehab, James Associate Attending

Todd E. Pesavento, M.D., James Internal Medicine, Nephrology, James Associate Attending

David M. Powell, M.D., James Otolaryngology, James Associate Attending

Rodney V. Pozderac, M.D., James Radiology, James Associate Attending

Manju L. Prasad, M.D., James Pathology, James Associate Attending

Sreelatha Pulakhandam, M.D., James Psychiatry, James Associate Attending

David N. Quinn, M.D., James Internal Medicine, Digestive Disease, James Associate Attending

Lisa R. Rader, C.N.P., James Internal Medicine, Hematology/Oncology, James Allied Health

Robert J. Ragosin, M.D., James Radiology, James Associate Attending

Abhik Ray Chaudhury, M.D., James Pathology, James Associate Attending

Matthew D. Ringel, M.D., James Internal Medicine, Endocrinology, Diab/Metabolism, James Associate Attending

John L. Robinson, M.D., James Internal Medicine, Cardiovascular Medicine, James Clinical Attending

John S. Rogoski, D.O., James Anesthesiology, James Associate Attending

Melissa Rosado-de-Christenson, M.D., James Radiology, James Clinical Attending

Brad H. Rovin, M.D., James Internal Medicine, Nephrology, James Associate Attending

Robert L. Ruberg, M.D., James Surgery, Plastic Surgery, James Associate Attending

Joel H. Saltz, M.D., Ph.D., James Pathology, James Associate Attending

Radu V. Saveanu, M.D., James Psychiatry, James Associate Attending

Dwight A. Scarborough, M.D., James Internal Medicine, Dermatology, James Clinical Attending

David E. Schuller, M.D., James Otolaryngology, James Attending

Dara P. Schuster, M.D., James Internal Medicine, Endocrinology, Diab/Metabolism, James Associate Attending

Rajul D. Shah, M.D., James Radiology, James Associate Attending

Rulong Z. Shen, M.D., James Pathology, James Associate Attending

Ganesh B. Shidham, M.D., James Internal Medicine, Nephrology, James Associate Attending

Ronald J. Siegle, M.D., James Otolaryngology, James Clinical Attending

Daljeet Singh, M.D., James Internal Medicine, Hematology/Oncology, James Community Oncologist

## July 9, 2004 meeting, Board of Trustees

Kelly A. Slavens, C.N.P., James Internal Medicine, Hematology/Oncology, James Allied Health  
H. Wayne Slone, M.D., James Radiology, James Associate Attending  
Robert H. Small, M.D., James Anesthesiology, James Associate Attending  
Gaylynn J. Speas, M.D., James Anesthesiology, James Associate Attending  
Dan N. Spetie, M.D., James Internal Medicine, Nephrology, James Associate Attending  
Adam C. Spiess, M.D., James Otolaryngology, James Associate Attending  
Dimitrios G. Spigos, M.D., James Radiology, James Associate Attending  
Saul M. Suster, M.D., James Pathology, James Associate Attending  
Larry R. Tate, M.D., James Pathology, James Associate Attending  
Evan J. Tobin, M.D., James Otolaryngology, James Associate Attending  
Katja R. Turner, M.D., James Anesthesiology, James Associate Attending  
Manuel Tzagournis, M.D., James Internal Medicine, Endocrinology, Diab/Metabolism, James Associate Attending  
Khariat Ahmed Uddin, M.D., James Internal Medicine, General Medicine, James Community Associate  
Meade C. Van Putten, D.D.S., James Dentistry, James Associate Attending  
George Varghese, M.D., James Internal Medicine, Nephrology, James Community Associate  
Miguel A. Villalona-Calero, M.D., James Internal Medicine, Hematology/Oncology, James Attending  
Aline V. Wang, M.D., James Anesthesiology, James Associate Attending  
Jeffrey E. Weiland, M.D., James Internal Medicine, Pulmonary, critical care and sleep medicine, James Associate Attending  
D. Bradley Welling, M.D., James Otolaryngology, James Associate Attending  
Ping Wen, M.D., Ph.D., James Pathology, James Associate Attending  
Judith A. Westman, M.D., James Internal Medicine, Clinical Cancer Genetics, James Associate Attending  
Mark D. Wewers, M.D., James Internal Medicine, Pulmonary, critical care and sleep medicine, James Associate Attending  
Gregory J. Wiet, M.D., James Otolaryngology, James Associate Attending  
Craig E. Williams, M.D., James Psychiatry, James Associate Attending  
Haifeng M. Wu, M.D., James Pathology, James Associate Attending  
David O. Yablok, M.D., James Anesthesiology, James Associate Attending  
James L. Young, Jr., M.D., James Psychiatry, James Associate Attending  
Joseph S. Yu, M.D., James Radiology, James Associate Attending  
Pan Zheng, M.D., Ph.D., James Pathology, James Associate Attending  
John J. Zulliger, M.D., James Otolaryngology, James Clinical Attending

### Medical Staff—Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Harold Cook III, M.D., James Associate Attending, Anesthesiology, IDET, 5/25/2004 - 6/30/2005  
Clay B. Marsh, M.D., James Associate Attending, Internal Medicine, Mod & Deep Sedation, 7/1/2004 - 6/30/2006  
Edward Martin, Jr., M.D., James Attending, Surgery, Moderate Sedation, 7/1/2004 - 6/30/2006  
John Mastronarde, M.D., James Associate Attending, Internal Medicine, Mod & Deep Sedation, 7/1/2004 - 6/30/2006  
Richard N. Nelson, M.D., James Associate Attending, Emergency Medicine, Mod & Deep Sedation, Hyperbaric Medicine, Ultrasound, 7/1/2004 - 6/30/2006  
William S. Pease, M.D., James Associate Attending, Phys Med/Rehab, Botox Injections, Electrodiagnostic Medicine, 7/1/2004 - 6/30/2006  
Lisa R. Rader, C.N.P., James Allied Health, Internal Medicine, Prescriptive Authority, 7/1/2004 - 6/30/2006  
David E. Schuller, M.D., James Attending, Otolaryngology, CO2 laser, 7/1/2004 - 6/30/2006

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Kelly A. Slavens, C.N.P., James Allied Health, Internal Medicine, Prescriptive Authority, 7/1/2004 - 6/30/2006  
H. Wayne Slone, M.D., James Associate Attending, Radiology, Moderate Sedation, 7/1/2004 - 6/30/2006  
Evan J. Tobin, M.D., James Associate Attending, Otolaryngology, CO2 laser, 7/1/2004 - 6/30/2006  
Mark D. Wewers, M.D., James Associate Attending, Internal Medicine, Mod & Deep Sedation, 7/1/2004 - 6/30/2006  
Gregory J. Wiet, M.D., James Associate Attending, Otolaryngology, CO2 laser, Surgical Yag, Tunable Dye, 7/1/2004 - 6/30/2006

### **Medical Staff—Requests for Change in Category** (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Kiran K. Devulapally, M.D., Internal Medicine, James Associate Attending to Community Associate, 5/25/2004 - 6/30/2005  
Quazi M.A. Hossain, M.D., Internal Medicine, James Associate Attending to Community Associate, 5/25/2004 - 6/30/2005  
Stephen L. Houff, M.D., Internal Medicine, James Associate Attending to Community Associate, 5/25/2004 - 6/30/2005  
Randy L. Mills, D.O., Internal Medicine, James Associate Attending to Community Associate, 5/25/2004 - 6/30/2004  
Osita E. Okpalaoka, M.D., Internal Medicine, James Associate Attending to Community Associate, 5/25/2004 - 6/30/2004  
Jeffrey G. Poulos, M.D., Internal Medicine, James Associate Attending to Community Associate, 5/25/2004 - 6/30/2004

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## **RESOLUTIONS IN MEMORIAM**

Resolution No. 2005-11

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

Ernest W. Leggett Sr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 26, 2004, of Ernest W. Leggett Sr., University Treasurer Emeritus in the Office of Business and Finance.

Ernest William Leggett Sr., a native of Midvale, Ohio, received his Bachelor of Science in Business Administration degree from The Ohio State University in 1948 and worked for the University for 28 years.

Upon his graduation, he served as an auditor for the public accounting firm of Arthur Young and Company. In 1950 he became an internal auditor for the Ohio State business staff, and nine years later was named assistant treasurer. He was promoted to assistant vice president by the Board of Trustees in 1965 and, a year later, was named treasurer of The Ohio State University Research Foundation. Leggett assumed the duties of controller in 1969.

Mr. Leggett was appointed treasurer by the Board of Trustees and treasurer of the Development Fund in 1971. He was responsible for the offices of Accounting, Auditing, Bursar, Contracts, Controller, Insurance, Investments, Payroll, Property Acquisition, and Travel. During his tenure as University treasurer, he instituted major enhancements to the University's financial systems including on-campus banking services, the Financial Accounting System (FAS), electronic cash registers in the Bursar's Office, and an automated scholarship

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and grant program. He converted the University's manual equipment inventory system to a modern automated system. Continually emphasizing effective cash management, he sought new ways to maximize University earnings on temporary investments.

He moved the Offices of Student Aid Accounting and the Bursar to Lincoln Tower in 1976 and, two years later, he moved the Office of the Treasurer's full operation to Lincoln Tower where it remained until 1988 when the Office of the Treasurer moved to Riverwatch Tower. He was made treasurer emeritus when he retired in 1978.

Ernest W. Leggett Sr. was an ultimate Buckeye. He and his wife of 57 years, Esther, both graduated from The Ohio State University and all 10 of his children attended Ohio State, resulting in 21 years of continuous attendance by the Leggett family.

On behalf of the University community, the Board of Trustees expresses to the family of University Treasurer Emeritus Ernest W. Leggett its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Edward C. McDonagh

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 21, 2004, of Edward C. McDonagh, Professor Emeritus in the Department of Sociology.

Professor McDonagh held a Bachelor of Arts degree (1937), a Master of Arts degree (1938), and a doctorate in sociology degree (1942), all from the University of Southern California.

Professor McDonagh served as assistant to the president of Southern Illinois University prior to his military service for World War II. At the conclusion of his service, he was appointed as a faculty member in the sociology department at the University of Southern California. During his tenure there he rose to the rank of professor, and served as dean of the Division of Social Sciences and Communications. In 1955 he was awarded a Smith-Mundt professorship to Sweden. In 1969 he joined the faculty at the University of Alabama as chairman of the sociology department. In 1971 he was appointed to the faculty of The Ohio State University and served as chairman of the Department of Sociology until in 1974, when he was appointed dean of the College of Social and Behavioral Sciences.

Professor McDonagh was an expert in race relations and social problems. He coauthored three widely-used textbooks on these topics, *Ethnic Relations in the United States*, *Analyzing Social Problems*, and *Social Problems: Persistent Challenges*. In addition, he authored or coauthored numerous articles published in sociology journals, and made many presentations to professional scholarly conferences.

Edward McDonagh was a member of Phi Beta Kappa and president of the united chapters of Alpha Kappa Delta, the national honorary society for sociology. From 1947 to 1969, he was associate editor of the scientific journal *Sociology and Social Research*. He was a fellow of the American Sociological Association, and served as co-chairman of its national conference committee in 1963. He was listed in *Who's Who in America*.



## **July 9, 2004 meeting, Board of Trustees**

Dr. McDonagh was an active member of the University community. He served on many committees, councils, and boards including the Athletic Council, a body on which he also served at the University of Southern California.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Edward C. McDonagh its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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### **REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 2005-12

Synopsis: The report on research and other sponsored program contracts and grants and the summary for May 2004 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 2004 be approved.

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### **REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 2005-13

Synopsis: The report on the receipt of gifts and the summary for May 2004 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of eight (8) new named endowed funds and the amendment of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 2004 be approved.

**July 9, 2004 meeting, Board of Trustees**

**TOTAL UNIVERSITY PRIVATE SUPPORT**

July through May  
2003-04 Compared to 2002-03

**GIFT RECEIPTS BY DONOR TYPE**

	Dollars July through May		
	<u>2003-04</u>	<u>2002-03</u>	<u>%Change</u>
Individuals:			
Alumni (Current Giving)	\$29,619,192	\$31,972,969	(7)
Alumni (From Bequests)	<u>12,915,433</u>	<u>3,724,150</u>	247
Alumni Total	\$42,534,625	\$35,697,119	19
Non-Alumni (Current Giving)	\$23,026,302	\$16,629,275	38
Non-Alumni (From Bequests)	<u>10,822,931</u>	<u>5,514,401</u>	96
Non-Alumni Total	\$33,849,233	\$22,143,676	53
Individual Total	\$76,383,858	\$57,840,795	32 <sup>A</sup>
Corporations/Corp/Foundations	\$34,046,842	\$36,335,223	(6) <sup>B</sup>
Private Foundations	\$16,947,287	\$17,005,153	---
Associations and Other Organizations	<u>\$5,157,361</u>	<u>\$6,714,519</u>	(23) <sup>C</sup>
Total	\$132,535,348	\$117,895,690	12

**NOTES**

- A Individual giving is up 32% largely due to the fact that gifts from non-alumni are up 53% over last year (\$11.7 million more than one year ago).
- B Giving from corporations at the \$10,000 or more level is down 10% for July 2003 – May 2004 (\$26.6 million from 658 gifts this year; \$29.2 million from 618 gifts last year).
- C Giving from associations and other organizations at the \$10,000 or more level is down 43% for July 2003 - May 2004 (\$3.5 million from 101 gifts this year; \$5.0 million from 94 gifts last year).

**GIFT RECEIPTS BY PURPOSE**

	Dollars July through May		
	<u>2003-04</u>	<u>2002-03</u>	<u>% Change</u>
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$38,249,816	\$21,901,905	75
Faculty Support	\$9,629,940	\$10,180,081	(5)
Program Support	\$60,926,696	\$61,972,712	(2)
Student Financial Aid	\$14,738,283	\$16,689,097	(12)
Annual Funds-Colleges/Departments	\$5,557,886	\$6,115,889	(9)
Annual Funds-University	<u>\$3,432,727</u>	<u>\$1,036,006</u>	231
Total	\$132,535,348	\$117,895,690	12

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**GIFT ADDITIONS TO ENDOWMENT**

Dollars  
July through May

<u>2003-04</u>	<u>2002-03</u>	<u>% Change</u>
\$39,409,954	\$35,843,141	10

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Leone Furste, R.N., Research, Education, Traveling, and Publishing Memorial Fund (Upon the death of Edna L. Watson, the fund will be used To support research, education, traveling, and publishing for students and faculty in the College of Nursing; provided by a gift from the estate of Dr. Wesley L. Furste II)		\$250,000.00	\$250,000.00
The Dr. Paul A. Toplek Orthodontic Award Fund (Used for awards to superior graduating dental students who have selected the specialty of orthodontics; provided by gifts from Dr. Brian E. Crock and friends)		\$33,612.99	\$33,612.99
The Honda Research Institute (HRI) USA Scholarship Fund (Used to attract and support academically promising undergraduates who will be identified as HRI scholars; provided by a gift from the Honda Research Institute, USA, Inc.)		\$25,000.00	\$25,000.00

Change in Name and Description of Named Endowed Funds

From:	The Donna Sell Kohlhepp and Daniel B. Kohlhepp Scholarship Fund
To:	The Donna Sell Kohlhepp Endowed Scholarship Fund in Advance Practice Nursing
From:	The Charles F. Sinsabaugh M.D. Medical Endowment Fund
To:	The Charles F. Sinsabaugh Chair Fund in Psychiatry

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**THE OHIO STATE UNIVERSITY FOUNDATION**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The David Spriggs Family Scholarship Fund (Used for a law student with an undergraduate GPA of 3.25-3.75 who has demonstrated great promise through community service, leadership or hardship; provided by a gift from Barbara Spriggs)		\$50,000.00	\$50,000.00
The Dr. Susumu W. Shimokon Dental Scholarship Fund (Used to provide annual awards to students attending the College of Dentistry, with preference given to students who are married with a family; provided by a gift from Dr. Susumu W. Shimokon)		\$26,000.00	\$26,000.00
Scott/Staats Psychology Endowment Fund (Used to fund the annual Scott/Staats Psychology Award offered to an OSU-Newark psychology student; provided by gifts from the estate of Ruth Scott and Dr. Sara Staats)		\$25,025.00	\$25,025.00
The Gloria Brothers Endowed Scholarship Fund for Student Exchange between Ohio State and Université de Rennes 2, Rennes, France (Used for a second-year undergraduate student majoring in French language, literature, or history; provided by gifts from Fred Brothers)		\$25,000.00	\$25,000.00
The Selma and Alexander W. Erlen Endowment Fund for Doctoral Support (Used to support a doctoral student in the College of Social Work who has an interest in community service; provided by gifts from Judith A. and Jonathon Erlen)		\$25,000.00	\$25,000.00
Total		<hr/> \$459,637.99	<hr/> \$459,637.99

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

Establishment of Named Endowed Funds

The Leone Furste, R.N., Research, Education, Traveling,  
and Publishing Memorial Fund

The Leone Furste, R.N., Research, Education, Traveling, and Publishing Memorial Fund in the College of Nursing at The Ohio State University was established July 9, 2004, by the Board of Trustees of The Ohio State University with a gift from the estate of Dr. Wesley L. Furste II, M.D., FACS, Columbus, Ohio, in memory of his wife, Leone Furste.

During the lifetime of Edna L. Watson, the annual distribution from this fund shall be distributed as follows:

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85 percent of the distribution amount shall be distributed to Edna L. Watson in monthly distributions, and 15 percent of the distribution amount shall be reinvested in the corpus of the fund.

Upon the death of Edna L. Watson, the annual distribution from this fund shall be used to support research, education, traveling, and publishing for students and faculty at The Ohio State University College of Nursing. The dean, the assistant dean, the associate deans and the faculty of the College of Nursing shall select the recipients.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean, associate deans, fiscal officer, and appropriate faculty of the College of Nursing. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$250,000.00

### **The Dr. Paul A. Toplek Orthodontic Award Fund**

The Dr. Paul A. Toplek Orthodontic Award Fund was established July 9, 2004, by the Board of Trustees of The Ohio State University with gifts from Dr. Brian E. Crock (D.D.S., 1988; M.S., 1991) of Granville, Ohio, and friends in memory of Dr. Paul A. Toplek (D.D.S., 1990; M.S., 1993).

The annual distribution from this fund shall be used to award a certificate, a plaque with the recipient's name, and a cash award to graduating dental students who have demonstrated superior effort and abilities and have selected the specialty of orthodontics for further training. Selection of the award recipients shall be made by the head of the Section of Orthodontics in consultation with the University Committee on Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry and the head of the Section of Orthodontics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$33,612.99

## **July 9, 2004 meeting, Board of Trustees**

### **The Honda Research Institute (HRI) USA Scholarship Fund**

The Honda Research Institute (HRI) USA Scholarship Fund was established July 9, 2004, by the Board of Trustees of The Ohio State University with a gift from the Honda Research Institute, USA, Inc. of Mountain View, California.

The annual distribution from this fund shall be used by the Department of Materials Science and Engineering to attract and to support academically promising undergraduates who will be identified as HRI Scholars. The Department will notify HRI Inc. of the selections in a timely manner so that HRI Inc., to the greatest extent possible, is able to offer these students exciting and meaningful internships for the summer preceding the scholarship year. The criteria for selection will be: full-time student status, materials science and engineering major, superior grade point average, demonstrated leadership potential and high personal standards, strong communications skills, and a strong interest in working with HRI Inc. as an intern, co-op, and/or post-graduate employee. Scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Materials Science and Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

### **Change in Name and Description of Named Endowed Funds**

#### **The Donna Sell Kohlhepp Endowed Scholarship Fund in Advance Practice Nursing**

The Donna Sell Kohlhepp and Daniel B. Kohlhepp Scholarship Fund was established April 2, 1993, by the Board of Trustees of The Ohio State University with a gift from Daniel B. Kohlhepp (Ph.D., 1974) and Donna Sell Kohlhepp (B.S.Nurs., 1974) of Baltimore, Maryland. The name and description were revised July 9, 2004.

The annual distribution from this fund shall be used to support scholarships for graduate students at The Ohio State University College of Nursing. All scholarships are to be awarded on both merit and financial need and can be used for recruiting purposes. The dean of the College of Nursing, the assistant dean, the associate deans, and the faculty who teach the graduate level courses shall select the recipients.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

## July 9, 2004 meeting, Board of Trustees

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Nursing, associate deans, fiscal officer, and the faculty who teach graduate level courses. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

### The Charles F. Sinsabaugh Chair Fund in Psychiatry

The Charles F. Sinsabaugh M.D. Medical Endowment Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with gifts from Charles F. Sinsabaugh, M.D. (B.A. *cum laude* and *with High Distinction*, 1947; M.D. *summa cum laude*, 1951) of Newark, Ohio. The name and description were revised July 9, 2004.

The annual distribution will be reinvested to principal until the fund reaches at least \$1,500,000. Then the fund is to be used to establish The Charles F. Sinsabaugh Chair in Psychiatry in the College of Medicine and Public Health. The chair position shall be held by a nationally eminent faculty member, with a preference in schizophrenia or a related psychiatric field, as recommended by the chairperson of the Department of Psychiatry in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. The activities of the endowed chair holder shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

## THE OHIO STATE UNIVERSITY FOUNDATION

### Establishment of Named Endowed Funds

#### The David Spriggs Family Scholarship Fund

The David Spriggs Family Scholarship Fund was established July 9, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Barbara Spriggs, widow of David M. Spriggs (B.S., 1955), of Rancho Cucamonga, California.

The annual distribution from this fund shall be used to support a scholarship for a law student with an undergraduate academic performance of 3.25-3.75 grade point average who has demonstrated great promise through community service, leadership or hardship. The scholarship shall be applied for annually with consideration given to an entering student and the second- or third-year student

## **July 9, 2004 meeting, Board of Trustees**

who received The David Spriggs Family Scholarship in the previous year. The scholarship will be awarded in consultation with the University Committee on Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of The Michael E. Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$50,000.00

### **The Dr. Susumu W. Shimokon Dental Scholarship Fund**

The Dr. Susumu W. Shimokon Dental Scholarship Fund was established July 9, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Susumu William Shimokon (D.D.S., 1955) of Seattle, Washington.

The annual distribution from this fund shall be used to provide an annual award to support students attending The Ohio State University College of Dentistry, with preference given to students who are married with a family. Scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Dentistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$26,000.00

### **Scott/Staats Psychology Endowment Fund**

The Scott/Staats Psychology Endowment Fund was established July 9, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of Ruth Scott, associate professor emeritus of psychology at The Ohio State University-Newark, and Dr. Sara Staats (B.S., 1952; M.A., 1954; Ph.D., 1958), professor of psychology at The Ohio State University-Newark.



## **July 9, 2004 meeting, Board of Trustees**

The annual distribution from this fund shall be used to fund the annual Scott/Staats Psychology Award offered to an OSU-Newark psychology student, as well as the costs associated with offering the award. The remainder of the distribution shall be used at the discretion of the OSU-Newark psychology faculty, with preference to support for promoting the development of a master of psychology degree program at OSU-Newark that would have the training of teachers of psychology as a central goal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by The Ohio State University-Newark psychology tenured and tenure-track faculty. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,025.00

The Gloria Brothers Endowed Scholarship Fund for Student Exchange Between Ohio State and Université de Rennes 2, Rennes, France

The Gloria Brothers Endowed Scholarship Fund for Student Exchange Between Ohio State and Université de Rennes 2, Rennes, France, was established July 9, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Fred Brothers in honor of his sister, Gloria, who studied in Rennes.

The annual distribution from this fund shall be used to support a second-year undergraduate student, with preference given to a student from a traditionally underrepresented group, majoring in French language, literature, or history, with a minimum 3.0 GPA and a sincere motivation for study abroad. Consideration should be given to financial need. These criteria apply to the corresponding student from Université de Rennes 2. Applications will be reviewed by the Undergraduate Studies Committee and the chairperson of the Department of French and Italian.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of International Education in consultation with the chairperson of the Department of French and Italian. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

## **July 9, 2004 meeting, Board of Trustees**

### **The Selma and Alexander W. Erlen Endowment Fund for Doctoral Support**

The Selma and Alexander W. Erlen Endowment Fund for Doctoral Support was established July 9, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from their daughter-in-law and son, Judith A. and Jonathon Erlen of Pittsburgh, Pennsylvania.

The annual distribution from this fund shall be used to support a doctoral student in the College of Social Work who has an interest in community service.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social Work. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

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## **REQUEST FOR DESIGN AND CONSTRUCTION CONTRACTS**

Resolution No. 2005-14

### **REQUEST FOR DESIGN CONTRACTS**

UNIVERSITY HALL RENOVATION – PHASE I

### **REQUEST FOR CONSTRUCTION CONTRACTS**

ATI - RESURFACE GARRISON CIRCLE EAST

ATI - VARIOUS CONCRETE WORK

CAMPUS GROUNDS - EXTERIOR LIGHTING PHASE VIII

DOAN HALL – RENOVATION OF SUITE 236 PET/CT UNIT

FRY HALL ADDITION

GRAVES HALL - ULAR RENOVATIONS

HITCHCOCK HALL - NORTH ENTRANCE IMPROVEMENTS

MANSFIELD CAMPUS - ADMINISTRATION AND CLASSROOM BUILDING

OARDC - FOOD ANIMAL HEALTH RESEARCH PROGRAM ROOF

REPLACEMENT

OARDC - INTERIOR LIGHTING UPGRADES - GERLAUGH AND RESEARCH

OPERATIONS

OSU GOLF COURSE - PESTICIDE BUILDING

WOSU RENOVATION

Synopsis: Authorization to enter into design contracts for the University Hall Renovation - Phase I project and construction contracts for the ATI - Resurface Garrison Circle East, ATI - Various Concrete Work, Campus Grounds - Exterior Lighting Phase VIII, Doan Hall - Renovation of Suite 236 PET/CT Unit, Fry Hall Addition, Graves Hall - ULAR Renovations, Hitchcock Hall - North Entrance Improvements, Mansfield Campus - Administration and Classroom Building, OARDC - Food Animal Health Research Program Roof Replacement, OARDC - Interior Lighting Upgrades - Gerlaugh and Research Operations, OSU Golf Course - Pesticide Building, and WOSU Renovation projects is requested.

## **July 9, 2004 meeting, Board of Trustees**

WHEREAS the University desires to renovate University Hall in order to construct an office suite for the Executive Dean of the Federation of the Colleges of the Arts and Sciences; and

WHEREAS the preliminary project cost estimate for Phase I is \$500,000, with funding to be provided by the Colleges of the Arts and Sciences and the Office of Academic Affairs; and

WHEREAS the University desires to seal and resurface Garrison Circle East roadways and the east parking lot at the Agricultural Technical Institute; and

WHEREAS the construction document project cost is \$85,000, with funding to be provided by HB 675; and

WHEREAS the University desires to replace the Skou Hall south entry, Bee Lab entry, and miscellaneous sidewalks at the Agricultural Technical Institute; and

WHEREAS the construction document project cost is \$50,000, with funding provided by HB 675; and

WHEREAS the University desires to replace and add exterior site lighting along Neil Avenue and other areas of the Columbus Campus to improve safety conditions as part of Phase VIII of the Campus Grounds Exterior Lighting Project; and

WHEREAS the construction document project cost is \$500,000, with funding provided by HB 675; and

WHEREAS the University desires to renovate a section of the Radiology Files Room 236 in Doan Hall to install a PET/CT imaging unit; and

WHEREAS the construction document project cost is \$534,300, with funding to be provided by the James Cancer Hospital and Solove Research Institute; and

WHEREAS the University desires to construct a three floor addition to the existing Fry Hall to house clinical and office areas for patient-based research for the College of Optometry; and

WHEREAS the construction document project cost is \$8,100,000, with funding to be provided by Optometry Development funds (\$1,000,000), Optometry General Finds (\$500,000), the Board of Regents (\$1,000,000), the National Institute of Health Grant (\$2,000,000), and HB 675 (\$3,600,000); and

WHEREAS the University desires to renovate the Vivarium at Graves Hall for University Laboratory Animal Resources which requires the placement of temporary mouse buildings on the Grave Hall site; and

WHEREAS the construction document project cost has increased due to additional site work required for the construction of the temporary modular mouse buildings; and

WHEREAS the revised project cost is \$1,029,477, with funding to be provided by the Board of Regents (\$189,443), the National Institute of Health Grant (\$378,885), and the Office of Research (\$461,149); and

WHEREAS the University desires to improve the vestibule, door hardware, pavement, lawn and sidewalk of Hitchcock Hall at the north entrance from Woodruff Avenue; and

## **July 9, 2004 meeting, Board of Trustees**

WHEREAS the construction document project cost is \$250,000, with funding to be provided by HB 675; and

WHEREAS Mansfield Campus desires to construct a new Administration and Classroom Building to alleviate current space restraints and accommodate the expected growth of students; and

WHEREAS the construction document project cost is \$7,820,976, with funding to be provided by University bond proceeds (\$6,500,000), with debt service to be paid by the Mansfield Campus, and Mansfield Development Funds (\$1,320,976); and

WHEREAS the University desires to replace the roof on the Food Animal Health Research building at OARDC; and

WHEREAS the construction document project cost is \$75,000, with funding to be provided by HB 675; and

WHEREAS the University desires to upgrade the existing interior lighting in the Gerlaugh and Research Operations buildings at OARDC; and

WHEREAS the construction document project cost is \$75,000, with funding to be provided by HB 675; and

WHEREAS the University desires to construct a pesticide building at the University Golf Course to comply with State and Federal regulations; and

WHEREAS the preliminary project cost estimate is \$160,355, with funding to be provided by Athletics Auxiliary funds; and

WHEREAS the University desires to renovate existing space in the Fawcett Center to create radio studios, a radio reception area, teleconference rooms, and space for digital transmission equipment for use by WOSU Stations; and

WHEREAS the construction document project cost has increased due to additional work required by the State Fire Marshall and Division of Industrial Compliance to bring the building egress up to current life safety codes; and

WHEREAS the revised construction document project cost is \$992,524, with funding to be provided by a University line of credit to be paid by WOSU Stations:

**NOW THEREFORE**

**BE IT RESOLVED**, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design contracts for the University Hall Renovation - Phase I project, in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

**BE IT FURTHER RESOLVED**, That the President and/or Senior Vice President for Business and Finance be authorized to enter into construction contracts, if satisfactory bids are received, for the ATI - Resurface Garrison Circle East, ATI - Various Concrete Work, Campus Grounds - Exterior Lighting Phase VIII, Doan Hall - Renovation of Suite 236 PET/CT Unit, Fry Hall Addition, Graves Hall - ULAR Renovations, Hitchcock Hall - North Entrance Improvements, Mansfield Campus - Administration and Classroom Building, OARDC - Food Animal Health Research Program Roof Replacement, OARDC - Interior Lighting Upgrades - Gerlaugh and Research Operations, OSU Golf Course - Pesticide Building, and

## **July 9, 2004 meeting, Board of Trustees**

WOSU Renovation projects in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix I for background information and maps, page 55.)

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### **INTERIM AUTHORIZATION TO ENTER INTO DESIGN, CONSTRUCTION MANAGEMENT, AND CONSTRUCTION CONTRACTS**

Resolution No. 2005-15

Synopsis: Authorization to enter into design, construction management, and construction contracts for University capital projects as necessary prior to the September Board of Trustees meeting is requested.

WHEREAS to support the Academic Plan, ensure timely design and construction of University facilities and improvements, and make the most effective use of limited financial resources, the University desires to move forward expeditiously with needed capital projects, subject to approval by the Board of Trustees; and

WHEREAS the next scheduled meeting of the Board of Trustees is on September 22, 2004; and

WHEREAS during the intervening period, the Board desires to facilitate such approvals, subject to appropriate review and oversight:

#### **NOW THEREFORE**

BE IT RESOLVED, That in the intervening period before the next regularly scheduled meeting of the Board of Trustees on September 22, 2004, the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chair of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to authorize design, construction management, and construction contracts, and approve other related actions, for University capital projects; and

BE IT FURTHER RESOLVED, That, during this period, as approved by the President, the Senior Vice President for Business and Finance shall present any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for capital projects to the Chair of the Fiscal Affairs Committee, as she may direct, for review and approval; and

BE IT FURTHER RESOLVED, That, in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Business and Finance shall be authorized to enter into design contracts and construction management contracts and enter into construction contracts, if satisfactory bids are received, and take any other related actions on capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at the September 2004 meeting; and

BE IT FURTHER RESOLVED, That the authority granted by this resolution shall expire as of the September 2004 meeting.

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**GIFT OF REAL PROPERTY**

Resolution No. 2005-16

**506 PARK OVERLOOK DRIVE  
WORTHINGTON, OHIO**

Synopsis: Authorization to accept a gift of improved real property located at 506 Park Overlook in Worthington, Ohio, is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with an opportunity to accept a gift of improved real property located at 506 Park Overlook Drive in Worthington, Ohio, and owned by the Harding Asset Holding Company; and

WHEREAS the appropriate University offices have determined that accepting the gift of this property is in the best interest of the University; and

WHEREAS funding for the maintenance and operation of this property will be provided by University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized, in the name of the State of Ohio for the use of The Ohio State University, to accept the gift of improved real property located at 506 Park Overlook Drive, Worthington, Ohio, from the Harding Hospital Asset Holding Company, upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix II for background information and map, page 85.)

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**ESTABLISHMENT OF A ONE-TIME SEPARATION INCENTIVE PROGRAM  
FOR THE OFFICE OF STUDENT AFFAIRS**

Resolution No. 2005-17

Synopsis: Approval of the proposed one-time separation incentive program for the Office of Student Affairs for workforce reduction and reorganization is recommended.

WHEREAS the Board of Trustees of The Ohio State University is vested with authority, pursuant to Chapter 3335 of the Revised Code to adopt bylaws, rules and regulations governing the operations of the University, including but not limited to, fixing of compensation for employees of the University; and

WHEREAS in 2002 the Board of Trustees approved a Severance Program, wherein a table of salary and benefit continuation is provided for those who are involuntarily separated from the University; and

WHEREAS the economic value of severance benefits could be constructively utilized to provide incentives for voluntary employment separation when workforce reductions are needed, minimizing the necessity for the disruption of involuntary separations; and

WHEREAS the Office of Student Affairs is implementing staffing changes in FY 2005 as part of an overall effort to redesign jobs, improve service, and increase operating efficiencies; and

## **July 9, 2004 meeting, Board of Trustees**

WHEREAS the budgetary reduction resulting from the staffing changes currently is estimated at \$1 million, subject to additional review and analysis; and

WHEREAS the University desires to institute a one-time Separation Incentive Program for the Office of Student Affairs to assist in facilitating a speedier transition to the new staffing profile and mitigating the need for involuntary layoffs; and

WHEREAS such a program would provide cash payments and related economic incentives of such economic value that is within the range of the previously adopted severance program benefits:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the Executive Vice President and Provost and the Associate Vice President for Human Resources to implement a one-time Separation Incentive Program for the Office of Student Affairs, as described in Attachment A, to be effective immediately; and

BE IT FURTHER RESOLVED, That the University shall report back to the Board of Trustees at the appropriate time on the operation of such programs.

(See Appendix III for background information, page 87.)

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### **FY 2005 ATI AND REGIONAL CAMPUS TUITION**

Resolution No. 2005-18

#### **SECOND VOTE**

Synopsis: Instructional and general fees for undergraduate students enrolled at ATI and the Regional Campuses for FY 2005, effective Autumn Quarter 2004, are proposed.

WHEREAS consultations have taken place among ATI and the Regional Campuses to determine the appropriate instructional and general fee increases for all students; and

WHEREAS undergraduate instructional and general fees are subject to a 9.9% fee cap before adjustments for the Access Challenge offset and no more than a 6.0% increase can be approved in a single vote of the Board of Trustees; and

WHEREAS the Board of Trustees approved a 6.0% increase in undergraduate instructional and general fees, before adjustments for Access Challenge offsets, at ATI and the Regional Campuses at the June 4, 2004 meeting, with the intention of a subsequent vote to increase tuition to the full 9.9%; and

WHEREAS increases in undergraduate instructional and general fees at the Agricultural Technical Institute and the Regional Campuses above 6.0% are to be earmarked for student financial aid and student technology:

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees for both upper and lower division undergraduates enrolled at ATI and the Regional Campuses be increased an additional 3.9%, for a total of 9.9% before adjustments for Access Challenge; and

**July 9, 2004 meeting, Board of Trustees**

BE IT FURTHER RESOLVED, That the additional 3.9% increase will be earmarked for undergraduate student financial aid and student technology; and

BE IT FURTHER RESOLVED, That all of these increases shall be effective Autumn Quarter 2004.

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**SPONSORED DEPENDENT HEALTHCARE BENEFITS**

Resolution No. 2005-19

WHEREAS the University's Academic Plan and the Diversity Action Plan provide that The Ohio State University must compete for diverse, world-class faculty, staff members, graduate associates, and students; and

WHEREAS nine of the 11 CIC institutions, other universities and employers in Ohio, and many other universities and employers nationally are providing access to healthcare coverage for a broader group of dependents; and

WHEREAS a sponsored dependent healthcare benefit program will provide a strategic competitive advantage for Ohio State to recruit and retain those faculty, staff, graduate associates, and students who need access to benefits for partners, parents, grandchildren, and children of partners, who are financially dependent or interdependent; and

WHEREAS such access would be valued, and the University Staff Advisory Committee, Faculty Compensation and Benefits Committee, Council of Graduate Students, Undergraduate Student Government, Inter-Professional Council, University Senate, Council on Student Affairs, and other University groups, by resolution or affirmation, all have requested that the University implement such access to healthcare coverage:

**NOW THEREFORE**

BE IT RESOLVED, That the Offices of Human Resources and Student Affairs be authorized and directed to implement changes to the University's healthcare benefits plans for faculty, staff members, graduate associates, and students to provide access to healthcare benefits for their sponsored dependents, as outlined on the attached summary of sponsored dependent benefit program elements; and

BE IT FURTHER RESOLVED, That these plan changes shall be effective for Fiscal Year 2004-05 as set forth in Appendix IV.

(See Appendix IV for background information, page 89.)

Upon motion of Mr. Borrer, seconded by Mr. Slane, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, Borrer, O'Dell, Hicks, and Judge Duncan, Mes. Longaberger, and Hendricks.

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**PRESENTATION ON THE FY 2005 BUDGET**

Provost Barbara R. Snyder: [PowerPoint Presentation]

We are pleased to be here today to present this summary of the University's budget for FY 2005. I will be doing the first half and my partner Bill Shkurti, senior vice president for Business and Finance, will take the second half.

These principles that you see before you are the principles that guided our budget decisions. As always, the most important principle is that the budget must be aligned with our academic priorities as set forth in the Academic Plan and the Leadership Agenda. We have organized this report around the three core short-term priorities in the President's Leadership Agenda. We recognize the importance of assuring that the colleges have sufficient funds to carry out their missions, and that we need to continue operating efficiently, and we are guided by our obligation to be excellent financial stewards.

Here you have the three short-term areas of focus from the Academic Plan that were picked out in the President's Leadership Agenda as our top short-term priorities. Those are: 1) conducting cutting-edge interdisciplinary research; 2) providing distinctive educational experiences for undergraduates that build on our strengths as a research university with faculty expertise over a broad range of disciplines; and 3) engaging in outreach efforts to serve the people of Ohio in the 21<sup>st</sup> century.

Looking at the first area of focus -- the cutting-edge interdisciplinary research -- you can see where our money is going. We have allocated over \$12.7 million in one-time funds to support interdisciplinary research. Of these funds, \$7.7 million will support biomedical research in our Medical Center and in the College of Medicine and Public Health. About \$5 million will support a variety of programs, including the large interdisciplinary grant program sponsored by the Office of Research and designed to support interdisciplinary teams of faculty members in the preparation of major interdisciplinary grant proposals to federal funding agencies like the NIH and the NSF; and the arts and humanities grants program, also sponsored by the Office of Research, supported by the Office of the President, and designed to support multidisciplinary scholarly work in the arts and humanities.

Over \$2 million in continuing funds will support other multidisciplinary research in the University including: the Comprehensive Cancer Center, which involves faculty members from 13 colleges across our campus; our libraries, which serve the research needs of our faculty and students from all of our colleges; the Office of Technology Licensing, which helps to protect and commercialize intellectual property developed at Ohio State; and the Office of Responsible Research Practices, which is responsible for managing research risks and ensuring compliance with applicable regulatory requirements.

Our second area of focus is distinctive educational experiences for undergraduates. As you can see, we have almost \$2 million in one-time funds and \$11.5 million in continuing funds to support undergraduates. Most of the one-time funds will be used to fully fund the student activity fee, which is being phased in for students over three years. Central funds, including funds from the President's Office, were used during the phase-in period to make the funds fully available to student organizations during the period in which the fee is being phased in.

## July 9, 2004 meeting, Board of Trustees

Over \$5 million in continuing funds was earmarked for student financial aid and \$3.4 million was earmarked for instructional technology. As we have explained in a prior presentation, the fee to support the new student recreation center will be phased in. The first part will be collected when the first building opens later this year and the second part, when the main Larkins replacement opens.

One-half million dollars will go for the first phase of the Ohio State 2008 enrollment plan. Our plan is to improve the average ACT score for our students entering in the freshman class of Fall 2008 to a 27, and that will involve recruitment efforts and ultimately scholarship dollars as well.

Our third area of focus is outreach and engagement and most of the funds here are one-time funds. The largest chunk, \$1 million, will go to support the childcare center that will be built in Weinland Park, a neighborhood south and east of our campus. This is an initiative that is being led by the College of Human Ecology and its dean, David Andrews.

An amount of \$669,000 will go to support the digital conversion of our WOSU stations, \$500,000 will go to support the transition to an Office of External Relations, and a small amount of continuing funds are for the Washington, DC, office of our Government Relations group and for University Relations.

As I mentioned, it is critical that we provide resources to enable our colleges to fulfill their missions of teaching, research, and service. The total increase in general funds to our college budgets is \$26.3 million. If you look in your appendix on page 13, you can see the breakdown by college. The average increase is 5.5 percent, but the range goes from a low of 1.5 percent increase in the Fisher College of Business to a high of 16.3 percent in the College of Pharmacy. Those changes are, for the most part, driven by changes in enrollment. The Fisher College of Business had planned for its smaller increase this year, so they will be doing okay.

You can see on page 12 of your appendix a breakdown by college of the sources of funds. Looking at general funds in that appendix, you will see at the top the colleges that get most of their funding from general funds. Starting at the top with the College of Social Work and then the College of Humanities, those both receive more than 90 percent of their budgets from general funds. Then at the other end we have the College of Food, Agricultural, and Environmental Sciences, which receives about 16 percent of its funding from general funds.

Our colleges will be doing pay increases averaging 3.2 percent and our benefits will be going up nine percent. This includes the increase in benefits for our graduate associates, which we have already talked to you about. We also have \$2.8 million in the rebasing of our budgets, which was a project begun by my predecessor, Dr. Ed Ray. Of that \$2.8 million, \$1.2 million will be going to the Colleges of the Arts and Sciences.

At this point, I will turn it over to Bill.

Mr. William J. Shkurti:

Barbara mentioned the three areas of focus. In addition, we have recommended the allocation of additional resources to supporting the teaching and learning environment which supports these functions, and those are listed in the chart in front of you. I went over most of these in the Fiscal Affairs Committee, so I will not do so in detail. I would just like to highlight a couple of things.

## July 9, 2004 meeting, Board of Trustees

The \$1.5 million in one-time funds for public safety and security is a gradual project of replacing all our security systems in campus buildings to make them more up-to-date. That is the second part of a two-phase plan, the first part of which was funded last year.

Under continuing funds, the POM increase refers to the increase in plant operating and maintenance costs and that is a significant amount of money -- \$5.5 million, and reflects primarily the 14 percent increase we are seeing in our gas, electric, and utility bills. That is a problem all of you who own your own home and are paying your utilities face as well. We are doing everything we can to conserve energy and to find alternative sources, but we still need to pay for electricity, natural gas and other things, so that is anticipated in this budget.

One item I am very proud of under the POM increase – the next line says deferred maintenance and hospital academic space – half of that \$1 million has been earmarked for deferred maintenance. The provost and I recommended it to the President and she supported that. In other words, that will be half a million dollars in continuing funds that will be targeted to projects such as window replacement, roof replacement, and other small maintenance projects. This may not seem like a lot, but when those types of renovations and replacements are not tended to they become maintenance catastrophes when the roof leaks or when the air conditioning goes out in the middle of a major experiment. So we think it is an effort of the University to get back to a period where we are maintaining our facilities current with their use and trying to get ahead of the deferred maintenance problem which has plagued us for the last 10 years. Half a million dollars by itself obviously is not going to solve the whole problem, but it is an important first step.

Barbara mentioned when we talked about the overall goals of the budget, one was to make sure our resource allocations would advance effective financial stewardship. Again this is something I went over in detail in the Fiscal Affairs Committee, so I will just highlight it.

The first part is to make sure we are providing enough funds to comply with state and federal mandates so we stay ahead of any legal issues and there are funds dedicated to that and those were laid out in the Fiscal Affairs Committee. The second is to enhance our operating efficiencies; for example, our support units' budgets are only increasing 2.5 percent, while they are doing more and they are doing it more effectively. We also have a number of initiatives, which we have shared with the Board from time to time, trying to reduce costs in our core processes, and we will continue to do that.

The final point is meeting our long-term financial goals. Again, those were set out in the Fiscal Affairs Committee, and they are things involving protecting our credit rating, making sure we maintain appropriate reserves, and making sure commitments are fully funded. This budget fully supports those long-term financial goals.

In the way of summary, the strategic implications, then, from the budget that is being recommended today is, first that the University will continue to make progress on its strategic goals despite an uncertain financial environment. Second, that OSU's undergraduate tuition still remains well below most of Ohio's other selective admissions public universities, and that information is in your appendix. Third, the University will continue to exist in an environment where a larger and larger share of its revenues will come from sources other than state funds. In fact, that is on page 14 of your appendix.

## **July 9, 2004 meeting, Board of Trustees**

As an exercise, I asked my staff to take that chart and project it forward. If present trends were to continue, by the year 2043 Ohio State University would be a totally private institution and receive no state funds. Now, do we seriously think that is going to happen? I hope not, but I think it gives you a sense of the way the environment is changing and why we need to look at other revenue sources and that we have done.

Let me go to the fourth implication -- that the University, as a result of that and good management practices, will continue to examine everything it does to determine what we need to do, what we need to do better, and what no longer needs to be done at all.

That concludes our presentation. Barbara and I will be glad to answer any questions you may have.

Ms. Longaberger:

Thank you. I know you spent a great deal of time on this in Fiscal Affairs as well. Any other comments from Fiscal Affairs Committee members or questions from other Board members?

With that, let me thank you for your work. It is a tremendous amount of work to whip the budget into shape continually under these challenging times. So, thank you for that. I would like to have a motion to accept this resolution.

### **APPROVAL OF COLUMBUS CAMPUS FY 2005 CURRENT FUNDS BUDGET**

Resolution No. 2005-20

Synopsis: Approval of the Current Funds Budget for FY 2005 for the Columbus Campus is proposed.

WHEREAS the State budget for FY 2005, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2005 have been previously approved by the Board of Trustees; and

WHEREAS other levels of resources and expenditures, including compensation, have been identified for the 2005 fiscal year; and

WHEREAS planning and consultation is underway at the Regional Campuses and ATI and their FY 2005 budgets will be presented for approval at the September Board meeting; and

WHEREAS appropriate planning and consultation within the University has been accomplished with regard to the Columbus Campus budget, and the President now recommends approval of the Columbus Campus FY 2005 budget:

NOW THEREFORE

BE IT RESOLVED, That the Columbus Campus Current Funds Budget for FY 2005, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

**July 9, 2004 meeting, Board of Trustees**

BE IT FURTHER RESOLVED, That the Regional Campuses and ATI be authorized to make expenditures consistent with the level of resources approved for the FY 2004, pending adoption of their Current Funds Budgets for FY 2005.

(See Appendix V for background information, page 91.)

Upon motion of Ms. Hendricks, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Slane, Borror, O'Dell, Hicks, and Judge Duncan, Mses. Longaberger, and Hendricks.

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Thereupon the Board adjourned to meet Wednesday, September 22, 2004, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

Tami Longaberger  
Chairperson

David O. Frantz  
Secretary



## (APPENDIX I)

## AUTHORIZATION FOR CAPITAL PROJECTS

Project	Approximate Amount (in millions)		Requested Action
University Hall Renovation-Phase I	Dept:	\$0.50	Enter into design contracts
<b>Subtotal for Design Contracts</b>	<b>Dept:</b>	<b>\$0.50</b>	
ATI-Resurface Garrison Circle East	State:	\$0.09	Enter into construction contracts
ATI-Various Concrete Work	State:	\$0.05	Enter into construction contracts
Campus Grounds-Exterior Lighting Phase VIII	State:	\$0.50	Enter into construction contracts
Doan Hall - Renovate Suite 236 PET/CT Unit	Other:	\$0.53	Enter into construction contracts
Fry Hall Addition	Dept:	\$1.50	Enter into construction contracts
	State:	\$4.60	
	Other:	\$2.00	
Graves Hall Renovation	Dept:	\$0.50	Approve increase in project costs
	State:	\$0.20	
	Other:	\$0.40	
Hitchcock Hall-North Entrance Improvements	State:	\$0.25	Enter into construction contracts
Mansfield Campus - Administration and Classroom Building	Dept:	\$7.80	Enter into construction contracts
OARDC- Food And Animal Health Research Program Roof Replacement	State:	\$0.08	Enter into construction contracts
OARDC-Interior Lighting Upgrades - Gerlaugh and Research Operations	State:	\$0.08	Enter into construction contracts
OSU Golf Course - Pesticide Building	Dept:	\$0.20	Enter into construction contracts
WOSU Renovation	Other:	\$0.99	Approve increase in project costs
<b>Subtotal for Construction Contracts</b>	<b>Dept:</b>	<b>\$10.00</b>	
	<b>State:</b>	<b>\$5.84</b>	
	<b>Other:</b>	<b>\$3.92</b>	
<b>Total for all Contracts</b>	<b>Dept:</b>	<b>\$10.50</b>	
	<b>State:</b>	<b>\$5.84</b>	
	<b>Other:</b>	<b>\$3.92</b>	
<b>Grand Total</b>		<b>\$20.26</b>	

## University Hall Renovation Phase I

### Conceptual and Planning Information

This document establishes general planning parameters to facilitate Board of Trustees decision-making regarding the hiring of an architect/engineer for planning and design work. This information is very preliminary until design is completed and the project is brought back to the Board for construction authorization. At that time, a more detailed cost estimate and schedule will be provided.

Sponsoring/Requesting Units(s):

*Office of Academic Affairs (Federation of Arts & Sciences)*

How does this project advance the Academic Plan?

*This initial phase of the Colleges of the Arts and Sciences Federation Consolidation will create an Executive Dean's suite located on the first floor of University Hall. The consolidation is an effort to build a world-class facility, develop academic programs that define Ohio State as the nation's leading public land-grant university, enhance the quality of the teaching and learning environment, better serve the student body and create a diverse university community as predicated by the Academic Plan.*

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):

*The project is the renovation of approximately 3,100 GSF of the first floor of University Hall to create an Executive Dean's suite for the Colleges of the Arts and Sciences. The project will also include renovations for the Forbes Center and University Museum.*

Preliminary Cost Estimate:

*\$500,000*

Proposed Funding Source:

*Academic Affairs.*

*Colleges of the Arts and Sciences*

Outstanding Funding Issues:

*None.*

Timing Issues:

*Renovation to coincide with arrival of new Executive Dean*

"Ripple effects" of the project:

*Space in the Biological Sciences building has been identified for the relocation of University Hall classroom 114.*

Special limitations/risks:

*None.*

**Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.**





Requesting Agency(s): ACADEMIC AFFAIRS, OFFICE OF

Location(s): UNIVERSITY HALL

Gross Sq. Ft. 77,935 Age: 1976

Description: Renovation of approximately 10,300 GSF of the first floor of University Hall for the consolidation of the College of Arts and Sciences. The renovated space will be used to house 5 college deans and 1 executive dean, and has the potential of releasing some of the space the deans will vacate in other buildings.

## Project Team:

Facility Planner: Is Unassigned

Project Captain: Christine Nocar  
(lawson.132@osu.edu)Project Assistant: Leeanne Chandler  
(chandler.63@osu.edu)

Field Coordinator: Is Unassigned

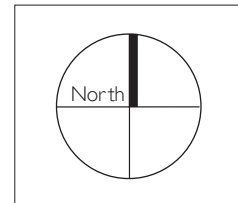
## Project Information:

An initial study will be performed to determine space and funding options for the renovation and departmental consolidation.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Exec Dean	\$3,000,000.00	\$3,000,000.00				
Arts & Sci						
Total:	\$3,000,000.00	\$3,000,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Feasibility Study approved by B/T (\$12,000)	12/03/2003		12/03/2003
Arch/Engr Approved by B/T (\$500,000)	07/09/2004		07/09/2004
Construction			
Completion	10/31/2004		

# University Hall Renovation - Phase I



Office of Business and Finance  
Office of Facilities Planning and Development

November 8, 2003



Requesting Agency(s): ATI-ADMINISTRATIVE SUPPORT

Location(s): Various Locations-ATI

Gross Sq. Ft.0 Age:

Description: Seal cracks, polypropylene fabric with seal coat and resurface with 1.5" of asphalt and reline including the east parking lot.

Project Team:

Project Information:

Facility Planner: Is Unassigned

Project Captain: John Frazier  
(frazier.2@osu.edu)

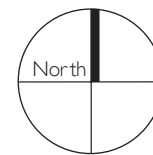
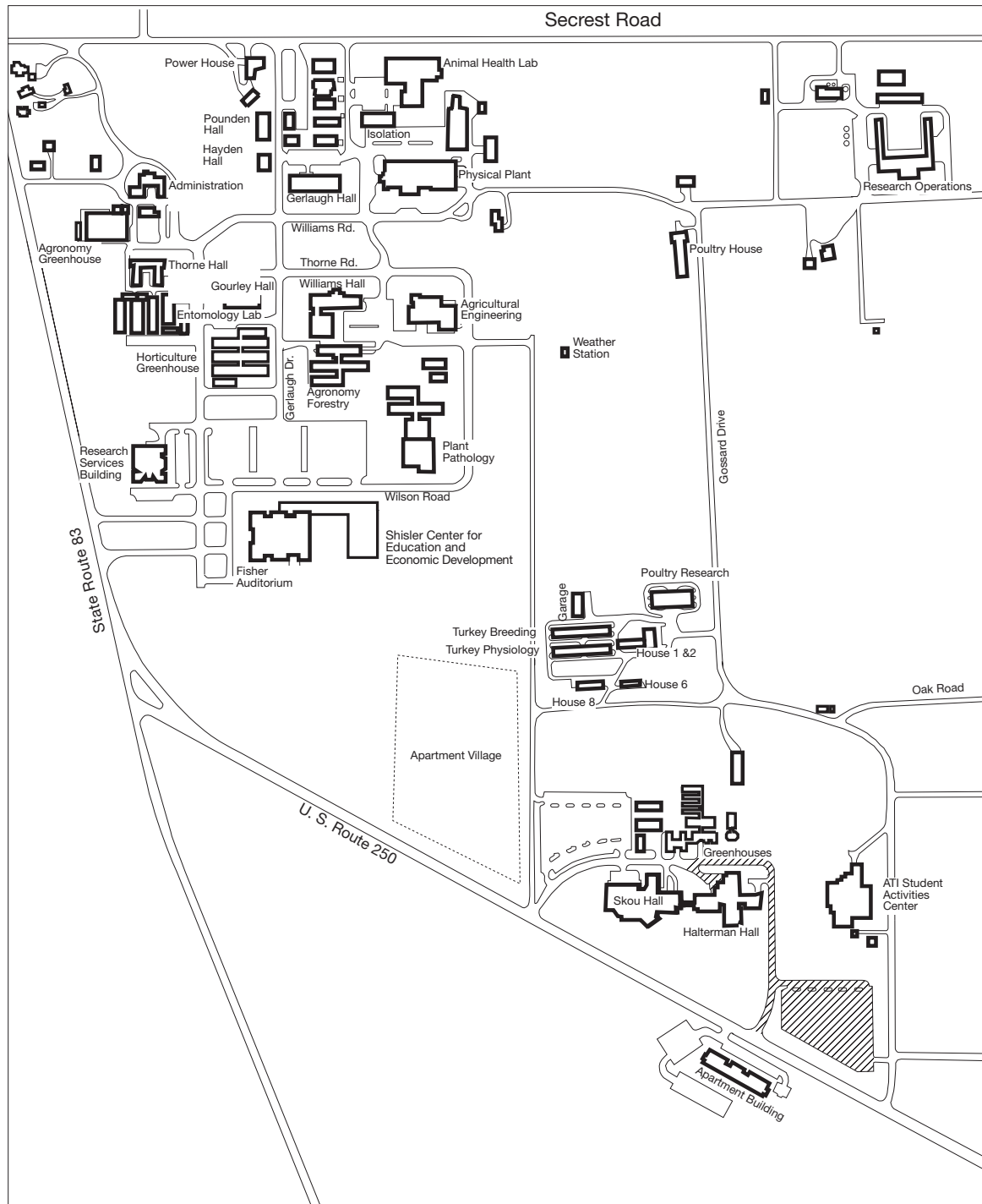
Project Assistant: Faye Bodyke  
(bodyke.3@osu.edu)

Field Coordinator: Is Unassigned

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Regional Basic Renovation	\$85,000.00	\$85,000.00				
Total:	\$85,000.00	\$85,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$85,000 project)	05/30/2003		05/30/2003
Bidding Approved B/T	09/05/2003	07/09/2004	
Design			
Schematic Design Approval	06/30/2003	06/30/2004	
Design Dev Document Approval	06/30/2003	06/30/2004	
Construction Document Approval	07/28/2003	07/28/2004	
Bidding			
Bid Opening	08/28/2003	08/27/2004	
Construction			
Award of Contracts	10/28/2003	10/27/2004	
Construction Start	11/01/2003	10/28/2004	
Completion	12/15/2003	12/15/2004	

# ATI - Resurface Garrison Circle East



Office of Business and Finance  
Office of Facilities Planning and Development

June 25, 2004



Requesting Agency(s): ATI-ADMINISTRATIVE SUPPORT

Location(s): SKOU HALL, WILLIAM JOHN

Gross Sq. Ft. 72,105 Age: 1978

Location(s): Various Locations-ATI

Gross Sq. Ft. 0 Age:

Description: Replace pad at Skou Hall south entry, replace Bee Lab entrance, and replace deteriorated and broken sidewalks at various locations across the campus

Project Team:

Project Information:

Facility Planner: Is Unassigned

Project Captain: John Frazier  
(frazier.2@osu.edu)

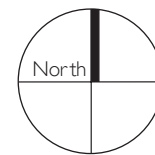
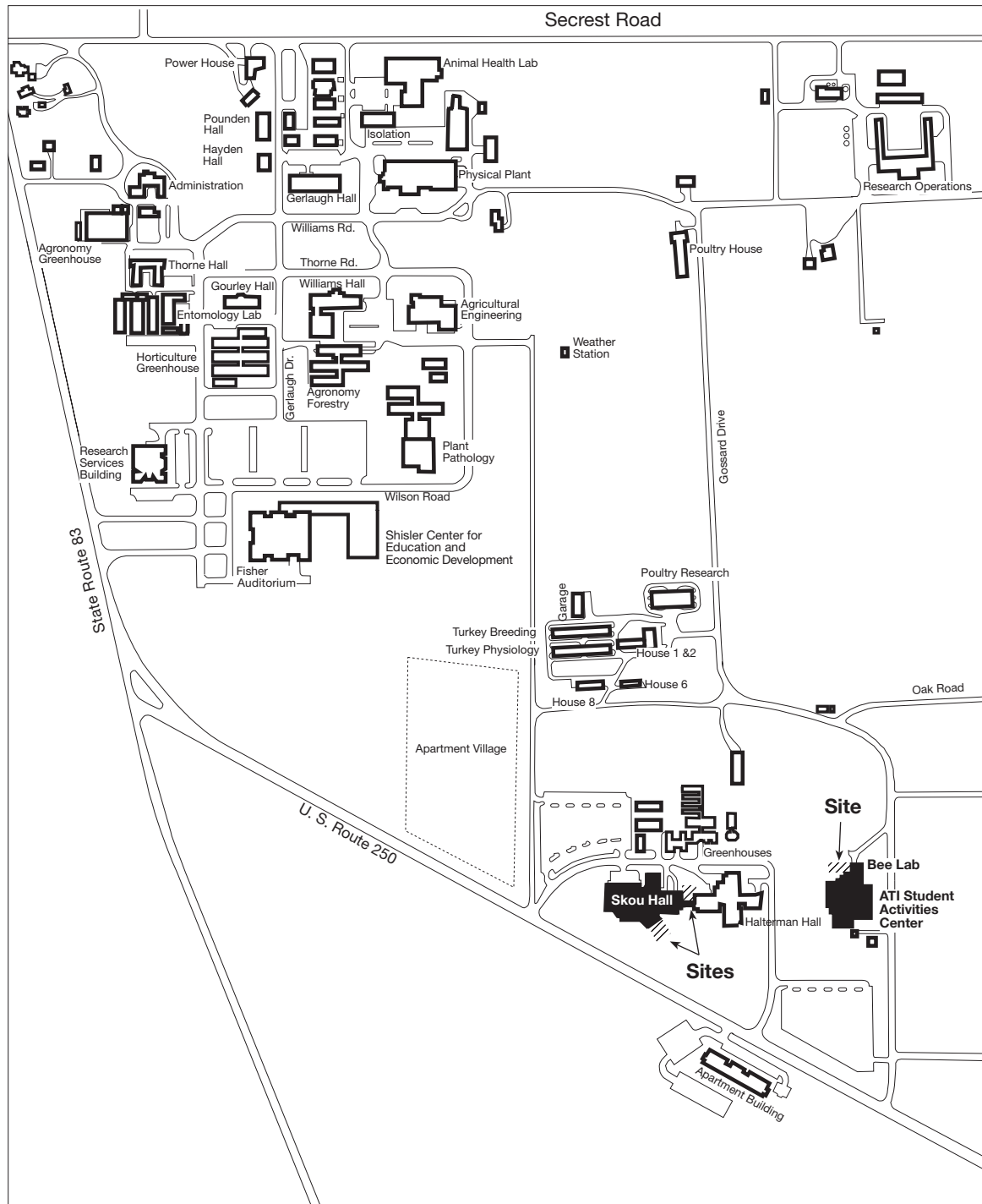
Project Assistant: Faye Bodyke  
(bodyke.3@osu.edu)

Field Coordinator: Is Unassigned

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB640 Regional Basic Renovations	\$50,000.00	\$0.00				
HB675 Regional Basic Renovation	\$0.00	\$50,000.00				
Total:	\$50,000.00	\$50,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$50,000 project)	05/30/2003		05/30/2003
Bidding Approved B/T	09/05/2003	07/09/2004	
Design			
Schematic Design Approval	06/30/2003	06/30/2004	
Design Dev Document Approval	06/30/2003	06/30/2004	
Construction Document Approval	07/28/2003	07/28/2004	
Bidding			
Bid Opening	08/28/2003	08/27/2004	
Construction			
Award of Contracts	10/28/2003	10/27/2004	
Construction Start	11/01/2003	11/01/2004	
Completion	12/15/2003	12/14/2004	

## ATI - Various Concrete Work



Office of Business and Finance  
Office of Facilities Planning and Development

June 25, 2004



Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Unidentified Utility-Col.

Gross Sq. Ft.0 Age:

Description: Replacement of street lighting along College Road around the Wexner Center for the Arts, as well as along Neil Avenue from the Northwest Parking Garage and working south. Additionally, a few "pocket" areas not previously addressed will be included as funding permits. All poles will meet University Standards and lighting levels will be according to current standards.

Project Team:

Facility Planner: Is Unassigned

Project Captain: Bob Wajnryb  
(wajnryb.1@osu.edu)

Project Assistant: Karen Cogley  
(cogley.1@osu.edu)

Field Coordinator: Mark Hartmann  
(hartmann.16@osu.edu)

Project Information:

Designed in-house by University personnel.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Columbus Basic	\$500,000.00	\$500,000.00				
Renovation						
Total:	\$500,000.00	\$500,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$500,000 project)	12/05/2003		12/05/2003
Bidding Approved B/T	09/05/2003	07/09/2004	
Design			
Design Dev Document Approval	06/17/2003	01/24/2004	01/07/2004
Construction Document Approval	08/16/2003	04/22/2004	04/22/2004
Bidding			
Bid Opening	10/14/2003	08/31/2004	
Construction			
Construction Start	01/13/2004	11/30/2004	
Completion	09/12/2004	04/22/2005	

## Campus Grounds - Exterior Lighting Phase VIII

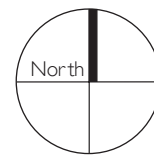


### Project Sites:

Neil Avenue from Woody Hayes Drive to Newton Hall

College Road between Wexner Center and Weigel Hall

Areas around Lincoln and Morrill Towers







# Doan Hall - Renovation Suite 236 PET/CT Unit

315-2003-959

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): DOAN HALL, CHARLES AUSTIN

Gross Sq. Ft. 669,869 Age: 1951

Description: Renovate a section of the Radiology files room 236, in Doan Hall to install a PET/CT Imaging unit.

## Project Team:

Facility Planner: Is Unassigned

Project Captain: Richard Morse  
(morse.68@osu.edu)

Project Assistant: Curtiss Ashley  
(ashley.6@osu.edu)

Field Coordinator: Is Unassigned

## Project Information:

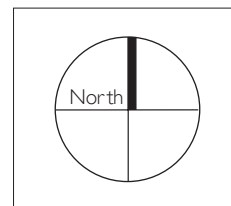
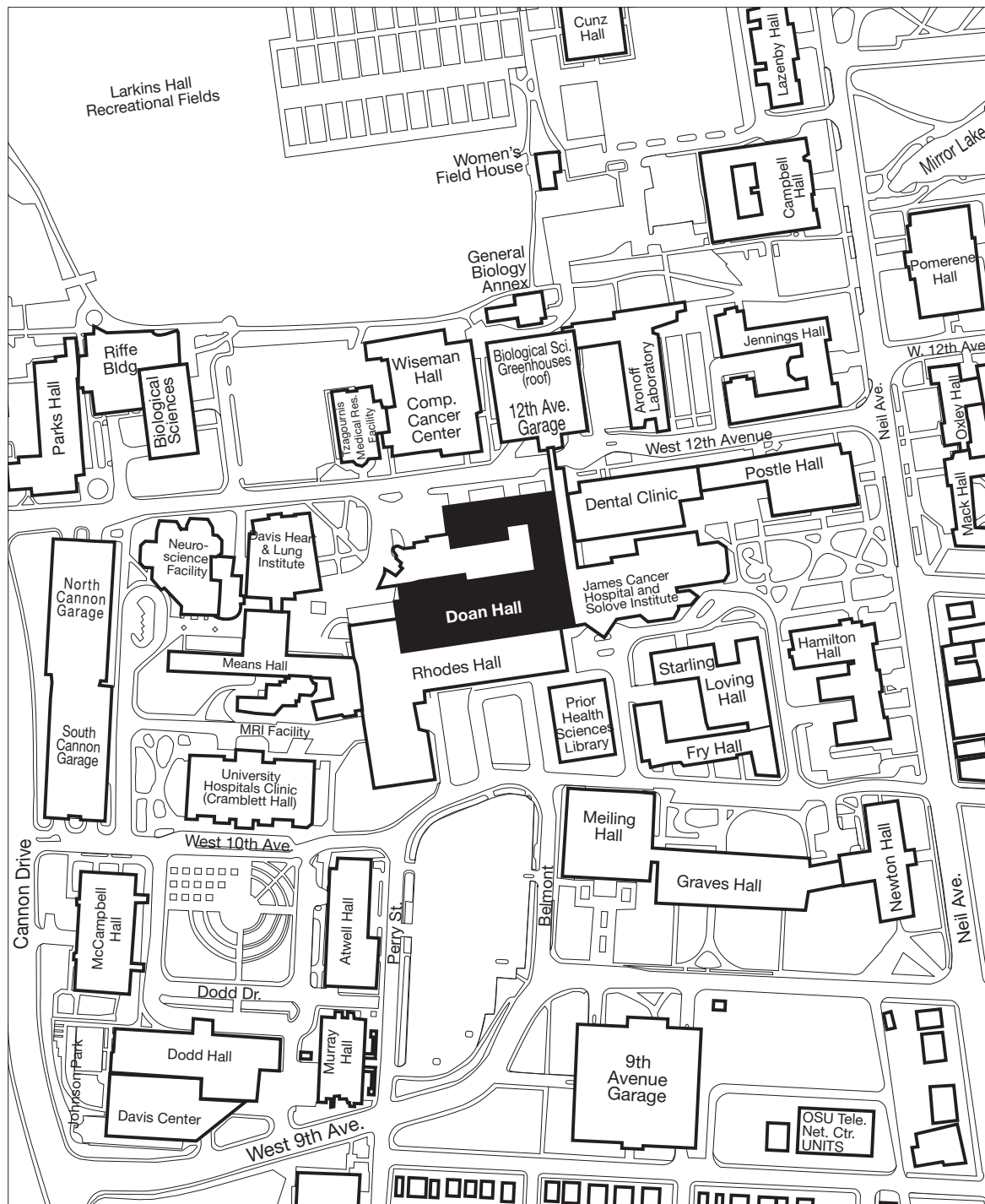
Formerly 50700-R034555

Preliminary project budget: \$372,874

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-James Cancer Hospital	\$372,874.00	\$534,300.00				
Total:	\$372,874.00	\$534,300.00				

Schedule:	Projected	Revised	Actual
Design			
Arch/Engr Contract (\$372,874 project)	05/30/2003	07/15/2003	05/30/2003
Schematic Design Approval	07/21/2003	11/03/2003	11/03/2003
Design Dev Document Approval	08/11/2003	02/12/2004	02/12/2004
Construction Document Approval	09/08/2003	05/24/2004	05/24/2004
Construction			
Bidding Approved by B/T (\$534,300)	09/01/2003	07/04/2004	
Construction Start	10/15/2003	08/01/2004	
Completion	03/15/2004	12/31/2004	

## Doan Hall - Renovation Suite 236 PET/CT Unit



Office of Business and Finance  
Office of Facilities Planning and Development

May 20, 2003



Requesting Agency(s): OPTOMETRY

Location(s): FRY HALL, GLENN ANSEL

Gross Sq. Ft. 46,910 Age: 1951

Description: Construct a three floor addition to the existing Fry Hall. The three new floors would house additional clinical and office areas for patient based research.

## Project Team:

Facility Planner: Cheryl Christie  
(christie.2@osu.edu)

Project Captain: Sara Herridge  
(herridge.4@osu.edu)

Project Assistant: Curtiss Ashley  
(ashley.6@osu.edu)

Field Coordinator: Is Unassigned

## Project Information:

Conceptual project budget is in 2005 dollars.

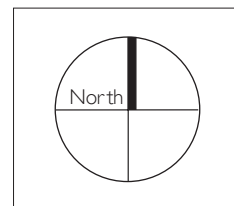
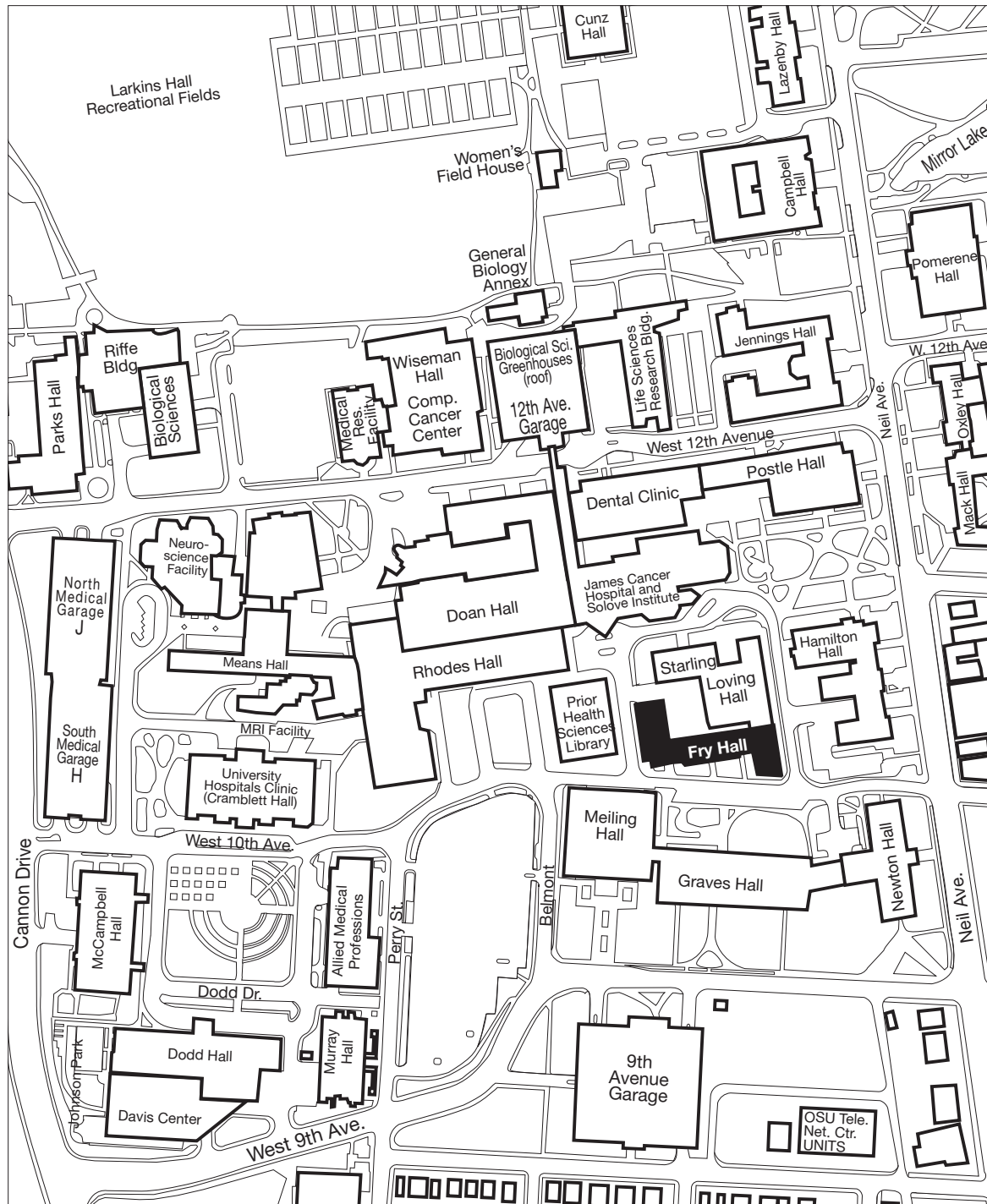
Project schedule will be determined as a part of the Programming Phase.

Local administration of the project granted by the Ohio Board of Regents and Department of Administrative Services per their letter dated 1/7/03.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Optometry	\$1,000,000.00	\$1,000,000.00				
General Funds-Optometry	\$500,000.00	\$500,000.00				
BOR Action Fund	\$1,000,000.00	\$1,000,000.00				
Future Capital	\$3,600,000.00	\$0.00				
Appropriations						
Grant-National Institute of Health	\$2,000,000.00	\$2,000,000.00				
HB675 Line Item	\$0.00	\$3,600,000.00				
Total:	\$8,100,000.00	\$8,100,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$8,100,000 Project)	09/13/2002		09/06/2002
Bidding Approval by B/T (8,100,000 project)	05/24/2004		07/09/2004
Design	12/01/2003		12/04/2003
Arch/Engr Contract			
Schematic Design Approval			12/11/2003
Design Dev Document Approval	01/26/2004	04/15/2004	03/23/2004
Construction Document Approval	05/24/2004	06/24/2004	
Bidding			
Bid Opening	10/11/2004		
Construction			
Award of Contracts	11/11/2004		
Construction Start	12/19/2005	11/11/2004	
Completion	12/19/2005		

## Fry Hall Addition



Office of Business and Finance  
Office of Facilities Planning and Development

August 17, 2002



Requesting Agency(s): RESEARCH, OFFICE OF

Location(s): GRAVES HALL, GRANT O

Gross Sq. Ft.220,370 Age: 1969

Description: Renovate the Vivarium in Graves Hall. Renovations to include floor, wall, and ceiling repair; plumbing repair and electrical upgrades. In addition, replacement of rack cage washer, installation of new ventilated Biosafety Cabinets and the installation of a new drinking watering system for the 12 animal rooms is included.

Project Team:

Facility Planner: Teresa Yu  
(yu.195@osu.edu)  
Project Captain: Steve Middleton  
(middleton.52@osu.edu)  
Project Assistant: Faye Bodyke  
(bodyke.3@osu.edu)  
Field Coordinator: Is Unassigned

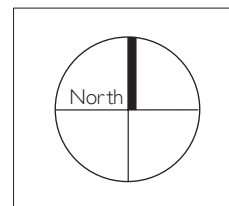
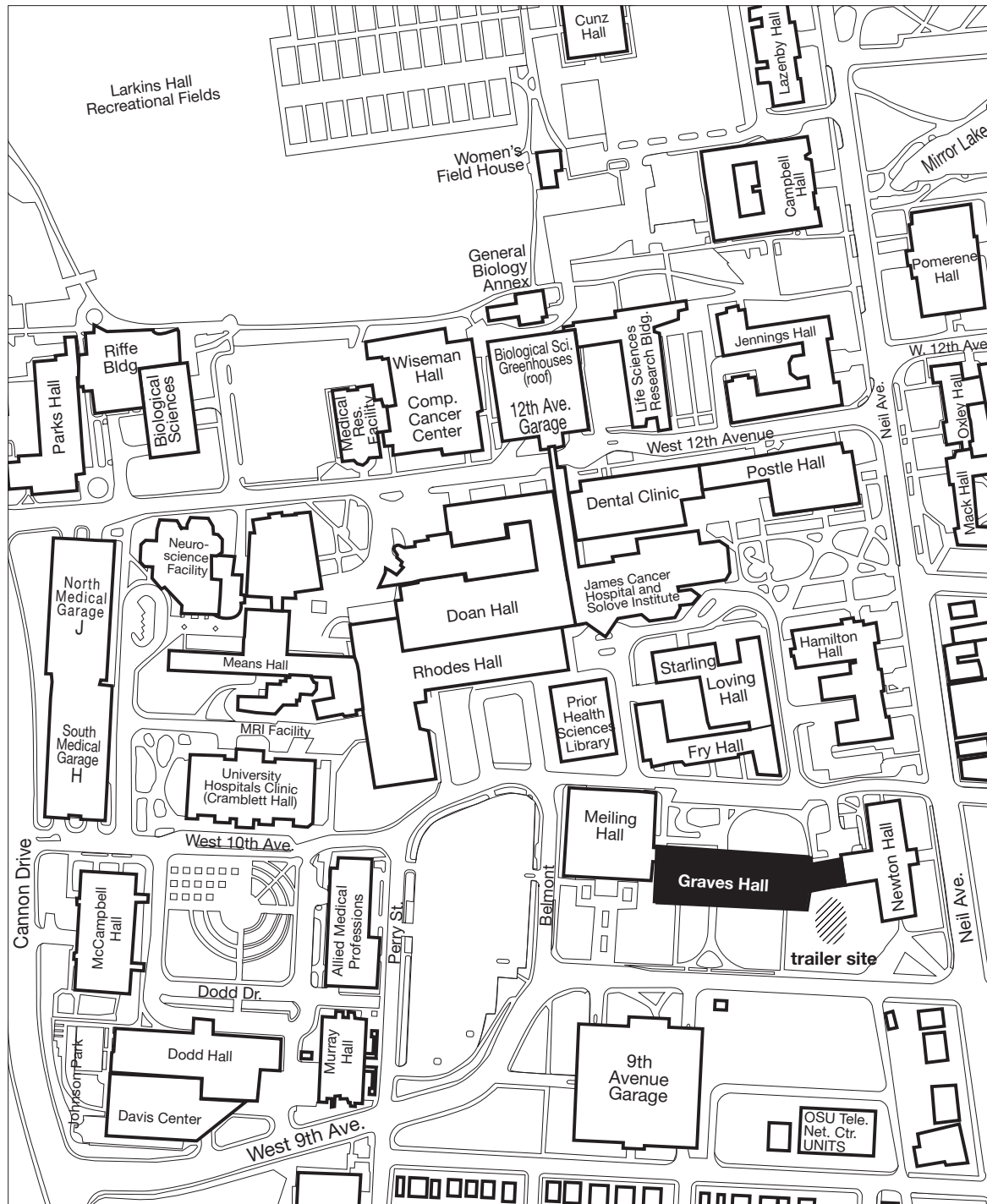
Project Information:

Formerly known as 50700-R021671  
Project Budget increased by \$214,757 for the sitework construction of the Temporary Modular Mouse Buildings

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Research	\$0.00	\$214,757.00				
Other	\$246,392.00	\$246,392.00				
Restricted-Research						
BOR Action Fund	\$189,443.00	\$189,443.00				
Grant-National Institute of Health	\$378,885.00	\$378,885.00				
Total:	\$814,720.00	\$1,029,477.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$814,720 Project)	09/13/2002		09/06/2002
Bidding Approved B/T (\$814,720 Project)	09/13/2002		09/06/2002
Bidding Approved B/T (\$1,029,477 Project)	07/09/2004		
Design			
Arch/Engr Contract	01/31/2003	03/21/2003	03/24/2003
Schematic Design Approval	04/07/2003	05/22/2003	05/22/2003
Design Dev Document Approval	04/07/2003	05/22/2003	05/22/2003
Construction Document Approval	06/20/2003	12/16/2003	03/01/2004
Bidding			
Bid Opening	07/28/2003	08/13/2004	
Construction			
Award of Contracts	09/22/2003	09/03/2004	
Construction Start	10/09/2003	09/22/2004	
Report of Award to B/T	12/05/2003	11/17/2004	
Completion	01/01/2004	12/15/2004	

## Graves Hall - ULAR Renovations



Office of Business and Finance  
Office of Facilities Planning and Development

August 17, 2002



# Hitchcock Hall - North Entrance Improvements

315-2003-916

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): HITCHCOCK HALL, EMBURY A.

Gross Sq. Ft. 119,498 Age: 1967

Description: This doorway was designed to be an emergency exit only, but is in constant use due to its proximity to the main lecture halls in this building. Interior and exterior improvements at north entrance of Hitchcock Hall from Woodruff.

Vestibule, door hardware, pavement, lawn, and sidewalk.

## Project Team:

Facility Planner: Is Unassigned

Project Captain: Gary Collier  
(collier.26@osu.edu)

Project Assistant: Karen Cogley  
(cogley.1@osu.edu)

Field Coordinator: Is Unassigned

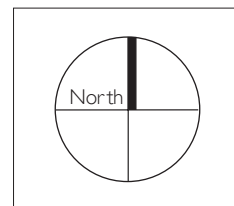
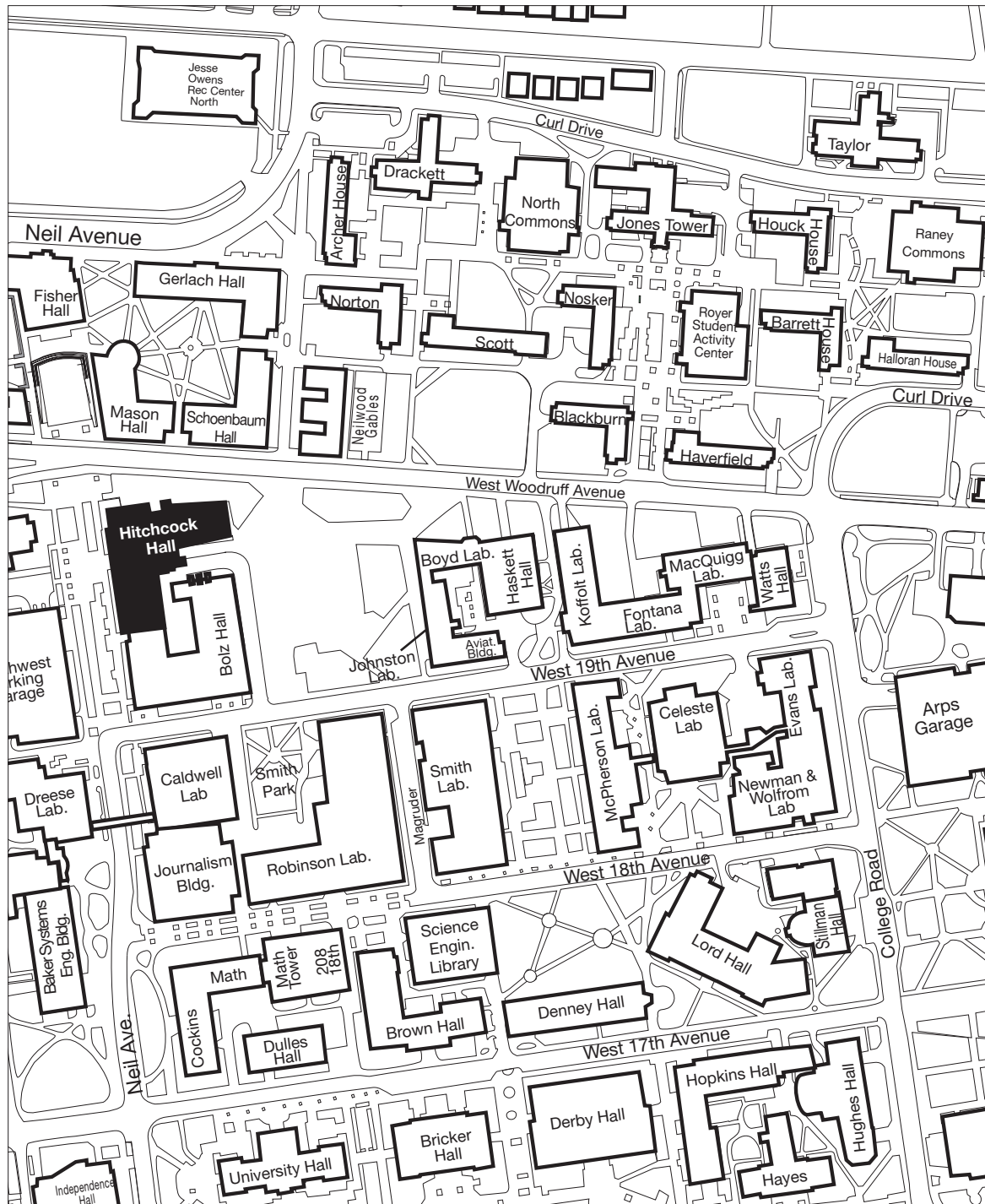
## Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Columbus Basic Renovation	\$250,000.00	\$250,000.00				
Total:	\$250,000.00	\$250,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$250,000 Project)	04/04/2003		04/04/2003
Bidding Approved B/T (\$250,000 project)	12/05/2003	07/09/2004	
Design			
Arch/Engr Contract	10/20/2003		11/17/2003
Schematic Design Approval	06/30/2003	12/08/2003	03/26/2004
Design Dev Document Approval	07/30/2003	12/08/2003	03/26/2004
Construction Document Approval	09/30/2003	06/30/2004	
Bidding			
Bid Opening	12/31/2003	07/30/2004	
Construction			
Construction Start	05/04/2004	10/01/2004	
Completion	08/15/2004	03/30/2005	



## Hitchcock Hall - North Entrance Improvements



Office of Business and Finance  
Office of Facilities Planning and Development

March 13, 2003





Requesting Agency(s): MANSFIELD CAMPUS

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description: Construct an approximately 30,000 gross square foot building to house all Student Services offices, Business Office, Dean/Directors Suite, University Reception and Switchboard area, Campus Security, Center of Corporate & Community Education, Education Department (classroom, labs and offices), and Music Department (classroom, labs and offices). Sited to create a focal building, increase visibility of Ohio State University Mansfield and improve accessibility to the functions and services provided within.

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Project Team:

Facility Planner: Anne Pensyl  
(pensyl.3@osu.edu)  
Project Captain: Ruth Miller  
(miller.2495@osu.edu)  
Project Assistant: Leeanne Chandler  
(chandler.63@osu.edu)  
Field Coordinator: Is Unassigned

Project Information:

Preliminary budget is \$6,537,000.00

Local Administration to be requested.

The site is located to the northwest of the existing service center, directly west of the child development center, between the entry drive and the main parking lot.

The final budget was increased by \$1.2M which includes an added lobby/atrium and auditorium space.

The FF&E budget was especially low for what is to be considered a "flagship" building on the campus and an increase of \$300K was allocated for this category.

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Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Mansfield	\$6,537,000.00	\$7,820,976.00				
Total:	\$6,537,000.00	\$7,820,976.00				

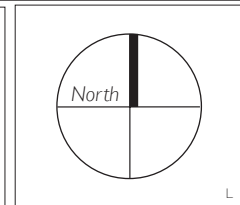
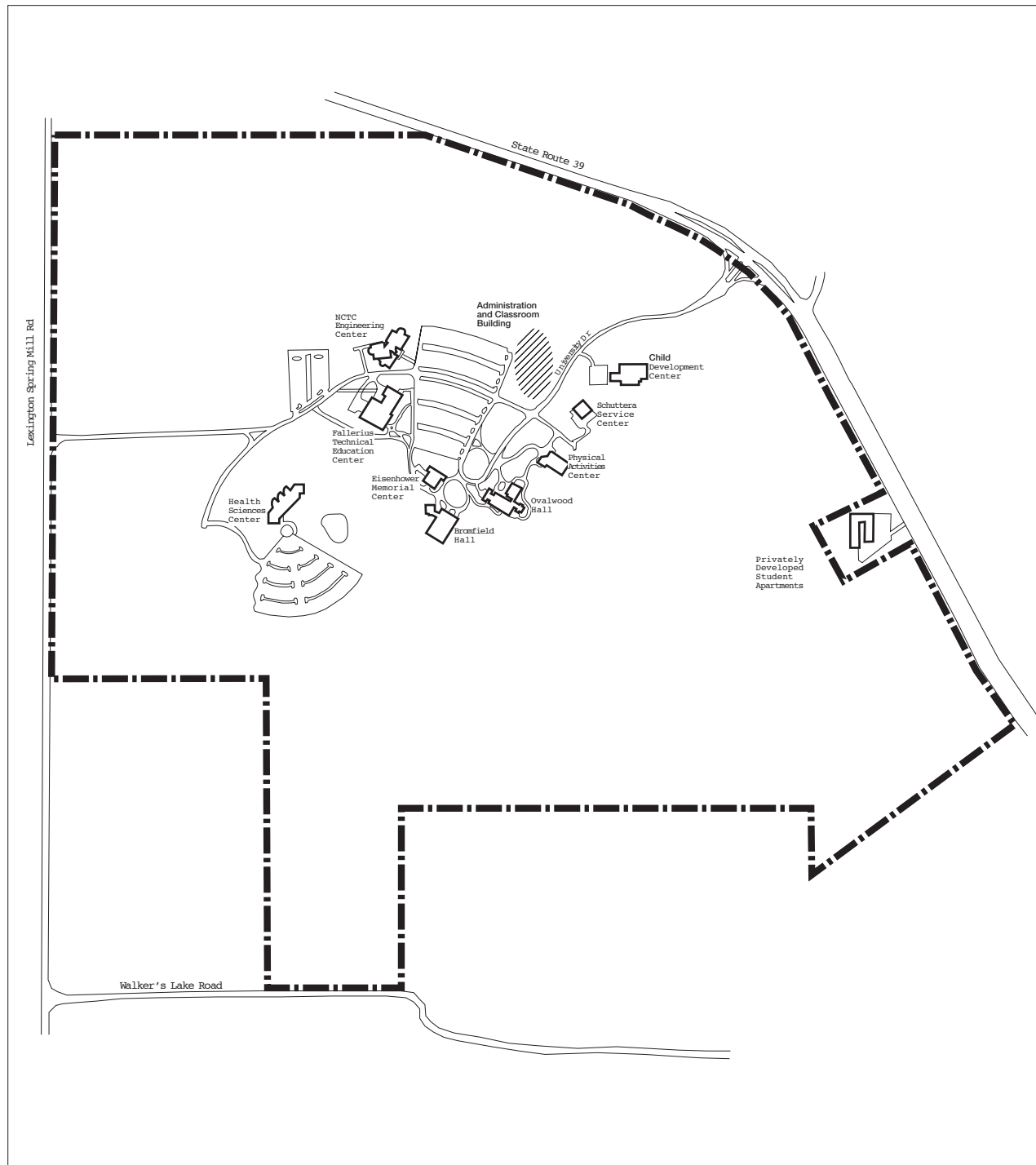
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Mansfield Campus - Administration and Classroom Building  
315-2002-929

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$6,537,000 Project)	11/01/2002		11/01/2002
Arch/Engr Advertisement	02/11/2003		02/11/2003
Bidding Approved B/T	07/09/2004		
Design			
Arch/Engr Contract		07/07/2003	07/09/2003
Schematic Design Approval (Building)	12/15/2003		12/15/2003
Schematic Design Approval (Sitework)	12/15/2003		12/15/2003
Design Dev Document Approval (Sitework)	04/24/2004		04/24/2004
Construction Document Approval (Sitework)	06/08/2004		06/08/2004
Design Dev Document Approval (Building)	06/28/2004		
Construction Document Approval (Building)	09/27/2004		
Bidding			
Bid Opening (Sitework)	07/21/2004		
Bid Opening (Building)	01/10/2005		
Construction			
Award of Contracts (Sitework)	09/09/2004		
Construction Start (Sitework)	09/10/2004		
Completion (Sitework)	11/15/2004		
Award of Contracts (Building)	03/07/2005		
Construction Start (Building)	03/08/2005		
Completion (Building)	06/19/2006		
FF&E			
FF&E Program Review	02/01/2004		02/01/2004
FF&E Schematic Document Approval	02/01/2004		02/01/2004
FF&E Design Dev Document Approval	06/25/2004	10/04/2004	
FF&E Contract Document Approval		12/31/2004	
FF&E Final Quotes From Contracts	03/07/2005	02/14/2005	
FF&E Purchasing	04/11/2005		
FF&E Installation	06/05/2006		
Close Out			
Moving (User Move in)	06/19/2006		

# Mansfield Campus - Administration and Classroom Building



Office of Business and Finance  
Office of Facilities Planning and Development

October 29, 2002



# OARDC - Food Animal Health Research Program Roof Replacement

315-2003-970

Requesting Agency(s): OARDC-FOOD ANIMAL HEALTH

Location(s): FOOD ANIMAL HEALTH RESEARCH BLDG

Gross Sq. Ft. 27,446 Age: 1987

Description: Replace the existing EPDM single membrane roof covering. This roof is now 20 years old and has exceeded its life and warranty of 15 years. The existing system is showing signs of deterioration. This roof system is on a single story laboratory and protects valuable research facilities and equipment.

## Project Team:

Facility Planner: Is Unassigned

Project Captain: Marjory Spangler  
(spangler.40@osu.edu)

Project Assistant: Faye Bodyke  
(bodyke.3@osu.edu)

Field Coordinator: Is Unassigned

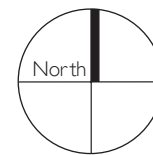
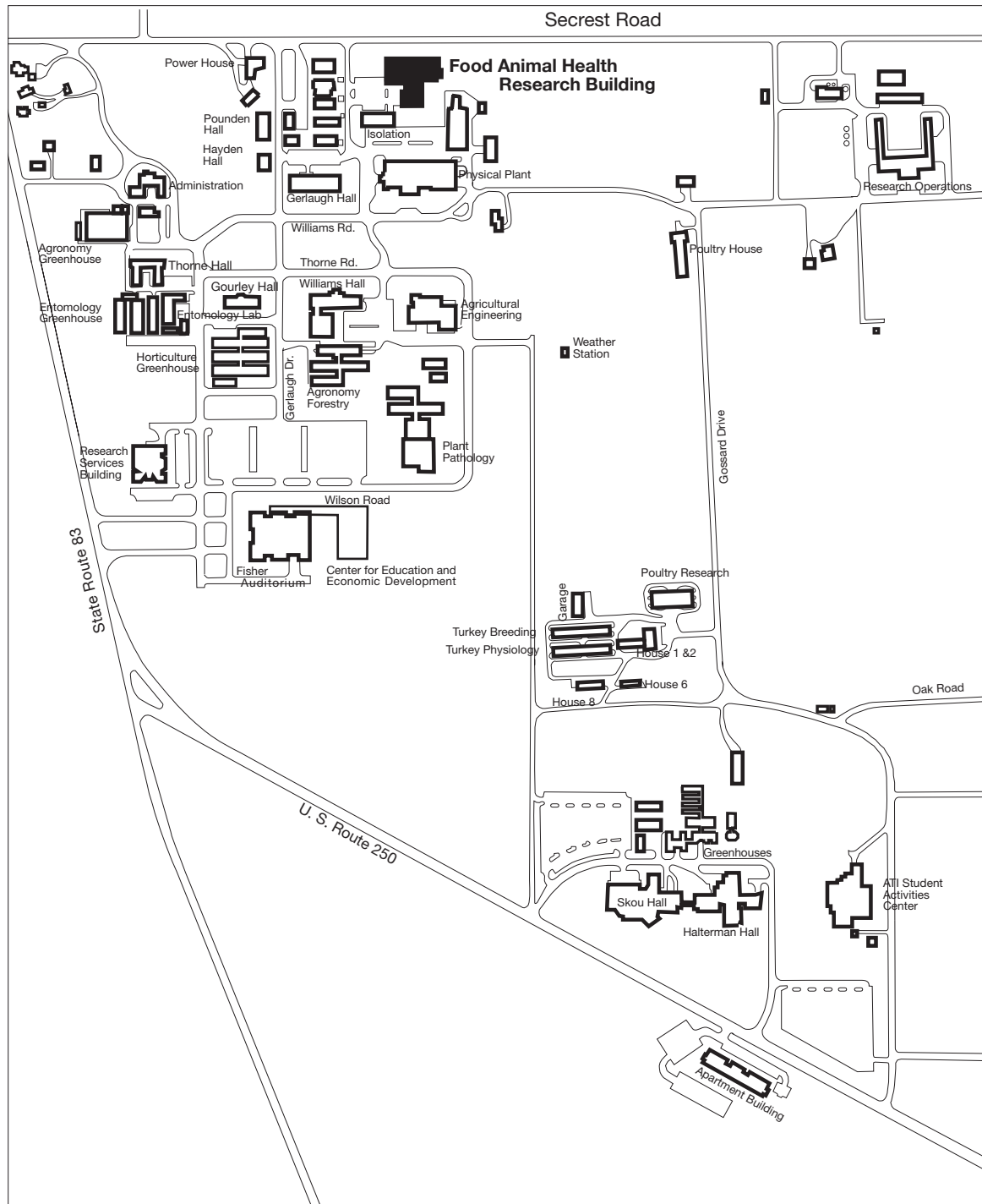
## Project Information:

Project will be designed by in-house staff.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 OARDC	\$75,000.00	\$75,000.00				
Supplemental Renov						
Total:	\$75,000.00	\$75,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$75,000 project)	03/05/2004		03/05/2004
Bidding Approved B/T (\$75,000 Project)	07/09/2004		
Design			
Construction Document Approval	03/12/2004	07/01/2004	
Bidding			
Bid Opening	04/23/2004	08/12/2004	
Construction			
Award of Contracts	05/20/2004	09/08/2004	
Construction Start	06/01/2004	09/20/2004	
Completion	07/16/2004	11/04/2004	

# OARDC Food Animal Health Research Program Roof Replacement



Office of Business and Finance  
Office of Facilities Planning and Development

February 14, 2004



# OARDC-Interior Lighting Upgrades-Gerlaugh and Research Oper

315-2003-972

Requesting Agency(s): OARDC-BUSINESS OFFICE

Location(s): RESEARCH SERVICES BUILDING

Gross Sq. Ft.31,935 Age: 1987

Location(s): GERLAUGH HALL

Gross Sq. Ft.47,119 Age: 1966

Description: Replace existing incandescent and fluorescent lighting with new energy efficient T-8 fluorescent lighting. This will provide significant savings in electric power consumption for the OARDC campus.

## Project Team:

Facility Planner: Is Unassigned

Project Captain: Marjory Spangler  
(spangler.40@osu.edu)

Project Assistant: Faye Bodyke  
(bodyke.3@osu.edu)

Field Coordinator: Is Unassigned

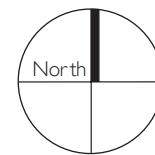
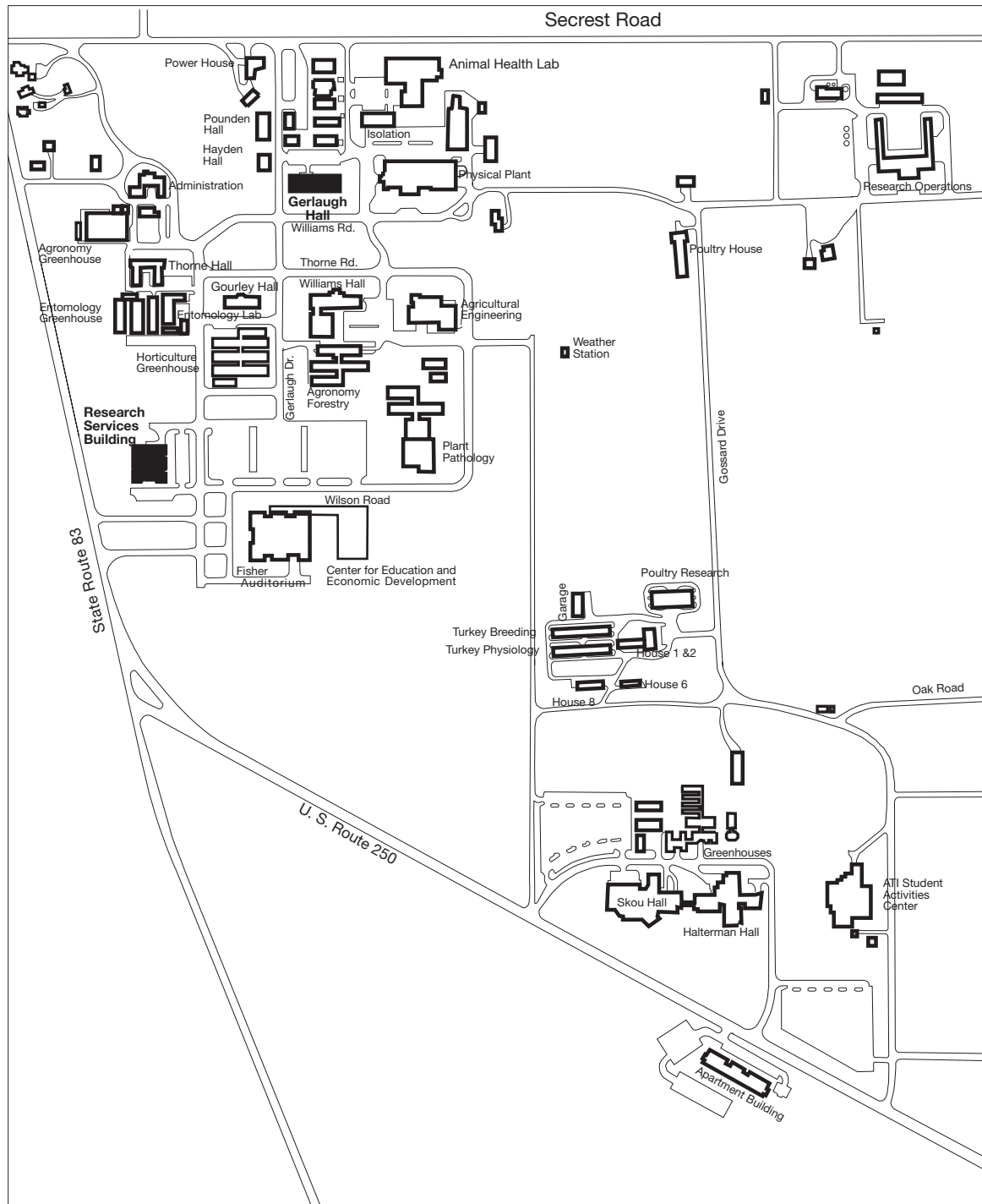
## Project Information:

Project is being designed by in-house staff.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 OARDC	\$75,000.00	\$75,000.00				
Supplemental Renov						
Total:	\$75,000.00	\$75,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T	03/05/2004		03/05/2004
Bidding Approved B/T	07/09/2004		
Design			
Construction Document Approval	03/12/2004	07/01/2004	
Bidding			
Bid Opening	04/23/2004	08/12/2004	
Construction			
Award of Contracts	05/20/2004	09/08/2004	
Construction Start	06/01/2004	09/20/2004	
Completion	08/31/2004	12/20/2004	

## OARDC Interior Lighting Upgrades - Gerlaugh and Research Operations



Office of Business and Finance  
Office of Facilities Planning and Development

February 14, 2004



Requesting Agency(s): ATHLETICS

Location(s): GOLF COURSE SERVICE BLDG

Gross Sq. Ft. 3,576 Age: 1938

Description: Pesticide storage handling area at OSU Golf Maintenance Area. The storage handling area must be compliant with State and Federal regulations.

OFP #03-93

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Project Team:

Project Information:

Facility Planner: Is Unassigned

Project Captain: Thomas Heretta  
(heretta.1@osu.edu)

Project Assistant: Curtiss Ashley  
(ashley.6@osu.edu)

Field Coordinator: Is Unassigned

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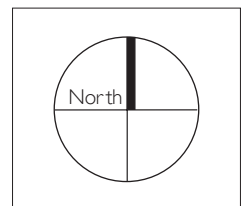
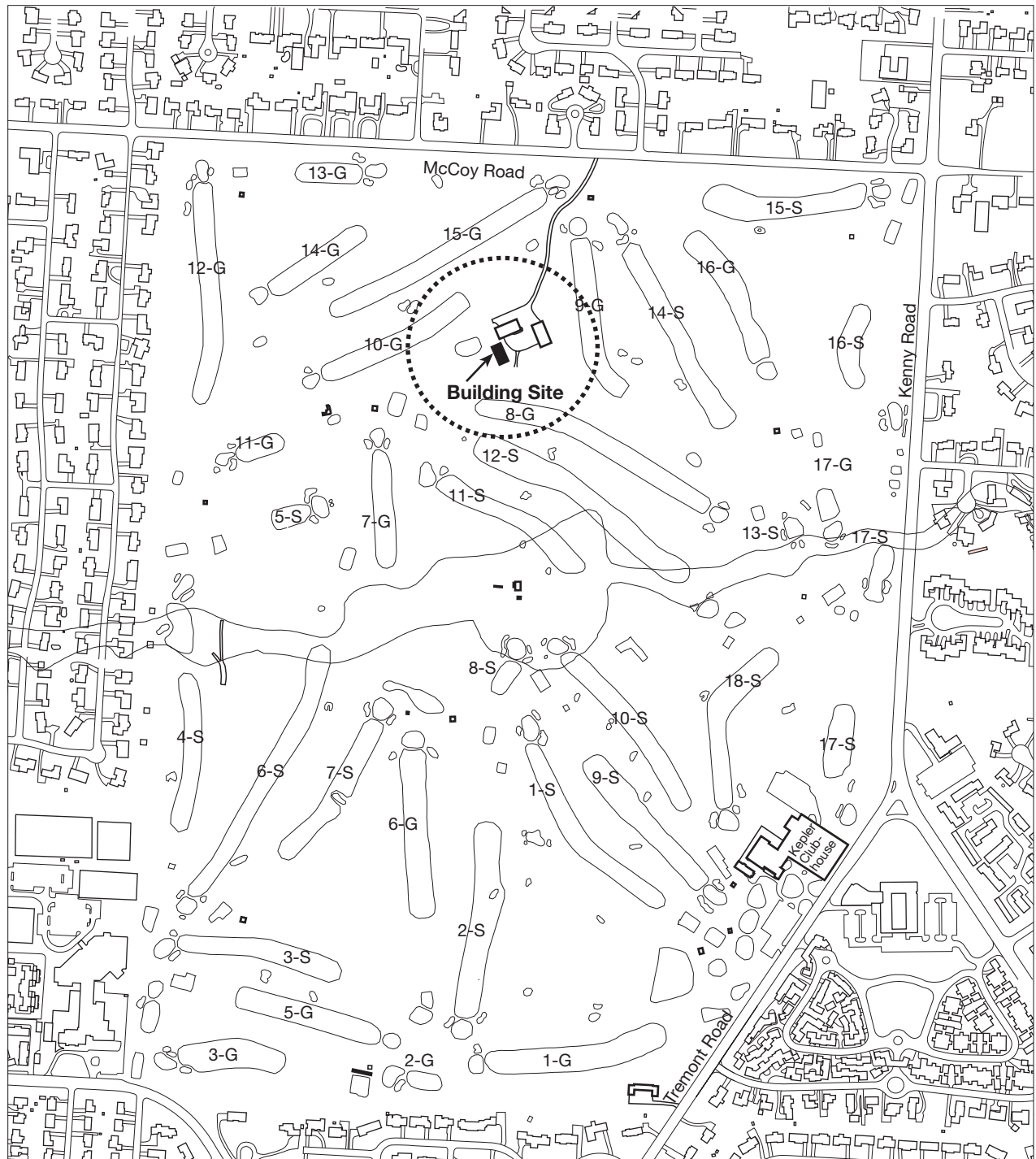
Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Athletics	\$103,355.00	\$160,355.00				
Total:	\$103,355.00	\$160,355.00				

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Schedule:	Projected	Revised	Actual
Planning			
6540 Received by OFP			03/26/2003
Request for Estimate Received - OA			09/02/2003
Bidding Approved B/T (\$160,355 Project)	07/09/2004		
Design			
Arch/Engr Contract	02/01/2004	03/15/2004	05/12/2004
Construction Document Approval	06/25/2004		
Bidding			
Bid Opening	08/03/2004		
Construction			
Award of Contracts	09/03/2004		
Construction Start	09/12/2004		
Completion	02/05/2005		



# OSU Golf Course - Pesticide Building



Office of Business and Finance  
Office of Facilities Planning and Development

June 15, 2004



Requesting Agency(s): WOSU STATIONS

Location(s): FAWCETT CENTER FOR  
TOMORROW, NOVICEG

Gross Sq. Ft. 178,207 Age: 1970

Description: Renovate space in the Fawcett Center to create radio studios, a radio reception area, teleconference rooms, and space for digital transmission equipment.

Project Team:

Facility Planner: Teresa Yu  
(yu.195@osu.edu)  
Project Captain: Ruth Miller  
(miller.2495@osu.edu)  
Project Assistant: Faye Bodyke  
(bodyke.3@osu.edu)  
Field Coordinator: Is Unassigned

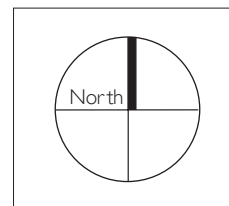
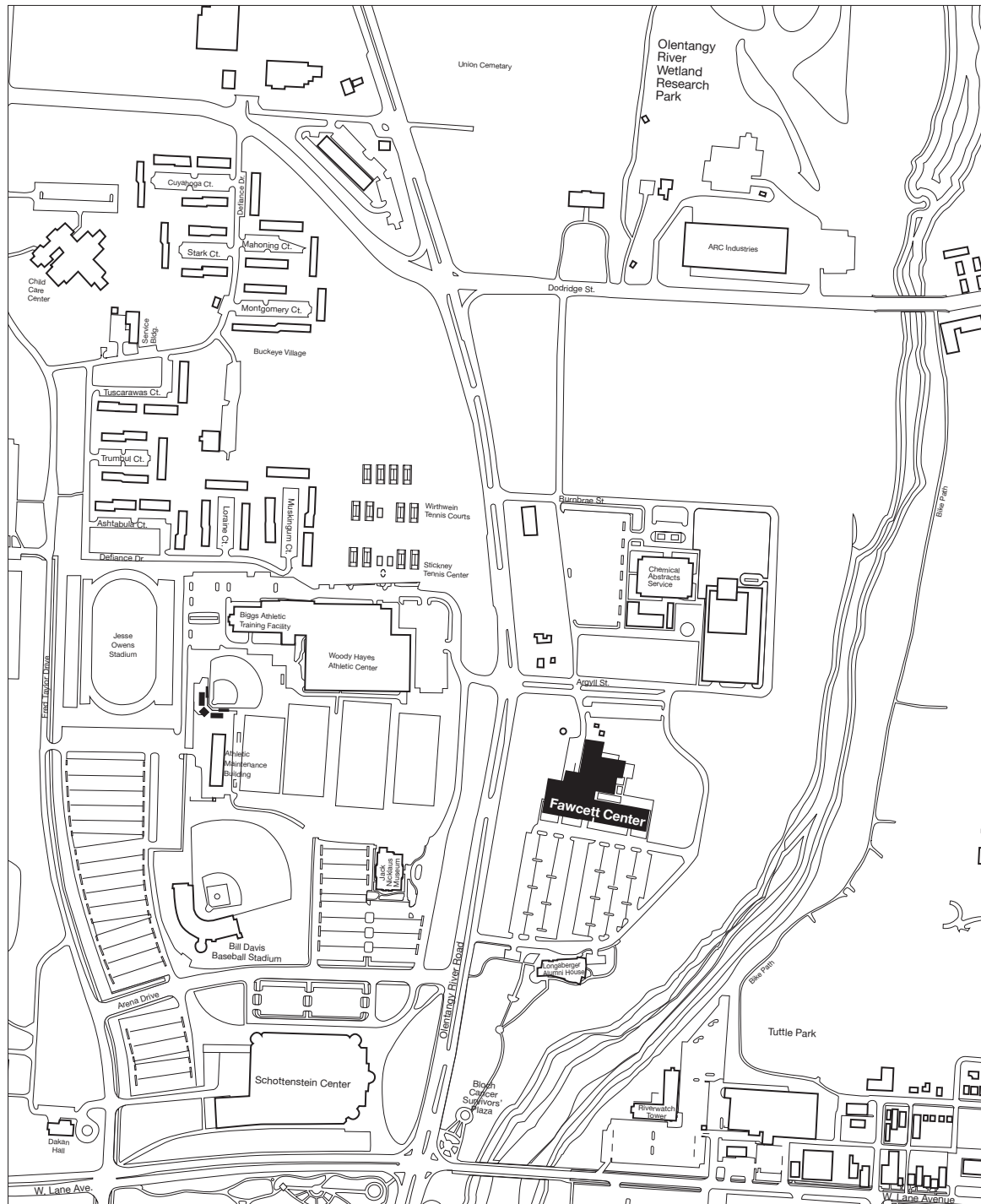
Project Information:

This project increased 18% or \$128,064 over the previous construction estimate, due to additional work required by the State Fire Marshall and by the Division of Industrial Compliance to bring the building egress up to current life safety codes. This was not included in the original scope of work, but will be required before a building permit can be issued by the State.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Other Restricted-Social & Behav Sci	\$864,460.00	\$91,650.10				
Other	\$0.00	\$0.00				
Restricted-University Relations						
Line of Credit-Social & Behav Sci	\$0.00	\$900,873.90				
Total:	\$864,460.00	\$992,524.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$864,460 Project)	07/12/2002		07/12/2002
Bidding Approved B/T (\$864,460 Project)	07/12/2002		07/12/2002
Bidding Approved B/T (\$992,524 Project)	07/09/2004		
Design			
Arch/Engr Contract	01/15/2003		01/15/2003
Schematic Design Approval	04/05/2003		04/05/2003
Design Dev Document Approval	04/05/2003	11/06/2003	11/06/2003
Construction Document Approval	06/05/2003	06/30/2004	
Bidding			
Bid Opening	08/15/2003	09/09/2004	
Construction			
Award of Contracts	09/15/2003	10/07/2004	
Construction Start	09/20/2003	10/14/2004	
Report of Award to B/T	11/01/2003	11/25/2004	
Completion	03/15/2004	04/07/2005	

# WOSU Renovation



Office of Business and Finance  
Office of Facilities Planning and Development

June 15, 2004



**GIFT OF REAL PROPERTY**

506 PARK OVERLOOK DRIVE  
WORTHINGTON, OHIO

Background

Location and Description

The property consists of approximately 0.50 acre of improved real property located at 506 Park Overlook Drive, Worthington, Ohio. The property is adjacent to University property to the north utilized by The Ohio State University Medical Center (formerly Harding Hospital). The property contains a split-level, brick and frame, single-family residence of approximately 1,890 square feet. Title to the property is held in the name of Harding Hospital Asset Holding Company.

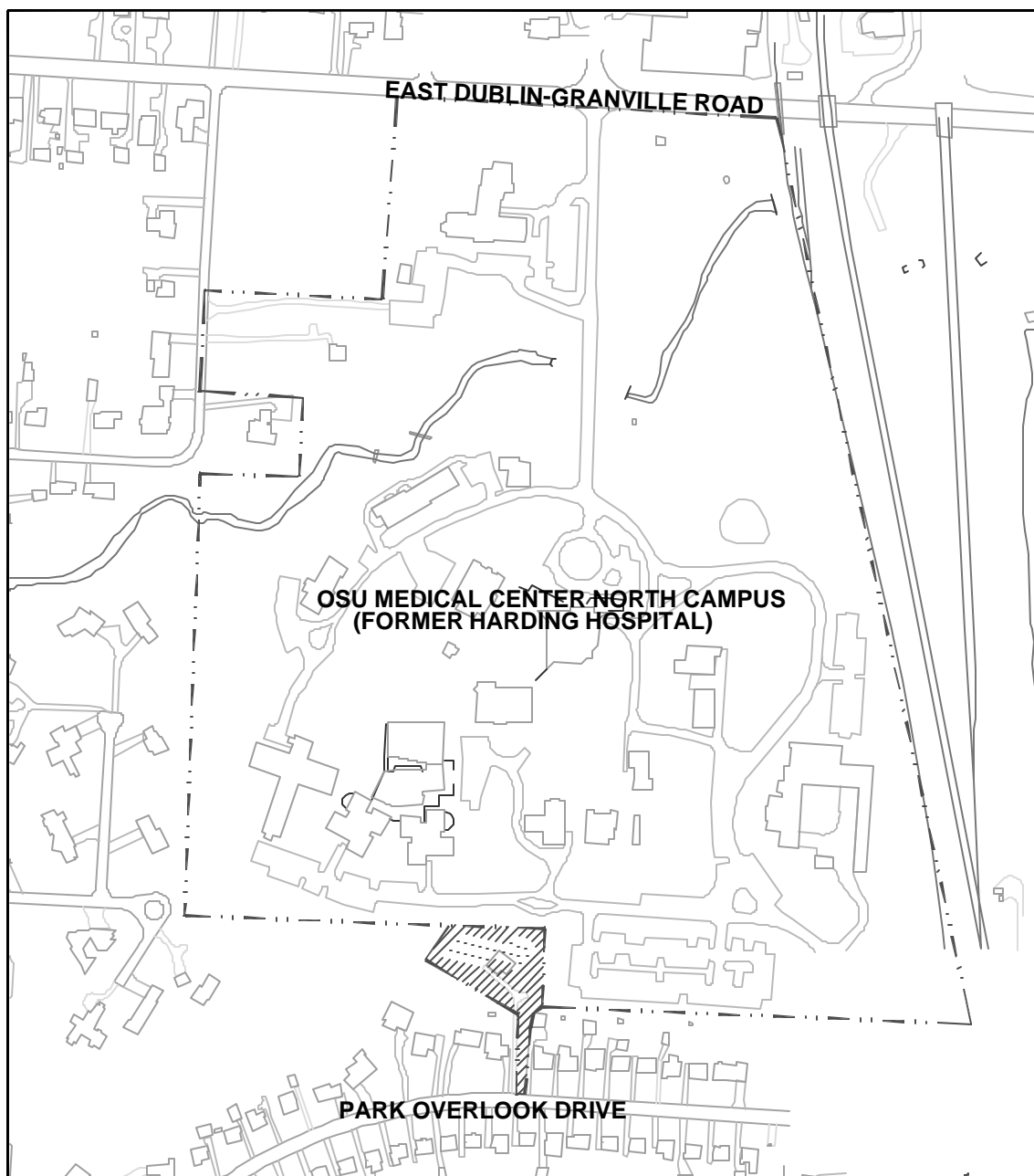
Appraisal

An appraisal conducted in May 2004 by Ohio Real Estate Consultants valued the property at \$187,000. The owner is donating the property to the University and funding the costs of the appraisal, survey and title insurance policy. All costs associated with operating and maintaining the property will be funded by University Hospitals.

Use of the Property

Title to the property will be taken in the name of the State of Ohio for the use of The Ohio State University. University Hospitals will provide all funds necessary for the operation and maintenance of the property, which will be used by University Hospitals as rental property for the foreseeable future.

Proposed Gift of Real Property  
506 Park Overlook Drive  
Worthington, Ohio



No True Scale

Office of Business & Finance  
Board of Trustees Meeting  
July 9, 2004



Map Provided by University Engineer's Office



Proposed Gift of  
Real Property

**OSU OFFICE OF STUDENT AFFAIRS  
ONE-TIME SEPARATION INCENTIVE PROGRAM**

Rationale

The Office of Student Affairs is implementing staffing changes in FY 2005 that will significantly reduce operating expenses. The budgetary reduction currently is estimated at about \$1 million, subject to additional review and analysis. This is part of an overall effort to redesign jobs, improve service, and increase operating efficiencies.

The primary impact is within the Campus Dining Services unit. Plans are underway to phase out the cafeteria-style of food production and service. Future food service in the dining commons will be from a series of "chef's stations," at which customers will be able to observe the preparation of their order from fresh ingredients. This change will allow current dining commons to significantly downsize their operations, including eliminating a number of cafeteria food preparation positions, to be replaced with a significantly lower number of skilled cooks and chefs.

The Communications Workers of America, Local 4501, who represents staff members affected by the reduction, urges the University to offer retraining opportunities and to avoid layoffs if possible. Toward that end, Student Affairs has engaged the Culinary Institute of America to provide training to all food preparation staff impacted by the job design changes, to qualify as many as possible for promotion to the higher level cook and chef positions. However, there still will be a number of staff without positions when the new staffing model is fully implemented.

This plan proposes the adoption of a formal one-time Separation Incentive Program with guidelines outlining appropriate eligibility, periods of notice, and limitations. This program will assist in facilitating a speedier transition to the new staffing profile and mitigate the need for involuntary layoffs.

Eligibility

- Regular Unclassified staff members who are eligible for retirement (as defined by OPERS or STRS regulations) on or before September 30, 2004. Temporary employees, as well as individuals currently receiving benefits from OPERS and STRS, are not eligible for this program.
- Regular Classified Civil Service staff members who are eligible for retirement (as defined by OPERS or STRS regulations) on or before September 30, 2004. Temporary employees, as well as individuals currently receiving benefits from OPERS and STRS, are not eligible for this program.

*Note:* See Additional Program Details for additional eligibility information and clarification.

Program Design Overview

- Eligible employees are entitled to a cash payment equivalent to two months of salary upon date of retirement. This is in addition to the normal payout of earned vacation leave and sick leave benefits, according to University policy.
- Participation requires that the employee is eligible to retire, and actually retires, under OPERS and STRS regulations, effective September 30, 2004 or earlier, but not before the effective date of this program. The effective date is the date of approval by the Board of Trustees.

- The amount of the incentive payment will be determined by an individual's regular base pay, prorated by FTE level. For example, a full-time employee paid an annual salary of \$30,000 will receive a one-time payment in the gross amount of \$5,000. Overtime earnings, supplemental compensation, and any earnings other than regular monthly or biweekly base pay are not included in the calculation.
- The separation incentive payment is subject to applicable payroll taxes and will be paid from the account that has funded the individual's payroll costs.
- Employees who elect to participate in this program will be leaving voluntarily and are, therefore, ineligible for the Severance Program.

#### Additional Program Details

- The Separation Incentive Program is offered to all regular employees of the Office of Student Affairs; however, no one involved in the design of this program is eligible. In addition, the Vice President, Associate Vice Presidents, and Assistant Vice Presidents of Student Affairs are not eligible.
- Those intending to pursue this offer must submit written and signed notification (not e-mail) to Vice President Bill Hall by Tuesday, August 31, 2004, with a copy sent to the appropriate department head (i.e., Director, Assistant Vice President or Associate Vice President).
- This program will be made available to those who voluntarily retire on or before September 30, 2004, and after the effective date of this program.
- No limit has been placed on the number of eligible individuals who may elect to participate.
- This is a one-time program offer; no plans exist to offer this program in future years. The retirement deadline of September 30, 2004, limits participation in this opportunity.
- For questions, employees may contact Tina Love (292-6517, [Love.3@osu.edu](mailto:Love.3@osu.edu)) or Jim Kane (688-4705, [Kane.2@osu.edu](mailto:Kane.2@osu.edu)). Anyone who would like to explore the program in confidence may do so with the Office of Human Resources, Consulting Services, by contacting Glenn Hill (292-2800, [hill.617@osu.edu](mailto:hill.617@osu.edu)).



**ATTACHMENT**

**SPONSORED DEPENDENT HEALTHCARE BENEFIT PROGRAM ELEMENTS**

- I. **Faculty and staff** will be able to enroll same-sex domestic partners and their children into the faculty/staff medical, dental, and vision plans, with the same University subsidy as for spouses and children. *This will be effective October 1, 2004.*

**Graduate Associates** will be able to enroll same-sex domestic partners and their children into the student health plans with the same University subsidy as for spouses and children of graduate associates. *This will be effective September 15, 2004.*

*Overview of Eligibility Requirements:* Must meet requirements of and complete an affidavit; affidavit requirements include but are not limited to a committed sole relationship for at least 6 months; financial interdependence; and living in a common residence.

*Financial Interdependence* may be demonstrated through joint mortgages, leases, automobile ownership/financing, checking accounts, asset accounts, credit accounts, and/or through designation as a beneficiary in wills or life insurance policies.

*Special Note:* Faculty and staff, per Internal Revenue Code regulations, must be taxed on the University subsidy provided to dependents who do not qualify for tax-free employer benefits; and, per the same regulations, will have employee premium contributions deducted on an after-tax basis.

- II. **Faculty and staff** will be able to enroll other sponsored dependents into faculty/staff medical, dental and vision plans, without subsidy and at an actuarially determined group premium rate. *This will be effective January 1, 2005.*

*Who is included:* Opposite-sex domestic partners, relatives by blood, grandparents-in-law, parents-in-law, brothers-in-law, and sisters-in-law who meet eligibility requirements.

*Overview of Eligibility Requirements:* Must meet requirements of and complete an affidavit; requirements include but are not limited to residing with faculty/staff member for at least 6 months; and being financially dependent.

*Financial Dependence* will be as defined in Internal Revenue Code Section 152 (generally, this means receiving more than 50% living support from the faculty/staff member).

- III. **Students** will be able to enroll same-sex domestic partners and their children into the student health plans, which are and will remain unsubsidized. *This will be effective September 15, 2004.*

*Overview of Eligibility Requirements:* Must meet requirements of and complete an affidavit; affidavit requirements include but are not limited to a committed sole relationship for at least 6 months; financial interdependence; and living in a common residence.

*Financial Interdependence* may be demonstrated through joint mortgages, leases, automobile ownership/financing, checking accounts, asset accounts, credit accounts, and/or through designation as a beneficiary in wills or life insurance policies.

**Students** will be able to enroll opposite-sex domestic partners and their children into the student health plans, which are and will remain unsubsidized. *This will be effective January 3, 2005.*

*Overview of Eligibility Requirements:* Must meet requirements of and complete an affidavit; requirements include but are not limited to residing with student for at least 6 months; and being financially dependent.

*Financial Dependence* will be as defined in Internal Revenue Code Section 152 (generally, this means receiving more than 50% living support from the student).

#### COST ESTIMATE

This program is estimated to increase the University's budget for healthcare benefits by  $\frac{1}{2}\%$  to  $\frac{3}{4}\%$ . The University's total annual cost increase is estimated at \$900,000 and no state appropriated funds will be used for this subsidy.

(APPENDIX V)

**The Ohio State University  
Board of Trustees  
July 9, 2004  
FY 2005 Budget Summary**

Barbara R. Snyder  
Executive Vice President and Provost

William J. Shkurti  
Senior Vice President for Business and Finance

**Strategic Principles**

1. Resource allocations should support the Academic Plan and Leadership Agenda
2. Resource allocations should ensure sufficient resources to academic units to carry out their missions.
3. Resource allocations should ensure continued operating efficiencies and high quality support services.
4. Resource allocations should advance effective financial stewardship.

**1. Resource allocations should support the Academic Plan and Leadership Agenda**

- Cutting edge interdisciplinary research
- Distinctive education experience for undergraduates
- 21<sup>st</sup> century outreach and engagement

**Support of cutting edge interdisciplinary research**

One Time Seed Funds	
Medical Center/College of Medicine	\$7,725,000
Non-Medical Center	5,050,000
Sub Total	\$12,775,000
Continuing Funds	
Support of Comprehensive Cancer Center	\$1,300,000
Library Improvements	325,000
Tech Transfer	250,000
Compliance	250,000
Sub Total	\$2,125,000

## Distinctive Educational Experience for Undergraduates Outreach and Engagement

### One Time Funds

Activity Fee Phase-In	\$1,200,000
Undergraduate Experience	600,000
All Other	<u>184,000</u>
Sub Total	\$1,984,000

### Continuing Funds

Tuition Earmark for Financial Aid	\$5,345,000
Tuition Earmark for Instruc. Technology	3,345,000
Earmark for Rec Fee	1,253,000
Earmark for Activity Fee	523,000
Enrollment Plan 2008	500,000
Success Challenge	400,000
All Other	<u>177,000</u>
Sub Total	\$11,543,000

## Outreach and Engagement

### One Time Seed Funds

Weinland Park Child Care	\$1,000,000
WOSU	669,000
External Relations Transition	500,000
P-12 Initiative	200,000
Senior Living Project	<u>108,000</u>
Sub Total	\$2,477,000

### Continuing Funds

Washington DC Office	\$125,000
University Relations	<u>60,000</u>
Sub Total	\$185,000

## **2. Resource allocations should support the flow of sufficient resources to colleges to carry out their missions.**

- Total increase in continuing general funds to college base budgets = \$26.3 million.
- Average increase is 5.5% from a high of 16.3% (Pharmacy) to a low of 1.5% (Business).
- This will allow colleges to afford pay raises averaging 3.2% and benefit increases of 9%, including increased benefits for GA's.
- Includes \$2.8 million in rebasing funds, of which \$1.2 million will be allocated to Arts and Sciences.

### **3. Resource allocations should enhance core support services, such as the Teaching Learning Environment**

#### One Time Funds

Public Safety/Security	\$1,500,000
Campus Beautification	300,000
Legal Mandates	<u>270,000</u>
Sub Total	\$2,070,000

#### Continuing Funds

POM Increase	\$5,547,000
Deferred Maint. and Hosp. Academic Space	1,000,000
Child Care Support	280,000
Public Safety	110,000
Legal Mandates	<u>175,000</u>
Sub Total	\$7,112,000

### **4. Resource allocations should advance effective financial stewardship.**

- Compliance with state and federal mandates
- Enhance operating efficiencies (support unit increase +2.5%)
- Meet long-term financial goals

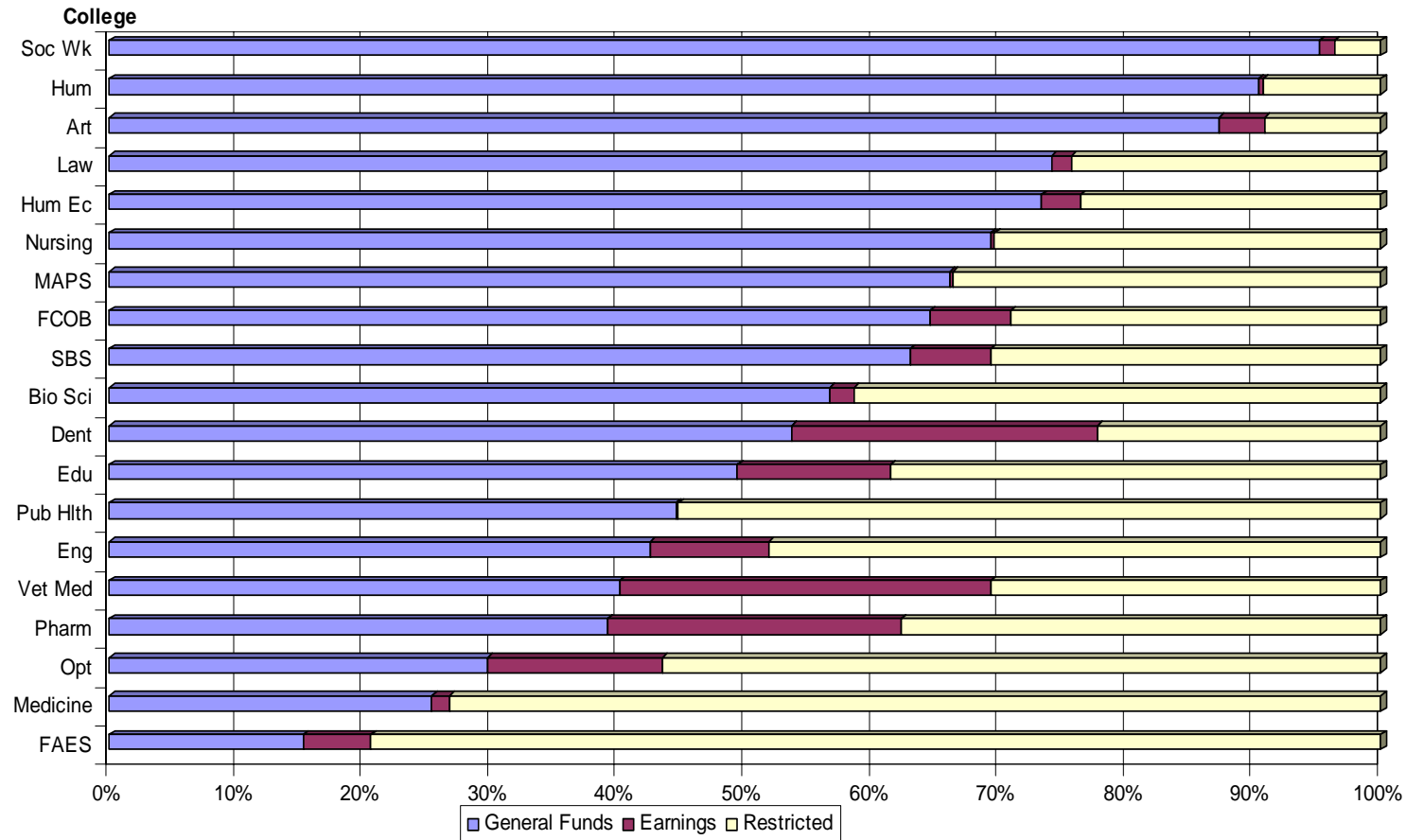
#### **Strategic Implications**

1. The University will continue to make progress on its strategic goals despite an uncertain financial environment.
2. OSU's undergraduate tuition still remains well below most of Ohio's other selective admission public universities.
3. The University will continue to exist in an environment where a larger and larger share of its revenues will come from sources other than state funds.
4. The University will continue to examine everything it does to determine what it needs to do better and what it no longer needs to do at all.

#### Appendices

- FY 2003 Sources Of Funds By College
- Summary Of FY 2005 General Funds Budget Change By College
- Summary Of Increased General Fund Support By Academic Plan Component FY 2005
- State Support As A Share of General Fund Revenue FY 1996 – FY 2005
- Full-Time Resident Undergraduate Tuition And Fees, Fall 2004.

FY 2003 Sources of Funds by College



## Summary of Projected Annual General Funds Budget Changes FY 05 (Columbus Campus – In Millions)

	Final FY04 PBA	Increase from 04 to 05	% Increase
02-COLLEGE OF THE ARTS	\$21.7	\$0.8	3.8%
03-BIOLOGICAL SCIENCES	\$20.9	\$0.9	4.4%
05-COLLEGE OF HUMANITIES	\$50.7	\$1.8	3.6%
06-MATHEMATICL & PHYSICL SCI (MAPS)	\$59.4	\$2.0	3.4%
07-SOCIAL & BEHAVIORAL SCIEN (SBS)	\$49.3	\$3.8	7.7%
EXECUTIVE DEAN OF ARTS AND SCIENCE	\$6.1	\$0.2	3.7%
<b>ARTS AND SCIENCES*</b>	<b>\$208.1</b>	<b>\$10.8</b>	<b>5.2%</b>
10-COLLEGE OF BUSINESS	\$29.7	\$0.5	1.5%
11-FOOD,AGRICULTRL & ENV SCI (FAES)	\$17.3	\$0.7	3.8%
12-COLLEGE OF EDUCATION	\$29.5	\$1.7	5.6%
14-COLLEGE OF ENGINEERING	\$59.3	\$2.5	4.3%
15-COLLEGE OF HUMAN ECOLOGY	\$7.6	\$1.0	12.7%
17-COLLEGE OF NURSING	\$5.7	\$0.6	10.8%
18-COLLEGE OF PHARMACY	\$10.3	\$1.7	16.3%
19-COLLEGE OF SOCIAL WORK*	\$3.9	\$0.4	9.6%
21-COLLEGE OF DENTISTRY <sup>2</sup>	\$17.8	\$1.5	8.6%
23-COLLEGE OF LAW	\$11.4	\$0.3	2.3%
25-COLLEGE of MEDICINE* <sup>3</sup>	\$49.2	\$2.4	4.9%
26-SCHOOL OF PUBLIC HLTH*	\$3.7	\$0.1	2.7%
27-COLLEGE OF OPTOMETRY* <sup>2</sup>	\$4.3	\$0.4	9.5%
29-COLLEGE OF VETERINARY MED <sup>2</sup>	\$19.2	\$1.7	9.0%
<b>ALL COLLEGES</b>	<b>\$477.0</b>	<b>\$26.3<sup>4</sup></b>	<b>5.5%</b>

1 - Includes the total marginal resources allocation minus marginal assessments for space, research administration, student services and the central tax. Figures also include the Faculty Promotions, Differential Fees, Rebasing Transfers where indicated with a \*.

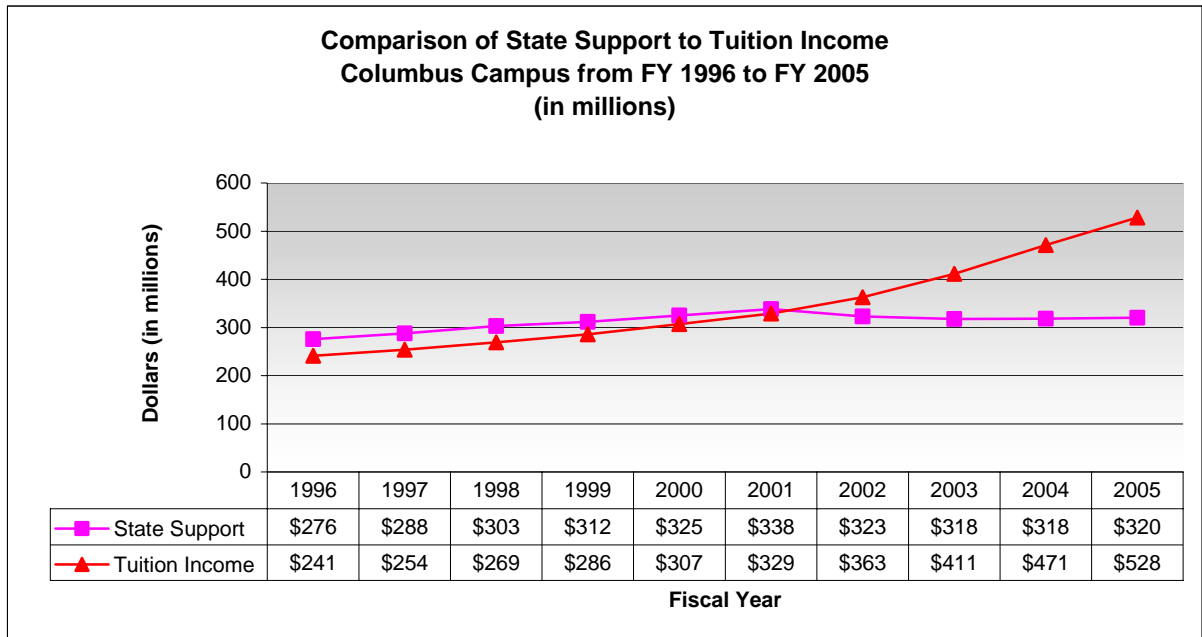
2 - Includes Med II SSI allocation based on preliminary data will be updated once end of year data are available.

3 - College of Medicine includes rebasing resources of \$1.4M in continuing funds and \$0.5M in continuing funds for Hosital rent and \$1.8M in one-time funds.

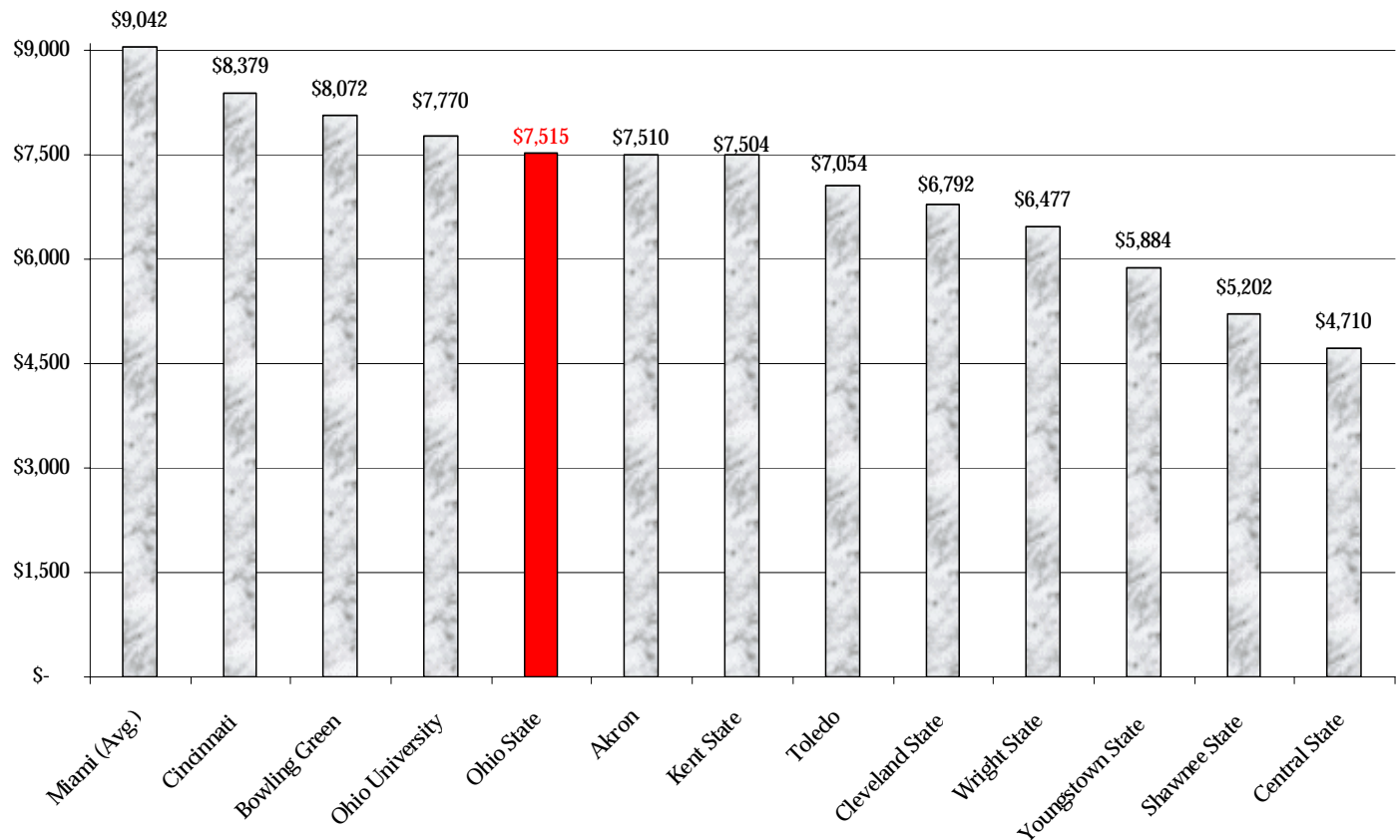
## Summary of Allocation of Increased General Fund Support

	Continuing	One-Time
<b>Focused Initiatives</b>		
Cutting Edge Research	\$2.2	\$12.8
Distinctive Undergraduate Education	11.5	2.0
Outreach and Engagement	0.2	2.5
Teaching/Learning Environment	7.1	2.1
Funds to Colleges	26.3	NA
<b>Total</b>	<b>\$47.3</b>	<b>\$19.4</b>

### State Support As A Share Of Revenues Has Declined Steadily



### Full-time Resident Undergraduate Tuition and Fees Ohio Public 4-Year Universities New Students Entering in Fall 2004





**The Ohio State University  
Board of Trustees  
Fiscal Affairs Committee  
July 9, 2004**

**FY 2005 Operating Budget  
Financial Implications**

- I. Strategic Principles
- II. General Funds Budget Recommendations
- III. All Funds Budget Recommendations
- IV. Financial Stewardship
- V. Conclusions
- VI. Appendix

Office of Business and Finance  
7/8/04

**I. Strategic Principles**

- A. Resource allocations should support the Academic Plan/Leadership Agenda.
- B. Resource allocations should support the flow of resources to the colleges to carry out their missions.
- C. Resource allocations should ensure continued operating efficiencies and high quality support services.
- D. Resource allocations should advance effective financial stewardship.

**II. General Fund Budget Recommendations**

- A. FY 2005 Budget Assumptions
- B. FY 2005 Revenue Summary
- C. FY 2005 Expense Summary
- D. Strategic Allocations

**A. FY 2005 Assumptions – Columbus Campus General Funds Budget**

**Total Revenue Increase Net of Financial Aid = +6.3%**

Headcount Enrollment	+ 1.2%
NFQF	- 7.7%
Tuition Package approved by BOT 6/4/04	+12.3%
State Support	+ 0.3%
All Other	+ 8.2%

**Total Expenditures Increase Net of Financial Aid = +6.3%**

Salaries	+ 3.2%
Benefits	+ 9.0%
Utility Costs	+14.5%
Student Financial Aid (Undergraduate)	+24.0%

## Planned Central Reserves

Operating Margin & Enrollment Reserve	+ 5.4%
Rainy Day Fund	+ 4.7%

## B. General Funds Revenue Summary FY 2005 Columbus Campus, Continuing Funds Enrollments (Headcount)

	FY 2004	FY 2005	% Change
Total Headcount (Autumn)	50,207	50,824	+1.2%
NFQF Only	6,258	5,800	- 7.7%

## Revenue Sources (In Millions)

Category	FY 2004	FY 2005	% Change
Student Fees	\$475.1	\$532.6	+12.1%
State Support <sup>1</sup>	318.8	319.9	+0.3%
Cost Recovery <sup>2</sup>	106.0	113.5	+7.1%
All Other <sup>3</sup>	11.1	10.4	-6.3%
<b>Sub Total</b>	<b>911.0</b>	<b>976.4</b>	<b>+7.2%</b>
Minus Undergraduate Student Financial Aid	46.9	58.2	+24.0%
<b>Revised Total</b>	<b>\$864.1</b>	<b>\$918.2</b>	<b>+6.3%</b>

## C. General Funds Expense Summary FY 2005 – Columbus Campus, Continuing Funds (In Millions)

Category	FY 2004	FY 2005	% Change
College Operating Budgets	\$474.9	\$501.0	+5.5%
Support Unit Operating Budgets	220.0	226.1	+2.8%
Student Financial Aid			
Undergraduate	46.9	58.2	+24.0%
Graduate and Professional	58.8	62.9	+7.0%
Facilities	56.8	62.5	+10.0%
All Other <sup>4</sup>	53.5	65.8	+23.0%
<b>Sub Total</b>	<b>\$910.9</b>	<b>\$976.5</b>	<b>+7.2%</b>
Minus Undergraduate Student Financial Aid	46.9	58.2	
<b>Revised Total</b>	<b>\$864.0</b>	<b>\$918.3</b>	<b>+ 6.3%</b>

1 State support includes State Share of Instruction, Success Challenge and Research Challenge

2 Cost recovery includes indirect cost recovery from auxiliaries, regional campuses and federal research grants.

3 All other includes interest income and miscellaneous fees (e.g., recycling fees).

4 Composition of "All Other" is described on the next page.

**C. General Funds Expenditures – General Funds Expense Summary FY 2005  
(Cont) Continuing Funds Only - Columbus Campus**

	<b>FY 2004</b>	<b>FY 2005</b>	<b>% Change</b>
<b>Holding Accounts<sup>4</sup></b>			
Provost's Funds <sup>5</sup>	\$17.5	\$14.8	-15.4%
Strategic Investment Funds	5.4	5.5	1.9%
Student Activity Fee	0.5	1.0	100%
Recreation Fee	NA	1.3	NA
Earnings Overhead Allocation	NA	3.0	NA
Mandates	NA	1.0	NA
Other Funds <sup>6</sup>	8.0	8.4	5.0%
<b>Sub Total</b>	<b>\$31.4</b>	<b>\$35.0</b>	<b>11.5%</b>
<b>Earmarked Reserves</b>			
Enrollment Reserve	\$3.3	\$3.3	0.0%
President's Reserve	1.1	1.3	18.2%
Operating Margin	0.4	0.6	50.0%
<b>Sub Total</b>	<b>\$4.8</b>	<b>\$5.2</b>	<b>\$8.3%</b>
<b>Other Central Funds</b>			
Research Support <sup>7</sup>	\$17.8	\$18.2	2.2%
Legal/Banking/Audit Fees	1.9	1.9	0.0%
Admin Computing Support	4.0	4.0	0.0%
Miscellaneous Operating <sup>8</sup>	1.7	1.7	0.0%
Development Assessment <sup>9</sup>	0.3	0.3	NA
<b>Sub Total</b>	<b>\$25.4</b>	<b>\$26.1</b>	<b>1.6%</b>
<b>FY04 Transfers to College/Supt Units<sup>7</sup></b>	<b>(8.1)</b>	<b>(0.5)</b>	
<b>Grand Total</b>	<b>\$53.5</b>	<b>\$65.8</b>	<b>23.0%</b>

**D. Summary of allocation of Increased General Fund Support by Area of Focus (in millions)**

<b>Focused Initiatives</b>	<b>Continuing</b>	<b>One-Time</b>
Research	\$2.2	\$12.8
Undergrad Education	11.5	2.0
Outreach and Engagement	0.2	2.5
Teaching/Learning Environment	7.1	2.1
Discretionary Funds to Colleges	26.3	0
<b>Sub Total</b>	<b>\$47.3</b>	<b>\$19.4</b>
<b>Other Initiatives</b>		
Other Financial Aid	\$10.1	0
Support Unit Operations	6.1	0
All Other	1.7	0
<b>Sub Total</b>	<b>\$17.9</b>	<b>0</b>
<b>Grand Total</b>	<b>\$65.2</b>	<b>\$19.4</b>

<sup>4</sup> Will be distributed to colleges and support units during FY 2005.

<sup>5</sup> Change in Provost Funds due to decreases in Success Challenge and 5% Provost Allocation.

<sup>6</sup> Includes revenue received in FY 2004 but allocated in FY 2005.

<sup>7</sup> Includes funding for OSURF, Special Research Fund, and Research Challenge.

<sup>8</sup> Includes miscellaneous expenses such as Indirect Cost Support, program phase-outs, Classified Pay Pool, Safety Improvement District and Benefits Reserve.

<sup>9</sup> Only General Funds Portion of Development Assessment

<sup>10</sup> Includes Strategic Investment, Academic Enrichment and Student Activity Fee.

**D. Reconciliation Summary of Allocation of Increased General Fund Support by Area of Focus (in millions)**

<b>Focused Initiatives</b>	<b>Continuing</b>	<b>One-Time</b>
Cutting Edge Research	\$2.2	\$12.8
Distinctive Undergrad Education	11.5	2.0
Outreach and Engagement	0.2	2.5
Teaching/Learning Environment	7.1	2.1
Funds to Colleges	<u>26.3</u>	<u>0</u>
<b>Sub Total</b>	<b>\$47.3</b>	<b>\$19.4</b>
<b>Other Initiatives</b>		
Other Financial Aid	\$10.1	0
Support Unit Operations	6.1	0
All Other <sup>10</sup>	<u>1.7</u>	<u>3.5</u>
<b>Sub Total</b>	<b>\$17.9</b>	<b>3.5</b>
<b>Grand Total</b>	<b>\$65.2</b>	<b>\$22.9</b>

**III. Analysis of Budget Recommendations For All Funds – Columbus Campus**

- A. Summary of Recommendations by Funding Source
- B. Budget Recommendations for Health System and Major Auxiliaries

**A. Summary of Recommended Allocation Levels – Columbus Campus Only – All Funds Revenues (In Millions)**

<b>Category</b>	<b>FY2004</b>	<b>FY 2005</b>	<b>% Change</b>
<b>General Funds</b>			
Net Tuition	\$424	\$468	10.4%
State Support	319	321	0.6%
All Other (1)	100	104	4.0%
<b>Sub Total</b>	<b>\$843</b>	<b>\$893</b>	<b>5.9%</b>
Undergraduate Student Financial Aid	47	58	24.0%
<b>Revised Sub Total</b>	<b>\$890</b>	<b>\$951</b>	<b>7.0%</b>
<b>Earnings</b>			
Health System	\$891	1,058	18.7%
Auxiliaries	204	211	3.4%
All Other (2)	83	100	20.5%
<b>Sub Total</b>	<b>\$1,178</b>	<b>\$1,369</b>	<b>14.4%</b>
<b>Restricted</b>			
Appropriation	\$57	57	0.1%
Gifts & Grants	485	550	13.4%
Endowments	15	17	13.3%
<b>Sub Total</b>	<b>\$557</b>	<b>\$624</b>	<b>12.0%</b>
<b>Grand Total</b>	<b>\$2,625</b>	<b>\$2,944</b>	<b>12.2%</b>

(1) Includes Misc. Student Fees, Cost Recoveries and Interest Income.

(2) Includes conference fees and departmental sales and services.

NOTE: Totals do not reconcile with other tables due to adjustment for inter-fund transfers.

<sup>10</sup>All other includes \$2.8 million in support for administrative computing and \$0.5 million in support of Development.

**B. Summary of Budget Recommendations For Health System, Major Auxiliaries and Development (FY 2005)**

**Includes All Funds (General, Restricted, and Auxiliary)  
(in millions)**

Unit	FY 2004 Resources	FY 2005 Resources	Percent Change	FY 2005 Expenditures/ Transfers	Net Income
Health System	\$897	\$1,068	19.1%	\$1,057	\$11
Housing, Food Services & Event Center	103	105	2.9%	102	3
Intercollegiate Athletics	83	86	3.6%	86	0
Transportation and Parking <sup>1</sup>	19	22	15.7%	21	1
University Airport	6	6	0%	6	0
Development	17	19	11.8%	19	0

<sup>1</sup> FY 2004 revenue exceeded budget by \$2M, so FY 2005 increase over actual will be 5%.

NOTE: Due to accounting transfers between units and funds, totals on this table may not correspond to other tables.

**IV. Resource Allocations Should Advance Effective Financial Stewardship**

- A. Compliance with State and Federal Mandates
- B. Cost Reduction – Status of Major Process Reviews
- C. Financial Goals

**A. General Funds Allocated to Assure Compliance With State And Federal Mandates, Columbus Campus, FY 2005**

	Continuing	One-Time
Facilities Related	\$175,000	\$270,000
Research Related	299,000	0
Student Related	77,000	104,000
WOSU Digital Conversion	0	169,000
Total	\$551,000	\$543,000

**B. Status of Major Process Reviews**

- 1. Purchasing
- 2. Capital Construction
- 3. Health Benefits
- 4. Energy Management
- 5. Debt Financing
- 6. Large Systems Installations

### C. Financial Goals For FY 2005

	FY 2004	FY 2005	Long-Term Target
Operating Margin <sup>1</sup>	0.5%	0.6%	0.5 – 1.0%
Rainy Day Fund	\$10.5M	\$11.0M	\$25M
Other Reserves	Varies	Varies	Varies
Operating Cash	30 days +	30 days +	30 days+
All Funds Debt Service as a % of Total	2.6%	2.1% <sup>2</sup>	Less than 5.0%
Bond Rating	AA	AA	AA
Future Commitments of Continuing Funds	\$12.8 – 16.3M	TBD	No more than 1%

<sup>1</sup> Includes budgeted operating margin and enrollment reserve.

<sup>2</sup> Excludes one-time accelerated payment of \$37 million.

### V. Conclusions

- A. Chronology – What Happens Next
- B. Strategic Budget and Financial Issues Addressed During FY 2004
- C. Strategic Budget and Financial Issues To Be Addressed During FY 2005
- D. Summary

#### A. What Happens Next?

September

- Current Funds Budget Books
- Regional Campus Budget Approvals
- Purchasing Update

November

- Year End Financial Review
- First Quarter Budget/Risk Assessment

December

- Energy Management Update

February

- Mid-Year Review
- Budget vs. Actual

#### B. Strategic Budget Issues Addressed During FY 2004

- Initial review of core processes, including Purchasing and Managing Capital Projects.
- Funding of long-term replacement and renewal.
- Reformulation of Endowment distribution to protect future growth.
- Adoption of formal policy on debt service and lines of credit.
- New reporting requirements on conflict of interest and related party transactions.
- First year review of budget restructuring.
- Review and re-writing of expenditure policies/internal controls.
- Documentation of financial risk management strategies.
- Reformatting of Budget vs. Actual report.

#### C. Strategic Financial Issues for FY 2005

- Changing capital funding environment.
- Current deferred maintenance needs.
- Continuation of core process reviews.
- Funding the next development campaign.
- Managing debt capacity.
- Funding research infrastructure.
- Funding graduate education.
- Tracking tuition dollars.
- Preparing for FY 2006.

**D. Summary**

1. This budget supports the priorities of the Academic Plan/Leadership Agenda
2. Revenue assumptions are reasonable and in compliance with state law.
3. Expenses are fully funded and within available revenues.
4. Financial Stewardship is strengthened:
  - a. New state and federal mandates are funded.
  - b. Cost reduction initiatives are advanced.
  - c. Financial goals are met.
5. Next steps and strategic issues for the next budget cycle have been identified.